



# Convention Program

September 22-26





# We Are Here For Each Other

We build relationships based on genuine support and care. Each year, our trusted property assessments provide the foundation for over \$10 billion in revenue to support strong and vibrant communities across B.C.

We value our partners and respectfully acknowledge the Indigenous peoples on whose traditional territories we live and work.



We Value BC

## We're here to help you:

- Access property assessment information online
- Answer any assessment related questions
- Provide a foundation for financial planning in your community

## Contact BC Assessment Local Government & Indigenous Relations

- [propertyinfo@bcassessment.ca](mailto:propertyinfo@bcassessment.ca)
- [indigenous.relations@bcassessment.ca](mailto:indigenous.relations@bcassessment.ca)
- 1-866-825-8322 local 00119

**[bcassessment.ca](https://bcassessment.ca)**



Local governments across British Columbia face an increasingly complex and demanding landscape, where limited resources must be stretched to address an ever-growing list of competing priorities. Yet, it is precisely in the face of these challenges that our strength lies. Together, we draw on our diverse communities, each offering fresh perspectives and unique solutions to shared problems. This collective journey fuels a synergy that unites and motivates us year after year.

At the heart of this collaboration is a commitment to tackling some of the province's most urgent issues—from economic development and housing affordability to climate resilience. Through ongoing partnerships, cross-regional collaboration, and a shared dedication to innovation, we work to develop policies and strategies that respond to these critical challenges.

The 2025 UBCM Convention presents a pivotal opportunity to amplify our voices, fortify our relationships, and ensure that, together, we continue to drive meaningful progress that benefits all communities across BC.

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# IMPORTANT NOTICES

## Registration, Name Badges and Session Access

Please pick up your delegate name badge upon arrival to Convention at the Registration desk, located in Pre Function 1 of the Victoria Conference Centre. For security and access reasons, name badges must be worn for entry to all Convention sessions. The reverse of your name badge contains admission information for events that require separate registration.

If you have any questions regarding your registration, please first pick up your delegate name badge and then visit the Delegate Services Desk, located outside of the Sooke Room, in Pre-Function 1 of the Victoria Conference Centre.

Please be prepared to show your name badge to be granted access.

**Sponsored by Vancouver Fraser Port Authority**

## Delegate Services Desk

Please visit the Delegate Services Desk in Pre-Function 1 of the Victoria Conference Centre if you have any questions regarding registration.

Monday	7:00 AM – 5:00 PM
Tuesday	7:00 AM – 5:00 PM
Wednesday	7:00 AM – 5:00 PM
Thursday	8:00 AM – 5:00 PM

**Sponsored by New Car Dealers Association of BC**

## Speaker Ready Desk

The Speaker Ready Desk is your on-site support hub for all presentation needs. Our team is here to help ensure your session runs smoothly by providing technical assistance and final preparation support.

Last minute changes to presentations can be brought to the Speaker Ready Desk at least 1 hour prior to presentation time. By checking in early, you'll have peace of mind knowing your presentation is ready to go, allowing you to focus on delivering an excellent session.

### **Location:**

Pre-Function 1, Victoria Conference Centre, close to Registration.

### **Hours:**

Monday	8:00 AM – 5:00 PM
Tuesday to Thursday	6:00 AM – 3:00 PM

## Voting Cards

Voting delegates are reminded to carry their voting cards with them during all business sessions. These cards must be shown when a vote is called for on the Convention floor.



## Online Voting

Voting for the Executive Elections and Resolutions will take place online with Data On The Spot.

Each voting delegate will receive an email directly from [credentials@dataonthespot.com](mailto:credentials@dataonthespot.com) with login details and links to the elections they are eligible to participate in.

Voting delegates will need to have a personal smart phone, tablet, or laptop during resolutions sessions and the election period to submit their votes. If you do not own your own smart phone or tablet, a small number of iPhones will be available to borrow during each resolution session.

For further voting instructions and details please visit the Convention website or Event App. In addition, a help desk will be located in the Totem Atrium of the Victoria Conference Centre during the hours below:

### Event App & Voting Support Desk Hours

Monday - Thursday	8:30 AM - 4:30 PM
Friday	7:30 AM - 12:00 PM

For further online voting support please contact Reiko Tagami, Policy Analyst at [rtagami@ubcm.ca](mailto:rtagami@ubcm.ca).

## All Plenary Sessions

Held in Carson Hall on the 2nd floor of the Victoria Conference Centre unless otherwise indicated.

## UBCM Convention Office

For urgent or Convention-related matters, the on-site UBCM Convention Office is located in the Colwood Room on the 2nd floor of the Victoria Conference Centre

Monday – Thursday	8:30 AM – 4:30 PM
Friday	8:30 AM – 12:00 noon

All other matters should be directed to the permanent UBCM office number 604.270.8226, where voicemail will be checked regularly.

## UBCM Sponsor Exhibit Showcase

Be sure to visit the Sponsor Showcase (Upper Pavilion, Level 1, Victoria Conference Centre). Access the Upper Pavilion via the outdoor covered walkway just off the Totem Atrium West doors.

Wednesday	7:00 AM – 4:30 PM
Thursday	7:00 AM – 2:00 PM

Meet with Sponsors specializing in the local government sector to learn about their solutions and effective practices or explore potential new partnerships to benefit your community. On Wednesday and Thursday from 7:00 – 8:30am, we invite Delegates to visit with our sponsor exhibitors while enjoying a coffee and continental breakfast.

**Drop by the UBCM Booth inside the Upper Pavilion to learn about the UBCM Group Benefits Plan and available Funding Programs.**



# Supporting B.C.'s energy transition

Working closely with stakeholders throughout the province, we're committed to delivering sustainable energy solutions to support B.C.'s energy transition.

We believe we can achieve a lower carbon energy future by investing in innovative solutions like renewable and lower carbon gases\* and energy-efficient technologies for B.C. homes and businesses.

Learn more at [fortisbc.com/aboutus](https://fortisbc.com/aboutus).

## Energy for a better B.C.

\*FortisBC uses the term renewable and lower carbon energy to refer collectively to electricity and the lower carbon gases or fuels that the utility can acquire under the Greenhouse Gas Reduction (Clean Energy) Regulation, which are: Renewable Natural Gas (also called RNG or biomethane), hydrogen, synthesis gas (from wood waste) and lignin. FortisBC's renewable and lower carbon gas portfolio currently includes only Renewable Natural Gas. Other gases and fuels may be added to the program over time. Depending on their source, all of these gases have differing levels of lifecycle carbon intensity. However, all of these gases are lower carbon when compared to the lifecycle carbon intensity of conventional natural gas. The current burner tip emission factor of RNG is 0.27 grams of carbon dioxide equivalent per megajoule of energy (gCO<sub>2</sub>e/MJ) and the current renewable and lower carbon gas portfolio lifecycle emissions for stationary combustion are -22 gCO<sub>2</sub>e/MJ. This is below B.C.'s lifecycle carbon intensity threshold of 30.8 gCO<sub>2</sub>e/MJ as set out in the 2024 Greenhouse Gas Reduction Regulation amendments.

# UBCM CONVENTION PROGRAM

All times are listed in Pacific Standard Time (PST).

## Monday, September 22

7:00 AM – 5:00 PM

Registration

8:00 AM – 4:30 PM

Agricultural Study Tour

9:30 AM – 11:30 AM

### Study Sessions

Healthcare: The Heart of the Community

Climate Hazards and Housing: Risk, Resilience, and Local Action

Local Government Engagement in Provincial-First Nations Negotiations

12:00 PM – 1:30 PM

### Monday Lunch

2:00 PM – 4:00 PM

### Study Sessions

Libraries on the Front Lines

Delivering Affordable Housing: Challenges and Opportunities

Disordered Downtown: Rethinking Care for Those in Need

4:30 PM – 6:30 PM

Resilient Local Leaders: Charting the Course to Support Mental Health in Elected Officials

7:00 PM – 8:00 PM

Electoral Area Directors' Meet & Greet

7:00 PM – 9:00 PM

LGBTQ+ Caucus Inaugural Reception

## Tuesday, September 23

7:00 AM – 8:30 AM

Continental Breakfast

7:00 AM – 5:00 PM

Registration

7:30 AM – 8:30 AM

### Clinics

A Path Forward for Responsible Conduct

Compassionate Municipal Actions Amidst Community Crisis

FIFA World Cup 2026 (FWC26) – Community Opportunities

Outdoor Recreation for Community and Economic Development

Tiny Homes for Rural Housing



# UBCM CONVENTION PROGRAM (CONTINUED)

*All times listed are in Pacific Standard Time (PST)*

## Tuesday, September 23 (Continued)

9:00 AM – 12:00 PM

### Forums

Electoral Area Directors' Forum

Small Talk Forum

9:00 AM – 10:15 AM

### Workshops

After Upzoning: Activating new housing supply

Smart Governance - Leveraging AI to Serve Communities Better

10:30 AM – 12:00 PM

### Workshops

Filling Gaps: Transportation Options for Local Governments

Manufacturing Homes, Jobs & Prosperous Communities

12:00 PM -1:30 PM

Forum Lunches

Small Talk Lunch

Electoral Area Directors' Lunch

Large Urban Communities Lunch

Mid-Sized Communities Lunch

1:45 PM – 3:15 PM

### Plenary Session:

**Modest Growth & Big Challenges: The Road Ahead for BC's Economy**

3:15 PM – 3:30 PM

Address by the FCM President

3:00 PM – 3:30 PM

Municipal Insurance Association – Voting Member Orientation

3:30 PM – 4:30 PM

Municipal Insurance Association AGM

3:30 PM - 5:30 PM

### The Survivors' Flag Raising Ceremony

4:30 PM – 5:30 PM

Municipal Finance Authority Semi – Annual Meeting

5:30 PM – 6:30 PM

UBCM Community Excellence Awards Ceremony & Reception

6:30 PM – 8:30 PM

### Welcome Reception

8:30 PM - 10:30 PM

Reception Hosted by The University of Victoria

## Wednesday, September 24

7:00 AM – 5:00 PM

Registration

## Wednesday, September 24 (Continued)

7:00 AM – 8:30 AM	Continental Breakfast
7:00 AM – 4:30 PM	UBCM Sponsor Exhibits Open
7:30 AM – 8:15 AM	<b>Clinics</b>  Acting Early for Stronger Communities  Building Mass Timber Friendly Communities  Ease of Doing Business Review (Province of BC)  From Policy to Plate: Local Food Leadership  Invasive Species Risk and Community Readiness
8:30 AM	<b>CONVENTION OPENING SESSION</b>  Welcome from the Songhees and Xwsepsum Nations  O Canada  Welcome from the Lieutenant Governor of BC  Welcome from the Host Community  UBCM President Address
9:00 AM	<b>ANNUAL MEETING</b>  Adoption of Conference Rules and Procedures  Adoption of Minutes of 2024 Convention  Annual Report  Question-and-Answer Period  Adoption of Financial Statements  Appointment of Auditors  Appointment of Convention Committees
9:20 AM	First Report of the Nominating Committee for the Positions of Table Officers
9:25 AM – 10:25 AM	<b>Keynote Address: Marcy Grossman</b>
10:25 AM – 10:30 AM	Nominations from the floor for Table Officer positions
10:30 AM – 11:50 AM	Principal Policy Session: Resolutions
11:50 AM – 12:00 PM	Address by the Interim Leader of OneBC

# UBCM CONVENTION PROGRAM (CONTINUED)

*All times listed are in Pacific Standard Time (PST)*

## Wednesday, September 24 (Continued)

12:00 PM – 1:30 PM	Area Association Lunches
2:00 PM – 2:30 PM	Address by the Minister of State for Local Governments and Rural Communities
2:30 PM – 2:45 PM	Candidate Speeches (as necessary)
2:30 PM	Election of Table Officers Opens Online (as necessary)
3:00 PM – 4:15 PM	<b>Cabinet Town Halls</b>  Tariffs and Growing BC's Economy  Strong Communities  Emergency Preparedness
4:15 PM – 5:00 PM	Presentation of 2025 Climate & Energy Action Awards
8:00 PM – 12:00 AM	CUPE BC Reception

## Thursday, September 25

8:00 AM – 5:00 PM	Registration
7:00 AM – 8:30 AM	Continental Breakfast
7:00 AM – 2:00 PM	UBCM Sponsor Exhibits Open
7:30 AM – 8:15 AM	<b>Clinics</b>  Building Social Consensus through Community Assemblies  Local Watershed Boards: empowering communities to build watershed security  The Future of Farmland
8:30 AM – 8:35 AM	Second Report of the Nominating Committee for Executive Positions
8:35 AM – 8:50 AM	Address by Leader of the Green Party
8:50 AM – 11:10 AM	Resolutions Session Continues
9:00 AM	Election of Table Officers Closes Online
11:10 AM – 11:30 AM	Address by the leader of the Opposition
11:30 PM – 11:35 PM	Nominations from the Floor for Executive Positions



## Thursday, September 25 (Continued)

11:35 PM – 12:00 PM	Candidates' Speeches
12:00 PM – 1:30 PM	Delegates' Lunch
	Recognition of Life Members; Presentation of LGLA Certificates
2:00 PM	Election of Remaining Executive Positions Opens (as necessary)
2:30 PM – 4:30 PM	<b>Workshops</b>
	Modernizing BC Ferries: Investing for Resilience
	Heritage Conservation: Proposed Legislative Changes
	Strengthening Wildfire Resilience Through Leadership
	Cowichan Tribes Aboriginal Title Court Decision: Implications for Local Governments
6:30 PM	UBCM Annual Banquet Reception
7:30 PM	Annual Banquet
	Presentation of Long-Service Awards and Life Memberships

## Friday, September 26

7:00 AM – 8:30 AM	Continental Breakfast
8:00 AM – 9:00 AM	Report on Resolutions Received after the Deadline
	Resolutions Session Continues
8:30 AM	Election for Executive Positions Closes Online
9:00 AM – 9:30 AM	Federal Address
9:30 AM – 10:45 AM	Resolution Session Continues
10:45 AM – 10:55 AM	Installation of President Elect
10:55 AM – 11:00 AM	Port of Vancouver Prize Draw
11:00 AM – 12:00 PM	Address by the Premier
12:00 noon	Adjourn

# DELEGATE SERVICES

## Business Centre

Lidstone & Company is pleased to provide UBCM delegates with complimentary photocopying services during Convention week in Pre-Function 1 on the main floor of the Victoria Conference Centre.

Monday	12:00 PM – 5:00 PM
Tuesday	8:00 AM – 5:00 PM
Wednesday	8:00 AM – 5:00 PM
Thursday	8:00 AM – 12:30 PM

**Sponsored by Lidstone & Company**

## Wi-Fi, Delegates' Lounge, and Charging Station

Complimentary Wi-Fi service is available throughout the Victoria Conference Centre during Convention courtesy of Young Anderson Barristers & Solicitors.

Wi-Fi network name: **victoriaconference** Password: **victoria2025**

Visit the Delegates' Lounge in the Victoria Conference Centre, Pre-Function 1, complete with a charging station to power up!

**Sponsored by Young Anderson Barristers & Solicitors**

## Event App

The 2025 Event App, powered by Data On The Spot (DOTS), is your go-to guide for getting the most out of your convention experience.

The DOTS Connect Event App gives convention attendees quick and easy access to the event schedule, key resources, and the DOTS Vote portal for casting their votes. Eligible voting members will be sent login credentials in advance to gain access to this portal. The app also provides important event details, daily updates, session descriptions, and information on our Executive Nominees and Sponsor Showcase—plus much more.

This year's Event App is web-based and does not require a login. Simply visit [dotsconnect.live/ubcm/2025-ubcm-convention](https://dotsconnect.live/ubcm/2025-ubcm-convention). For quick access, we recommend bookmarking the page on your phone, laptop or tablet.

You can also access the Event App by scanning the QR code:



**Sponsored by Ambulance Paramedics & Emergency Dispatchers of BC**

## The Compass Special Edition

Convention updates will be made available through The Compass.

Daily issues of *The Compass* are sent by email to registered Convention delegates Monday through Friday.

**Sponsored by Stewart McDannold Stuart**

## Business Card Laminating Station

Complimentary business card laminating service is available for delegates, courtesy of the BC Professional Fire Fighters' Association.

Visit the laminating desk in Pre-Function 1, next to our Delegate's Lounge.

Monday to Wednesday 7:00 AM – 4:00 PM  
Thursday 8:00 AM – 2:00 PM

**Sponsored by BC Professional Fire Fighters' Association**

## ON-SITE PROVINCIAL APPOINTMENT DESK

### Provincial Government Staff Meetings

For local government and UBCM First Nation member elected officials or senior staff who wish to request a meeting with provincial government staff at Convention, visit the Provincial Appointment Desk at the locations listed below.

**Monday - Thursday**  
Lower Foyer, The Empress

### Premier and Cabinet Ministers Meetings

Meetings with the Premier and Cabinet Ministers will be held at the Parliament Buildings, about a 5-minute walk from the Victoria Conference Centre. We recommend allowing 15-20 minutes for security and check-in.

**Location:** B.C. Parliament Buildings, 501 Belleville St. Please enter via the main entrance at the front of the building, on Belleville St.

**Security:** All delegates will be required to undergo security screening. Please bring photo ID and your UBCM Convention Registration badge.

**Check in:** Please check in with the Cabinet Minister Meetings Info Desk, located in the Hall of Honour, for directions and access to your meeting location.

Questions about meetings with the Premier and Cabinet Ministers can be sent to [ubcm.meetings@gov.bc.ca](mailto:ubcm.meetings@gov.bc.ca).

### Reaching BC: Mobile and Virtual Services

Service BC delivers over 300 services on behalf of the B.C. Government through 65 bricks-and-mortar offices and is expanding access through mobile outreach and virtual channels. These efforts connect people with government and community partners while reducing barriers for those in small, rural, and remote areas. Recognizing that one size doesn't fit all, Service BC is modernizing service delivery and taking a people-centred approach. In partnership with provincial ministries, municipalities, and external organizations—including ICBC, Service Canada, Immigration Canada, and NGOs—services are tailored to meet local needs. In addition, Mobile and Virtual services also play a vital role during emergencies, supporting communities affected by wildfires, floods, and other crises.

The mobile van will be parked at the Legislature with Service BC representatives on hand from September 22-26, 2025, and tentatively scheduled from 8:30am-4:30pm. Tentative schedule is to enable flexibility to support delegate schedules.





## Comprehensive legal services for municipalities and regional districts throughout British Columbia.

Sharing information and expertise helps build strong, sustainable communities. As our way of supporting your efforts, Young Anderson is proud to sponsor this year's UBCM Convention and invites all conference attendees to enjoy **free Wi-Fi on us.**

### VANCOUVER OFFICE

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Box 12147 – Nelson Square  
Vancouver, BC V6Z 2H2  
T: 604.689.7400  
F: 604.689.3444  
Toll Free: 1.800.665.3540

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Kelowna, BC V1Y 2E6  
T: 250.712.1130  
F: 250.712.1180

[www.younganderson.ca](http://www.younganderson.ca)

# CONTINENTAL BREAKFASTS

## Tuesday

7:00 AM – 8:30 AM

Continental Breakfast – Upper Pavillion, Victoria Conference Centre and the Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by BC Dairy**

## Wednesday

7:00 AM – 8:30 AM

Continental Breakfast – Upper Pavillion, Victoria Conference Centre and the Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by PwC**

## Thursday

7:00 AM – 8:30 AM

Continental Breakfast – Upper Pavillion, Victoria Conference Centre and the Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by Trans Mountain**

## Friday

7:00 AM – 8:30 AM

Continental Breakfast – Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by E-Comm 9-1-1**

# NETWORKING EVENTS

**Please note all UBCM networking events require a delegate badge for access and/or a purchased ticket. The UBCM Code of Conduct is in effect for all networking events. Staff have the right to refuse entry to anyone without a delegate badge.**

*All times listed are in Pacific Standard Time (PST)*

## Monday, September 21

### **Monday Delegates' Lunch** *(ticket purchase required)*

12:00 PM – 1:30 PM

Crystal Garden, Victoria Conference Centre

**Sponsored by BC Hydro**

### **Electoral Area Directors' Meet & Greet**

7:00 PM – 8:00 PM

Oak Bay Room, Victoria Conference Centre

### **LGBTQ+ Caucus Inaugural Reception**

7:00 PM - 9:00 PM

Friends of Dorothy

537 Johnson St.

*Space is limited and will be first come, first served.*

## Tuesday, September 22

### **Forum Lunches** *(ticket purchase required)*

12:00 PM – 1:30 PM

Electoral Area Directors

Centennial Ballroom & Palm Court, Union Club

**Sponsored by Teladoc Health**

Small Talk

Crystal Garden, Victoria Conference Centre

**Sponsored by Municipal Insurance Association of BC**

Mid-Sized Communities

Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by BC Council of Forest Industries**

Large Urban Communities

Pacific Ballroom, Marriott Inner Harbour

**Sponsored by TELUS Living**

### **Community Excellence Awards Ceremony & Reception**

5:30 PM – 6:30 PM

Crystal Ballroom & Palm Court, The Fairmont Empress

**Sponsored by Municipal Finance Authority of BC (Gold), Urban Systems Ltd. (Gold), and Joint Provincial-UBCM Green Communities Committee (Silver)**



## Tuesday, September 22 (Continued)

### **Welcome Reception**

6:30 PM – 8:30 PM

Crystal Garden, Victoria Conference Centre

**Sponsored by the City of Victoria**

### **Reception host by the University of Victoria**

8:30 PM - 10:30 PM

COAST Ocean Innovation Hub

517 Herald Street

*Space is limited and will be first come, first served.*

## Wednesday, September 24

### **Area Association Lunches** *(ticket purchase required)*

12:00 PM – 1:30 PM

AKBLG Pacific Ballroom, Marriott Inner Harbour

AVICC Crystal Garden, Victoria Conference Centre

LMLGA Centennial Ballroom & Palm Court, Union Club

NCLGA Crystal Ballroom & Palm Court, The Fairmont Empress

SILGA Vancouver Island Ballroom, The Hotel Grand Pacific

### **CUPE BC Reception**

8:00 PM – 11:30 PM

Crystal Garden, Victoria Conference Centre

## Thursday, September 25

### **Delegates' Lunch** *(ticket purchase required)*

12:00 PM – 1:30 PM

Crystal Garden, Victoria Conference Centre

**Sponsored by ICBC**

### **UBCM Annual Banquet Reception** *(ticket purchase required)*

6:30 PM – 7:30 PM

Pre-Function 2, Victoria Conference Centre

**Sponsored by FortisBC**

### **UBCM Annual Banquet** *(ticket purchase required)*

7:30 PM – 11:30 PM Carson Hall, Victoria Conference Centre

**Sponsored by FortisBC (Platinum), CAPP (Gold), TC Energy (Silver), Stewardship Agencies of BC (Bronze)**

**Wine sponsored by Pattison Food Group**

# THANK YOU

UBCM gratefully acknowledges and would like to thank the following companies and organizations for their sponsorship of the 2025 UBCM Convention.

## Annual Banquet

Platinum: FortisBC  
Gold: Canadian Association of Petroleum Producers (CAPP)  
Silver: TC Energy  
Bronze: Stewardship Association of BC

## Annual Banquet Reception

FortisBC

## Annual Banquet Wine

Pattison Food Group

## Business Card Laminating Stations

BC Professional Fire Fighters' Association

## Business Centre

Lidstone & Company

## Coffee Service

BCLC - British Columbia Lottery Corporation  
Enbridge  
Métis Nation British Columbia  
Coast Capital Savings  
BC General Employees' Union

## The Compass - Special Edition

SMS Law

## Community Excellence Awards

Gold: Urban Systems  
Gold: Municipal Finance Authority of BC  
Silver: Green Communities Committee

## Contributing Sponsors

Real Estate Foundation of BC (REFBC)  
KPMG  
Uber Canada  
BC Nurses' Union  
Nespresso

## Convention Bulletin

Interchange Recycling

## Convention Program

BC Assessment  
BC Building Trades  
Pacific Blue Cross

## Delegate Name Badges & Draw Prize

Port of Vancouver

## Delegate Services Desk

New Car Dealers Association of British Columbia

## Delegates Lounge with WiFi and Charging Station

Young Anderson Barristers & Solicitors

## Delegates' Lunch

ICBC

## Electoral Area Director's Forum Lunch

Teladoc Health

## Event App

Ambulance Paramedics of BC

## Friday Continental Breakfast

E-Comm 9-1-1

## Guest Speaker Sponsorship

Justice Institute of British Columbia

### Keynote Address

Municipal Finance Authority of BC

### Large Urban Communities Forum Lunch

TELUS Living

### Mid-Sized Communities Forum Lunch

BC Council of Forest Industries

### Monday Delegate Lunch

BC Hydro

### Pocket Program

BCLC - British Columbia Lottery Corporation

### Reception Sponsors

BC Council of Forest Industries  
CUPE BC  
Rogers Communications  
BC Professional Fire Fighters' Association  
University of Victoria

### Roadshow Sponsor

BC Road Builders and Heavy Construction Association

### Small Community "Small Talk" Forum Lunch

Municipal Insurance Association of BC

### Thursday Continental Breakfast

Trans Mountain

### Tuesday Continental Breakfast

BC Dairy

### Wednesday Continental Breakfast

PwC

### Welcome Reception

City of Victoria



**BC NURSES' UNION**  
*Standing up for health care*

## RATIOS SAVE LIVES

**Minimum nurse-to-patient ratios save lives and improve patient care.**

Implementation is underway – continuing this work is essential for a stronger, safer health-care system.

Learn more at [RatiosSaveLives.ca](http://RatiosSaveLives.ca)

BCNursesUnion

## Real advice from a real financial partner.

Partner with an experienced Relationship Manager who will provide customized full-service business banking and investment solutions catered to your needs.

**coastcapital**

# MONDAY PRE-CONVENTION

## Agricultural Study Tour (*pre-registration required*)

8:00 AM – 4:30 PM

**Room:** Meet at the Douglas Street Layby at 7:45 AM

**Details:** Please join the BC Ministry of Agriculture and Food on a scenic and educational tour of the Saanich Peninsula to showcase a broad and diverse range of farm operations that help support the resiliency of the agricultural industry on Southern Vancouver Island. By visiting several agricultural operations, you'll discover the opportunities and challenges related to planning for agriculture where increased development, limited space and high land prices have put pressure on farmers and farm operations. You'll hear from a sixth-generation farm family as well as the next generation of agricultural producers to learn more about both the successes and challenges of farming in the southernmost region of British Columbia.

The tour will showcase various forms of agriculture such as soil-based vegetable production, livestock farming, as well as highlighting the region's Food Hub; a commercial kitchen that offers support to farmers and local food entrepreneurs to create value added goods from farm products. Stops at each farm and the Food Hub will include a tour of the operation and provide an opportunity to connect with the farmers to gain a better understanding about their operation and the challenges they face farming in the region.

Lunch is provided and will highlight products grown on Vancouver Island. Some stops may provide an opportunity to purchase local farm products. Please dress for the weather and wear farm-appropriate footwear. Partners/spouses are welcome but must formally register for the tour as there is a fixed limit to the number of people that can attend. Breakfast is not included although snacks and water will be available on the bus.

## Health Care: The Heart of the Community

9:30 AM – 11:30 AM

**Room:** Lecture Theatre, Victoria Conference Centre

**Details:** No matter where we live in BC, we all rely on a strong healthcare system to ensure the well-being of our communities. This includes access to ambulance services, emergency rooms, family doctors, and a wide range of other healthcare professionals. In this session, we will explore the challenges and opportunities for improving healthcare in the rural and remote areas of the province—so that every community has the support it needs to thrive.

## Climate, Hazards & Housing: Risk, Resilience, and Local Action

9:30 AM – 11:30 AM

**Room:** Oak Bay Room, Victoria Conference Centre

**Details:** Over the coming years, all local governments will need to complete a risk assessment to comply with the Province's Emergency and Disaster Management Act. These assessments are likely to confirm what many already know: some private properties and planned development areas face significant risk from floods, wildfire, and other climate hazards. Property owners in some of these areas are already facing difficulty accessing insurance or experiencing a decline in property values. At the same time, pressure to accelerate development and densify housing may increase pressure to build new housing in areas vulnerable to climate impacts. This session will examine the intersection of climate risk, land use, and the role of local governments, residents, the private sector, and the Province in future-proofing B.C.'s housing stock.

## Local Government Engagement in Provincial - First Nations Negotiations

9:30 AM – 11:30 AM

**Room:** Crystal Ballroom, The Fairmont Empress

**Details:** Through the framework of the renewed Memorandum of Understanding between UBCM and the Province, this session recognizes that improved engagement with local governments during the negotiation of agreements with First Nations promotes reconciliation at the local level, supports positive relationships, and advances collaboration. This session will provide insights into the Ministry of Indigenous Relations and Reconciliation's (MIRR) perspectives and approaches to negotiations to help demystify Crown-First Nation reconciliation pathways for local governments. MIRR and UBCM representatives will introduce conversations on ideal engagement approaches with local governments for feedback from participants. Session outcomes will inform important and ongoing work to promote strengthened local government engagement as an organizational practice across the Province.

## Monday Delegates Lunch (*ticket purchase required*)

12:00 PM – 1:30 PM

Crystal Garden, Victoria Conference Centre

**Sponsored by BC Hydro**



Join us

### UNIVERSITY OF VICTORIA RECEPTION

September 23, 2025

8:00–10:30 p.m.

COAST Ocean  
Innovation Hub

(517 Herald St,  
Victoria, B.C.)





# MONDAY PRE-CONVENTION (CONTINUED)

## Libraries on the Front Lines

2:00 PM – 4:00 PM

**Room:** Oak Bay Room, Victoria Conference Centre

**Details:** Public libraries are at the forefront of connecting communities and providing innovative, responsive front-line services where they are most keenly needed. Learn about public libraries at the forefront of reconciliation with First Nations; serving as shelters and community hubs for all community members; and providing support services to address homelessness, mental health, and addictions. In addition, they make sure their funding goes farther, using the consortium model of service delivery. Venture with us beyond the traditional core services of lending books, magazines, music, and movies, to collaborate with marginalized groups, while bringing new demographics in the door through bridging gaps in social services. UBCM members consistently support resolutions calling for increased provincial funding for public libraries, with little uptake from the Province—but advocacy efforts cannot be truly effective unless local governments understand the full range of initiatives and innovations that BC public libraries are delivering.

## Delivering Affordable Housing: Challenges & Opportunities

2:00 PM – 4:00 PM

**Room:** Lecture Theatre, Victoria Conference Centre

**Details:** This session will explore approaches that local governments are adopting to fill gaps in the delivery of affordable housing within their communities. It will highlight specific initiatives such as the incorporation of municipal housing authorities, and examples of collaborative approaches to affordable housing delivery, emphasizing practical takeaways that may be applied in wide-ranging community contexts.

## Disordered Downtown: Rethinking Care for Those In Need

2:00 PM – 4:00 PM

**Room:** Crystal Ballroom, The Fairmont Empress

**Details:** Over the past decade, communities across BC have seen a dramatic increase in the number of unhoused residents with significant mental health and addiction issues. In addition to the personal suffering of those who struggle with these challenges, downtown businesses and residents also struggle with a corresponding increase in vandalism, random acts of violence and theft. As local governments respond to this complex social issue, they find themselves on the front lines trying to fix a problem that is multi-faceted and in many cases beyond their capacity and mandate. This session will explore the factors that have contributed to growth of street disorder in our communities as well as viable response options, incorporating perspectives from impacted agencies, leading authorities and other key stakeholders.

## Resilient Local Leaders: Charting the Course to Support Mental Health in Elected Officials

4:30 PM – 6:30 PM

**Room:** Lecture Theatre, Victoria Conference Centre

**Details:** Local elected leaders are increasingly called upon to deliver complex, high-demand services while navigating a climate of growing public frustration. At times, that frustration has escalated into abuse or threats - both online and in person.

As this environment starts to take a toll, many leaders are experiencing mental health challenges, and the public nature of their roles can make seeking help especially difficult. In response to this, over the past year, a small group of elected officials has been meeting to share experiences and build a peer-support network aimed at strengthening and sustaining each another.

This session's keynote speaker, Corey Hirsch, will share his powerful personal story and the tools that helped him as described in his memoir "The Save of My Life: Journey out of the Dark." Following his presentation, a panel of local government leaders will explore strategies, resources, and policy changes needed to safeguard the well-being and effectiveness of those serving in elected office.

**Guest Speaker Sponsored by The Justice Institute of British Columbia**

## Electoral Area Directors' Meet & Greet

7:00 PM – 8:00 PM

Oak Bay Room, Victoria Conference Centre

## LGBTQ+ Caucus Inaugural Reception

7:00 PM - 9:00 PM

Friends of Dorothy (537 Johnson Street)

*Space is limited and will be first come, first served.*

**Details:** Kick off your UBCM week with sparkle and substance at the first-ever LGBTQ+ Caucus Reception! Hosted at the fabulous Friends of Dorothy Lounge, this drop-in event is all about connection, celebration, and a little glitter on your policy work. Expect light bites, local entertainment, and a welcoming space for elected officials, staff, and allies to mix, mingle, and show what it means to lead with pride.

## TUESDAY SESSIONS

### 7:30 AM – 8:30 AM CLINICS

#### Tiny Homes for Rural Housing

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**Adrienne Fedrigo**, Electoral Area Director for Naramata, Regional District of Okanagan-Similkameen

**Lisa Grant**, General Manager, Development and Emergency Services, Regional District of Nanaimo

**Lexie Boekenkruger**, Manager of Building Inspection Services, Regional District of Nanaimo

**Paul Brent**, Electoral Area Director for the Southern Gulf Islands, Capital Regional District

**Tobi Elliott**, Director, Islands Trust Trustee Gabriola, Mudge, and DeCourcy Islands

**Details:** Many local governments are interested in learning how to safely regulate tiny homes on wheels (THOWs) as legal dwellings in their communities. As an accessory dwelling unit or primary dwelling, THOWs are challenging to regulate because they are designed to be both moveable and a dwelling for full time living. There has been a lack of consensus on which building/manufacturing standard is appropriate.

In September 2024, Islands Trust convened a technical working group of planners, building experts and tiny home industry representatives to develop options for a regulatory framework that could enable THOWs through appropriate certification, zoning, tenure, and servicing. Panel members will present their initial findings, barriers, potential models, and recommendations for next steps in this discussion.

#### A Path Forward for Responsible Conduct

**Room:** Saanich Room, Victoria Conference Centre

**Presenter:**

**Michelle Dann**, Executive Director, Housing of Municipal Affairs

**Christina Benty**, Former Mayor and Owner of Strategic Leadership Solutions Inc.

**Details:** Building on the previously published discussion paper, this session will take a deeper dive into changes to the responsible conduct and answer some questions about what might local governments expect with changes to the responsible conduct legislation.

The discussion will summarize information about what we have heard to date from local governments, experts and others about what isn't working – and how mandatory codes of conduct, sanctions and enforcement could support local governments with good governance for their communities. This facilitated session will also provide an opportunity for participants to provide focused feedback on the current thinking and direction for the next steps with responsible conduct.

## Compassionate Municipal Actions Amidst Community Crisis

**Room:** Oak Bay Room 2, Victoria Conference Centre

**Presenters:**

**Sharon Karsten**, Michael Smith Health Research BC Scholar, Walk With Me / UVIC

**Susie Saunders**, Director of Recreation, Culture and Community Services, City of Courtenay

**Trevor Wideman**, Post-Doctoral Fellow, Walk With Me

**Christopher Hauschildt**, Peer Researcher / Operations Coordinator, Walk With Me

**Details:** As health and social crises reshape BC communities, municipal governments are increasingly called upon to respond to their complex local impacts. Walk With Me is a research and social change initiative in the Comox Valley that charts a new course for municipal engagement grounded in relationships and lived experience. In collaboration with the City of Courtenay, the project has mapped local social service networks, developed a strengths and gaps report, consulted with parks and recreation staff and facilitated dialogue with Mayor and Council. In this session, we present a concept sketch of change modalities tailored to municipal contexts. What do local governments need to support those most affected by crisis? Join us to explore alternative systems change models and chart a compassionate, collaborative path forward amidst rising crises.

## FIFA World Cup 2026 (FWC26) – Community Opportunities

**Room:** Esquimalt Room, Victoria Conference Centre

**Presenters:**

**Jessie Adcock**, FIFA World Cup 26 Vancouver™ Host Committee Lead, City of Vancouver

**Kyle Todoruk**, Senior Director, Marquee Sport Events Branch, Ministry of Tourism, Arts, Culture & Sport, Ministry of Tourism, Arts, Culture and Sport

**Lisa Sweet**, FIFA World Cup 26 Vancouver™ Integrated Safety and Security Co-Lead, City of Vancouver

**Sandra Gage**, Executive Director, Commercial Operations - FIFA World Cup 2026

**Details:** The FWC26 takes place June/July 2026 in 16 cities across Canada, United States and Mexico. Vancouver will host seven matches at BC Place Stadium and operate a Fan Festival at the PNE. Outside of Vancouver, public viewing events during FWC26 are an opportunity for municipalities to welcome visitors, unite communities, celebrate sport and create economic and tourism benefits.

The session will cover the application process for hosting FWC26 public viewing events, including opportunities, costs, risks and considerations (including liquor and cannabis licensing and safety and security), as well as expectations around FIFA and Provincial approvals, that will help municipalities as they consider submitting viewing requests to FIFA in Q4 2025.

## TUESDAY SESSIONS (CONTINUED)

### 7:30 AM – 8:30 AM CLINICS

#### Outdoor Recreation for Community Development and Economic Development

**Room:** Oak Bay 1, Victoria Conference Centre

**Presenters:**

**Louise Pedersen**, Executive Director, Outdoor Recreation Council of BC

**Steve Fairbairn**, Mayor, District of Elkford

**Jessie Olsen**, Director of Community Economic Development, District of Tumbler Ridge

**John Hawkings**, Executive Director, Ministry of Environment and Parks

**Matt Mosteller**, Tourism Professional and Chair, Kootenay Outdoor Recreation Enterprise

**Details:** Outdoor recreation is more than just a leisure activity; it's a powerful driver of economic growth, community well-being, and resilience. This session will provide local governments with practical tools and inspiration to plan, manage, and leverage outdoor recreation in ways that strengthen both communities and economies.

In May 2025, the Outdoor Recreation Council of BC (ORCBC) released *Outdoor Recreation for Community and Economic Development: A Guidebook for Rural British Columbia Communities*, the first resource of its kind in the province. The guide outlines strategies, opportunities, and challenges that outdoor recreation presents, from boosting economic activity and promoting public health to addressing land-use pressures and managing user conflicts.

Participants will gain insights into proven approaches and real-world examples from across BC, and learn how to foster partnerships that make outdoor recreation a sustainable pillar of community development. By showcasing this guide at UBCM, we aim to equip local leaders with a resource they can share and apply in their own communities, helping to advance collaborative planning and effective recreation management throughout the province.

### 9:00 AM – 1:30 PM

#### FORUMS, WORKSHOPS & LUNCHES

##### Forums

9:00 AM – 12:00 PM

**Electoral Area Directors** Oak Bay Room, Victoria Conference Centre

**Small Talk** Carson Hall, Victoria Conference Centre



## Workshops

9:00 AM – 10:15 AM

### After Upzoning: Activating new housing supply

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Tamara White**, Co-Executive Director, Small Housing

**James Moore**, Department Manager, Housing & Policy Programs, City of Kelowna

**Jason Friesen**, City Councillor / Sr. Manager of Sales & Strategic Partnerships, City of West Kelowna/  
Freeport Industries

**Carl Isaak**, Director, Neighbourhood Planning and Urban Design, City of Burnaby, City of Burnaby

**Chris Woodcock**, Director, Client Development and Government Relations, CMHC, CMHC

**Details:** With zoning reforms now in motion, local governments face critical choices about how to respond, adapt, and lead. This session explores the next phase of gentle density—moving beyond policy to implementation. Panelists will discuss how councils can streamline permitting, support small-scale builders, unlock modular and low-carbon construction, and leverage public and non-profit land. We'll also explore strategies to strengthen regional economic development, promote project equity, and address public concerns through community engagement and demonstration projects. This session offers practical tools and real-world examples to help elected officials shape outcomes that reflect local values and deliver housing solutions their communities can support. It's not just about meeting mandates—it's about leading change on your terms.

### Smart Governance - Leveraging AI to Serve Communities Better

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**Aman Sidhu**, Director of Enterprise Data, Analytics, and AI, City of Vancouver

**Nikki Best**, Managing Director of Snowberry Consulting; Legislative Services Advisor, City of Port Moody

**Ryan Smith**, Divisional Director, Planning and Development Services, City of Kelowna

**Details:** Artificial intelligence (AI) is emerging as a powerful tool to help local governments meet the growing demands for efficiency, responsiveness and transparency. From streamlining permitting processes, to optimizing emergency responses, to improving civic engagement, AI is increasingly changing the landscape of decision-making and governance. This session will explore how AI is being leveraged to enhance public services at the local level. It will highlight operational approaches, ethical considerations, and practical strategies to employing artificial intelligence that can help create smarter, more responsive local governments.

# 9:00 AM – 1:30 PM

## FORUMS, WORKSHOPS & LUNCHES (CONTINUED)

### Workshops

10:30 AM – 12:00 PM

### Filling Gaps: Transportation Options for Local Governments

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Dale Bracewell**, Principal, Mobility Foresight

**Mac Logan**, General Manager of Infrastructure, City of Kelowna

**Matthew Boyd**, Director, Integrated Service Planning, BC Transit

**Sandra Phillips**, CEO, Modo Co-operative

**Brad Gerhart**, Senior Legislative Director, Ministry of Transportation and Transit

**Details:** The workshop will include two sessions exploring the theme of transportation options for local governments.

#### Session 1: Filling Gaps: Demand-Responsive Transit and Carshare

Across BC, smaller and rural communities face unique transportation challenges—from limited fixed-route coverage to tourism-related surges in demand. This session explores how shared mobility options—like demand-responsive transit (DRT), vanpools, and carsharing—can work alongside traditional transit to improve access, reduce costs, and support local climate and economic goals. Using real-world examples such as BC Transit's DRT initiatives, UBC's vanpooling program, and Kelowna's municipal fleet integration with carsharing, panelists will share lessons on using existing assets more creatively.

#### Session 2: The BC Electric Kick Scooter Pilot Project

New and emerging modes of personal mobility are becoming increasingly present on our roads. The BC Electric Kick Scooter Pilot Project allows participating communities to test electric kick scooter use on municipal roads and to support access to this affordable and convenient mode of personal mobility. Ministry staff will provide information on the four-year pilot project and regulations, and discuss initial results from the first year.

# Manufacturing Homes, Jobs & Prosperous Communities

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**Alex Boston**, Project Lead, ZEIC Local Government Offsite Housing Accelerator, Boston Consulting

**Kevin Weiler**, General Manager, TAG Panels

**Michael Epp**, Director, Housing Planning and Development, Metro Vancouver

**Ryan Smith**, Divisional Director, Planning and Development Services, City of Kelowna

**Beth Veenkamp**, Manager of Economic Development, City of Williams Lake

**Kevin Harding**, Director, Innovation and Safety, Ministry of Housing & Municipal Affairs

**Details:** Offsite construction is emerging as a top senior government solution to multiple problems. This interactive session explores local governments' unique influence and needs in driving market transformation and supporting organizational priorities, including internal cost management.

Top innovators from diverse communities in key sectors—local and provincial government, industry and research—will share successes in driving growth in offsite manufactured, affordable, resilient construction on three topics:

1. Development and building permitting
2. Multiplex and multi-family standardized housing designs
3. Local economic development

Presentations and a practical, quick start guide will prime discussion on these topics with the question: “what can local governments do and what do local governments need to expand offsite housing construction?”

Delegate feedback will inform development of a local government offsite construction playbook.

## Forum Lunches

12:00 PM – 1:30 PM

**Electoral Area Directors Lunch**

Centennial Ballroom & Palm Court, Union Club

Sponsored by Teladoc Health

**Small Talk Lunch**

Crystal Garden, Victoria Conference Centre

Sponsored by Municipal Insurance Association of BC

**Mid-Sized Communities Lunch**

Crystal Ballroom & Palm Court, The Fairmont Empress

Sponsored by BC Council of Forest Industries

**Large Urban Communities Lunch**

Pacific Ballroom, Marriott Inner Harbour

Sponsored by TELUS Living

## 1:45 PM – 3:30 PM PLENARY

### Modest Growth & Big Challenges: The Road Ahead for BC's Economy

1:45 PM – 3:15 PM

**Room:** Carson Hall, Victoria Conference Centre

#### **Presenters:**

**Honourable Brenda Bailey**, Minister of Finance

**Warren Lovely**, Managing Director, Economics and Strategy, National Bank of Canada

**David Williams**, Vice-President of Policy, Business Council of BC

**Tamara Vrooman**, President and CEO, Vancouver Airport Authority

**Details:** Recent figures from the provincial government reveal BC's finances are entering stormy waters with headlines about record deficits, spiraling debt, shrinking GDP, and credit downgrades in the news. This session will go beneath the surface to assess how serious the situation really is, and look at what the challenges are to getting the economy – and provincial finances – back on course. Panelists will also consider how the current financial picture could affect provincial policy decisions, and what the knock-on impacts will be for the work and finances of local governments.

### Address by FCM President

3:15 PM – 3:30 PM

Room: Carson Hall, Victoria Conference Centre

Address by FCM President, Councillor Rebecca Bligh

## 3:30 PM – 4:30 PM

### The Survivors' Flag Raising Ceremony

3:30 PM - 5:30 PM

Government House (1401 Rockland Ave.)

Delegates are invited to attend the Survivors' Flag raising ceremony at Government House (1401 Rockland Ave) Tuesday afternoon. The Survivors' Flag is an expression of remembrance, meant to honour residential school survivors and all the lives and communities impacted by the residential school system in Canada. The Honourable Wendy Cocchia, Lieutenant Governor of BC; Klith-waa-taa Dr. Barney Williams, Hereditary leader from the Tla-o-qui-aht First Nation; the Honourable Spencer Chandra Herbert, Minister of Indigenous Relations, and Reconciliation; and UBCM President Trish Mandewo will provide remarks. Light refreshments will be provided.

Four shuttle buses will be provided for transport to and from the Victoria Conference Centre and Government House. There is capacity for 220 people in total (56 on each bus). Please note, those passengers who catch the second round of buses back to the Victoria Conference Centre will miss the Community Excellence Awards, which starts at 5:30 PM.

- 3:30 PM - Two buses depart VCC – Arriving at Government House at 3:45 PM
- 4:05 PM - Two buses depart VCC – Arriving at Government House at 4:15 PM
- **4:30 - 5:00 PM – Survivors' Flag Raising Ceremony**
- 5:15 PM - Two buses depart Government House – Arriving at VCC at 5:30 PM
- 6:00 PM - Two buses depart Government House – Arriving at VCC at 6:15 PM

## 3:30 PM – 4:30 PM (CONTINUED)

### Municipal Insurance Association of BC – Voting Member Orientation

3:00 PM – 3:30 PM

**Room:** Pacific Ballroom, Marriott Inner Harbour

### Municipal Insurance Association of BC AGM

3:30 PM – 4:30 PM

**Room:** Pacific Ballroom, Marriott Inner Harbour

### Municipal Finance Authority Semi – Annual Meeting

4:30 PM – 5:30 PM

**Room:** Terrace Room, Marriott Inner Harbour

## 5:30 PM – 8:30 PM

### Community Excellence Awards Ceremony & Reception

5:30 PM – 6:30 PM

**Room:** Crystal Ballroom & Palm Court, The Fairmont Empress

**Details:** The Community Excellence Awards recognize and celebrate UBCM members that have implemented projects and programs that demonstrate excellence in meeting the purposes of local government in BC. The awards are designed to profile promising practices and to create successful pathways and incentives for others to follow.

The categories are:

- Excellence in Governance
- Excellence in Service Delivery
- Excellence in Asset Management
- Excellence in Sustainability
- Presidents Committee Choice

**Sponsored by Municipal Finance Authority of BC (Gold), Urban Systems Ltd. (Gold), and Joint Provincial-UBCM Green Communities Committee (Silver)**

### UBCM Welcome Reception

6:30 PM – 8:30 PM

**Room:** Crystal Garden, Victoria Conference Centre

**Sponsored by City of Victoria**

### Reception hosted by University of Victoria

COAST Ocean Innovation Hub (517 Herald St.)

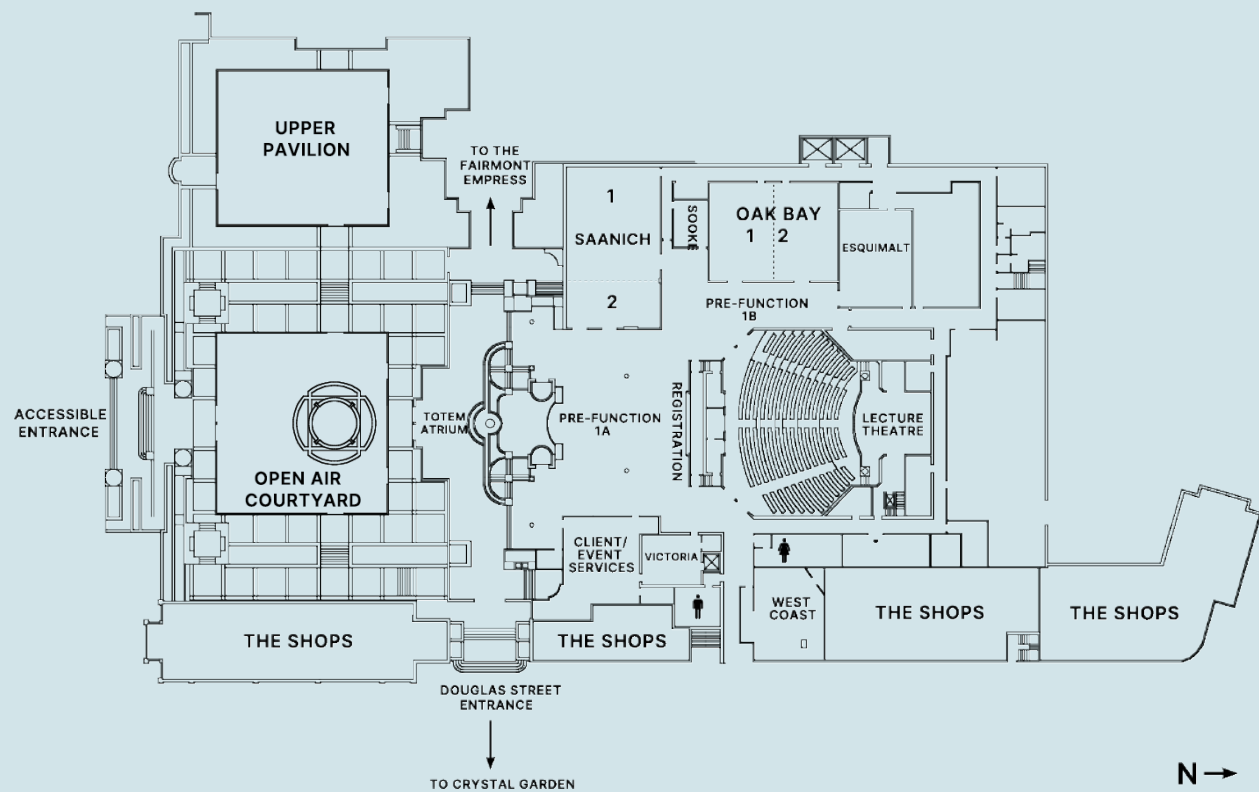
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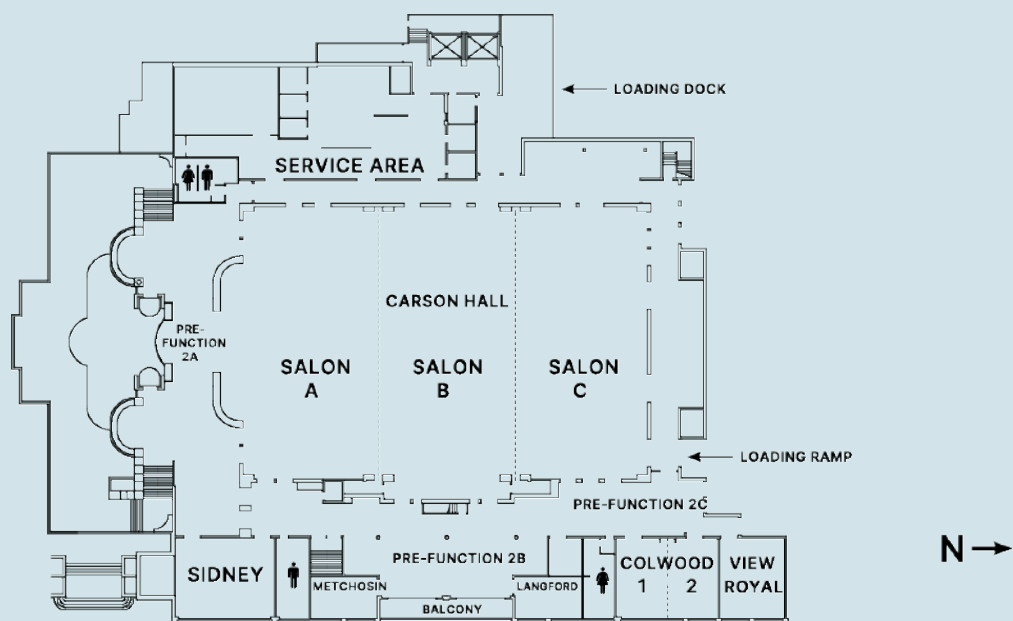
# LOCATION MAPS

## Victoria Conference Centre

### LEVEL ONE

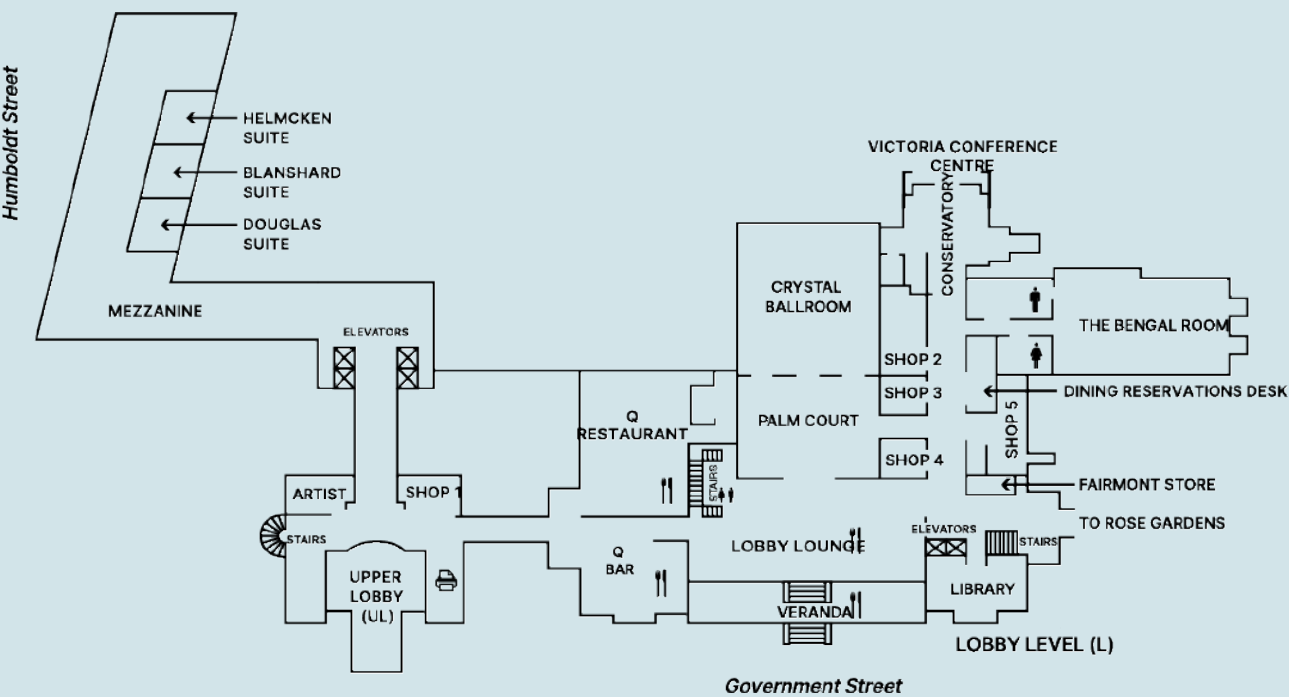


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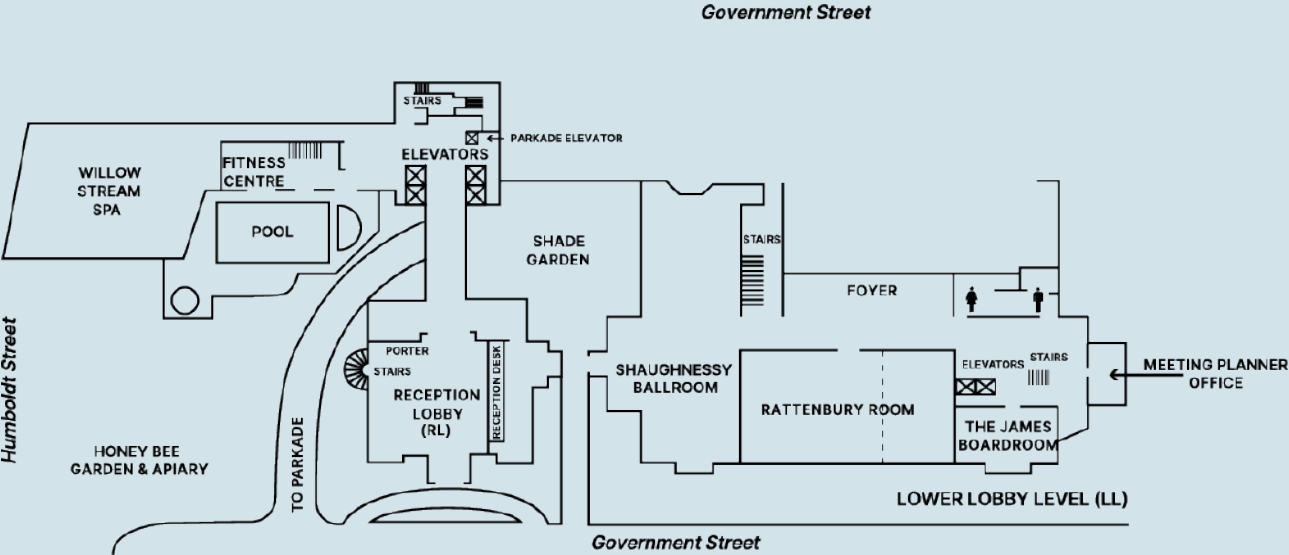


# Fairmont Empress

## LOBBY LEVEL



## LOWER LOBBY LEVEL



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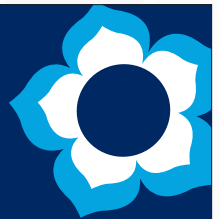
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# WEDNESDAY SESSIONS

7:00 AM – 4:30 PM

## Sponsor Exhibit Showcase

7:00 AM – 4:30 PM

Upper Pavilion, Victoria Conference Centre

7:30 AM – 8:15 AM CLINICS

## Building Mass Timber Friendly Communities

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Avery Kelly**, Director of Partnerships, Office of Mass Timber

**Annabelle Hamilton**, Technical Manager, Canadian Wood Council, WoodWorks BC

**Tim Ryce**, Chief Building Official, City of North Vancouver

**Details:** Local governments are on the frontlines of the climate crisis, development pressure, and a changing economic landscape. Mass timber is a low-carbon building technology that can reduce construction-related community impacts and timelines, while supporting B.C.'s forestry, manufacturing, construction, and design services sectors—a multisolving tool for issues facing our province. By developing mass timber friendly land use plans, zoning bylaws, and approval processes, local governments can help unlock mass timber's benefits for British Columbians.

This session will highlight and discuss provincial policy guidance for mass timber, presented by the B.C. Office of Mass Timber Implementation, the technical rationale behind this guidance, presented by Woodworks BC and the City of North Vancouver's experience promoting/approving mass timber development. Join this session to learn how to become a mass timber friendly community.

## From Policy to Plate: Local Food Leadership

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**Krystle tenBrink**, Executive Director, Squamish CAN

**Sarah McJannet**, Manager of Community Planning, District of Squamish

**Details:** As communities across B.C. face increasing pressures on food access, affordability, and sustainability, local, regional governments are uniquely positioned to lead transformative change. This session explores how municipalities can strengthen local food systems through robust policy development, strategic planning, and practical implementation. Drawing on real-world examples, panelists will share how food and agriculture initiatives—such as land use tools, procurement policies, and school meal programs—are being integrated into broader planning frameworks to improve community well-being. Learn how effective, place-based governance can reduce reliance on external food systems, increase resilience, and support long-term food security. Whether your community is urban or rural, large or small, this session offers actionable insights for delegates looking to chart a more sustainable, food-secure future.



## Acting Early for Stronger Communities

**Room:** Oaky Bay Room 2, Victoria Conference Centre

**Presenter:**

**Dr. Jennifer Charlesworth**, Representative for Children and Youth  
**Pippa Rowcliffe**, Deputy Representative for Children and Youth

**Details:** What we see on our streets, including addiction, trauma, and disconnection, often begins long before adulthood. Every person in crisis today was once a child full of potential. As B.C.'s independent voice for young people, the Representative for Children and Youth (RCY) uses data, stories, and public reporting to hold government accountable for meaningful change.

In this session, RCY will share what we are learning from our advocacy, monitoring, and systemic work, including what young people are telling us. We will discuss how early investment in belonging, safety, and connection changes outcomes, and how local governments can better serve families in their communities. This interactive session will include experiences and insights from our work throughout the province and practical ideas for local action. Strong communities invest early and create the conditions for young people to thrive.

## Ease of Doing Business Review (Province of BC)

**Room:** Esquimalt Room, Victoria Conference Centre

**Presenters:**

**Jordan Bennett**, Director, Ministry of Jobs and Economic Growth

**Details:** Through engagement with UBCM participants, Ease of Doing Business seeks solutions to address challenges and barriers raised by entrepreneurs, business owners and the business community. Stronger business environments start with shared solutions – your insights can help shape smarter measures, better outcomes, and stronger communities.

Many of the challenges and barriers brought forward directly from businesses and industry associations can be tackled in collaboration with local government and First Nation partners. Participants can advocate directly on provincial and regional policies and strategies.

This session will provide an update on milestones achieved to date, lessons learned and information on priorities which are important to businesses and economic development in your community.



# Invasive Species Risk and Community Readiness

**Room:** Oak Bay 1, Victoria Conference Centre

## Presenters:

**Gail Wallin**, Executive Director, Invasive Species Council of BC

**Loren Muth**, Councillor, Tzeachten First Nation

**Sophie Dessureault**, Integrated Pest Management Coordinator, Vancouver Board of Parks and Recreation

**Nadia Chan**, Manager, Environment, City of Richmond

**Details:** Invasive species are more than a nuisance. They increase wildfire risk, damage infrastructure, threaten biodiversity, and undermine efforts to enhance climate resilience. This session is designed for individuals who want to understand the real-world implications of invasive species on their communities and take proactive steps to mitigate risk and reduce costs. Through high-impact examples and a practical readiness checklist, participants will explore how invasive species intersect with key council priorities, including infrastructure, emergency preparedness, and livability. The session also highlights the importance of collaborating with local First Nations communities to enhance prevention and response efforts. Delegates will leave with strategic questions to bring into budget and planning discussions, and a clearer sense of how protected their community truly is.

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To learn more, visit [mnbc.ca](http://mnbc.ca)

8:30 AM – 10:25 AM

## Convention Opening Session

8:30 AM – 9:00 AM

**Room:** Carson Hall, Victoria Conference Centre

Welcome from Songhees and Xwsepsum Nations  
O Canada  
Welcome from the Lieutenant Governor of BC  
Welcome from the Host Municipality  
UBCM President Address

## Annual Meeting

9:00 AM – 9:20 AM

Adoption of Conference Rules and Procedures  
Adoption of Minutes of 2024 Convention  
Annual Report  
Question-and-Answer Period  
Adoption of Financial Statements  
Appointment of Auditors  
Appointment of Convention Committees

9:20 AM – 9:25 AM

First Report of the Nominating Committee for the Positions of Table Officers

The Real Estate Foundation of BC makes grants to support projects that **advance sustainability, equity, and social justice** in relation to land use.

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## Keynote Address: Marcy Grossman

### Canadian Media Personality



9:25 AM – 10:25 AM

Marcy Grossman is a globally respected leader whose distinguished career in Canadian diplomacy has left an indelible mark on the international stage. Her leadership is instrumental in fostering peace, cooperation, and mutual understanding across cultures and borders. Marcy is a pioneer in international business development. She was a driving force behind the launch of Invest in Canada and the creator of Innovation Nation, a bestselling publication highlighting Canada's evolving role in the global economy.

Today, as a Senior Fellow at the Atlantic Council, Marcy continues to shape the global conversation on leadership, women's empowerment, and peacebuilding. She is a passionate advocate for breaking barriers and empowering the next generation of changemakers. Through her powerful storytelling and belief that "if you can see it, you can be it," Marcy inspires individuals and institutions alike to lead with purpose, act with courage, and create lasting impact.

**Sponsored by Municipal Finance Authority of BC**

## 10:25 AM – 2:30 PM

### Nominations From the Floor for Table Officer Positions

10:25 AM – 10:30 AM

### Principal Policy Session: Resolutions

10:30 AM – 11:50 AM

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## 10:25 AM – 2:30 PM (CONTINUED)

### Address by the Interim Leader of One BC

11:50 AM – 12:00 PM  
MLA Dallas Brodie

### Area Association Lunches

12:00 PM – 1:30 PM

AKBLG	Pacific Ballroom, Marriott Inner Harbour
AVICC	Crystal Garden, Victoria Conference Centre
LMLGA	Centennial Ballroom & Palm Court, Union Club
NCLGA	Crystal Ballroom, The Fairmont Empress
SILGA	Vancouver Island Ballroom, Hotel Grand Pacific

### Address by the Minister of State for Local Governments and Rural Communities

2:00 PM – 2:30 PM  
Honourable Brittney Anderson

### Candidate Speeches (as necessary)

2:30 PM – 2:45 PM

### Election of Table Officers Opens (as necessary)

2:30 PM

## 3:00 PM – 4:15 PM

# PROVINCIAL CABINET TOWN HALLS

### Tariffs and Growing BC's Economy

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Honourable Ravi Kahlon**, Minister of Jobs and Economic Growth

**Honourable Brenda Bailey**, Minister of Finance

**Honourable Lana Popham**, Minister of Agriculture and Food

**Honourable Adrian Dix**, Minister of Energy and Climate Solutions

### Strong Communities

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**Honourable Christine Boyle**, Minister of Housing and Municipal Affairs

**Honourable Josie Osborne**, Minister of Health

**Honourable Mike Farnworth**, Minister of Transportation and Transit

### Emergency Preparedness

**Room:** Oak Bay Room, Victoria Conference Centre

**Presenters:**

**Honourable Kelly Greene**, Minister of Emergency Management and Climate Readiness

**Honourable Ravi Parmar**, Minister of Forests

**Honourable Randene Neill**, Minister of Water, Land and Resource Stewardship



4:15 PM – 5:00 PM

## Presentation of 2025 Energy & Climate Action Awards

4:15 PM – 5:00 PM

**Room:** Oak Bay Room, Victoria Conference Centre

**Details:** Join communities across British Columbia for a presentation of the 2025 Climate & Energy Action Awards. Hosted by the Community Energy Association, these awards honour municipalities, regional districts, and Indigenous communities for their outstanding initiatives that have made significant, measurable impacts. In 2025 there was a record of 29 nominations!

Be inspired by a diverse array of community climate action initiatives, ranging from innovative policies to groundbreaking projects. Get some ideas for your community and celebrate local climate leadership across BC.

## THURSDAY SESSIONS

7:00 AM – 2:00 PM

### Sponsor Exhibit Showcase

7:00 AM – 2:00 PM

Upper Pavilion, Victoria Conference Centre

7:30 AM – 8:15 AM CLINICS

### Building Social Consensus through Community Assemblies

**Room:** Esquimalt Room, Victoria Conference Centre

**Presenters:**

**Sav Dhaliwal**, Councillor, City of Burnaby

**Andréanne Doyon**, Associate Professor, SFU Planning Program (Advisor for Burnaby Community Assembly)

**Susan Kim**, Councillor, City of Victoria

**Nadine Nakagawa**, Councillor, City of New Westminster

**Robin Prest**, Director of Democratic Participation and Innovation, Simon Fraser University's Morris J Wosk Centre for Dialogue

**Details:** In an era of increased polarization, strained public trust and scarce resources, Community Assemblies offer a powerful engagement tool for complex issues such as housing, land use, transportation and governance. Building upon a recent surge in the use of Assemblies in BC, this session will explore how Assemblies can support the work of local governments by fostering empathy, building consensus and navigating real-world policy constraints. Participants will examine what makes Assemblies stand out from other forms of participation by using civic lotteries to engage the broad diversity of the community, building in time to learn and develop recommendations, and closing the loop so that the community feels heard. Join us for this interactive session and come prepared to discuss how you can apply the Community Assembly model in your context.



## 7:30 AM – 8:15 AM CLINICS (CONTINUED)

### Local Watershed Boards: empowering communities to build watershed security

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Kate Segall**, Chair, Cowichan Valley Regional District

**Tricia Brett**, City Councillor, District of Lake Country

**Silas White**, Mayor, Town of Gibsons

**Coree Tull**, Chair, BC Watershed Security Coalition

**Details:** Across BC, momentum is building for local watershed solutions. In the face of increasing drought, wildfire, floods, source water degradation, and economic uncertainty, communities are stepping up to lead. More local governments are walking alongside First Nations, forming partnerships to advance shared water priorities.

With provincial commitments to advance shared watershed governance and the Watershed Security Fund, there is an opportunity to shape a made-in-B.C. model of local watershed boards that support community-driven watershed planning, management and governance.

Hear from elected leaders and policy experts about their experience advancing shared watershed governance in their communities, how your community can get started, what's still needed, and how local watershed boards can drive solutions to community water challenges in partnerships with First Nations.

### The Future of Farmland

**Room:** Oak Bay Room, Victoria Conference Centre

**Presenters:**

**Chris Bodnar**, Assistant Professor, University of the Fraser Valley

**Kim Grout**, CEO, BC Agricultural Land Commission

**Danielle Synotte**, Executive Director, BC Agriculture Council

**Details:** Local governments across British Columbia are often called upon to manage competing pressures, including the demand for more housing and greater economic productivity but also the need to preserve farmland for future generations. This session will highlight some of these challenges as well as best practices that could help communities manage the pressures around agricultural land. Together with engaging speakers from industry, academia, and the Agricultural Land Commission, participants will have the opportunity to critically explore some of the tools available for balancing these interests in an increasingly land constrained province.



## 8:30 AM – 12:00 PM PLENARY

### **Second Report of the Nominating Committee for Executive Positions**

8:30 AM – 8:35 AM

### **Address by Leader of the Green Party**

8:35 AM – 8:50 AM

### **Resolutions Session Continues**

8:50 AM – 11:10 AM

### **Election of Table Officers Closes**

9:00 AM

### **Address by Leader of the Opposition**

11:10 AM – 11:30 AM

Address by John Rustad

### **Nominations from the Floor for Executive Positions**

11:30 AM – 11:35 AM

### **Candidates' Speeches**

11:35 AM – 12:00 PM

12:00 PM – 1:30 PM

## Delegates' Lunch

12:00 PM – 1:30 PM

**Location:** Crystal Garden, Victoria Conference Centre

Entry to the UBCM Delegates' Lunch requires a ticket. If you have already paid for the Delegates' Lunch, please bring your delegate name badge for entry. To purchase tickets, please inquire regarding availability at the Delegate Services Desk.

Recognition of Life Members; Presentation of LGLA Certificates

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## Election of Remaining Executive Positions Opens (as necessary)

2:00 PM



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## 2:30 PM – 4:30 PM WORKSHOPS

### Cowichan Tribes Aboriginal Title Court Decision: Implications for Local Governments

**Room:** Lecture Theatre, Victoria Conference Centre

**Presenters:**

**David Rosenberg**, KC, Rosenberg Law

**Robin Junger**, McMillan LLP

**Reece Harding**, Young, Anderson

**Details:** In a recent landmark ruling, the BC Supreme Court granted Cowichan Tribes Aboriginal title to 780 acres in the City of Richmond including fee simple lands, setting important legal, political, and practical implications for local governments across BC. Join us to learn more from legal experts about this precedent-setting decision. This session is designed for local elected officials seeking to understand how this landmark decision could affect municipal decision-making, land use authority, and relationships with First Nations.

### Modernizing BC Ferries: Investing for Resilience

**Room:** Saanich Room, Victoria Conference Centre

**Presenters:**

**Nicolas Jimenez**, President and CEO, BC Ferries

**Details:** Ferry reliability is critical for the social and economic well-being of BC's coastal communities. This session will provide an inside look at BC Ferries' plans to modernize its fleet, upgrade terminals, and invest in technology to improve service performance. Municipal leaders will gain insight into how infrastructure projects are prioritized, how they impact local communities, and what collaboration opportunities exist to ensure reliable, resilient ferry service now and into the future.

## Heritage Conservation: Proposed Legislative Changes

**Room:** Oak Bay Room, Victoria Conference Centre

**Presenters:**

**Jessica Ruskin**, Executive Director, Heritage Conservation Act Transformation Project & Forest Landscape Planning Branch, Ministry of Forests

**Elizabeth Scambler**, Manager, Policy & Engagement, Heritage Conservation Act Transformation Project, Ministry of Forests

**Details:** This session will invite dialogue between the Ministry of Forests and local government representatives regarding proposed amendments to the Heritage Conservation Act (HCA). Presenters will provide an overview of the proposed changes to the HCA and specific policy changes that could affect local governments. As a means of centering the local government context, presenters will share what they've heard from local governments in the engagement process to date and provide for open discussion to ask questions and provide feedback.

The Heritage Conservation Act Transformation Project aims to update the HCA to ensure that it is consistent with the UN Declaration on the Rights of Indigenous Peoples and improve how the HCA is implemented in a way that benefits all people in British Columbia. Intended outcomes of the reformed legislation include: making permitting faster and easier, helping people and communities rebuild quickly after disasters, increasing transparency and access to information, protecting heritage more effectively, and reducing the risk of accidental damage to sacred or other significant sites. Engagement is currently underway with First Nations, local governments, stakeholders, and the general public about proposed changes to the HCA.

## Strengthening Wildfire Resilience Through Leadership

**Room:** Esquimalt Room, Victoria Conference Centre

**Presenters:**

**Sandra Mayo**, Manager of Risk Management Services, Municipal Insurance Association of BC

**Ryan Moreside**, Wildfire Mitigation Program Coordinator, FireSmart BC

**Danyta Welch**, Manager, Local Government Program Services, UBCM

**Don Lidstone**, Senior Partner, Lidstone & Company

**Paul Gipps**, CAO, District of Lake Country

**Details:** As wildfire risks grow, local governments play a vital role in community resilience. This session equips elected officials with practical tools to reduce wildfire vulnerability using FireSmart principles, available FireSmart funding, and Wildfire Development Permit Area (DPA) bylaws. Learn how to champion FireSmart integration in land use decisions, access funding to support mitigation efforts, and adopt effective bylaws that reflect your community's needs. Real-world examples will highlight how local leadership can drive meaningful change.

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6:30 PM – 11:30 PM

## UBCM Annual Banquet Reception

6:30 PM – 7:30 PM

**Location:** Pre-Function 2, Victoria Conference Centre

Entry to the UBCM Reception and Banquet requires a ticket. If you have already paid for the UBCM Banquet, please bring your delegate name badge for entry. To purchase tickets, please inquire regarding availability at the Delegate Services Desk.

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## UBCM Annual Banquet

7:30 PM – 11:00 PM

**Room:** Carson Hall, Victoria Conference Centre

### Awards

Life Memberships, Long Service, and Special Long Service awards will be presented at the Banquet.

### Entertainment

This year's banquet entertainment will be an evening with music performed by Piano Music by Sharon during dinner, followed by a fun evening of dance with The Hit List Band.

**Sponsored by FortisBC (Platinum), CAPP (Gold), TC Energy (Silver), Stewardship Agencies of BC (Bronze)**

**Wine sponsored by Pattison Food Group**



## FRIDAY SESSIONS

### 8:00 AM – 12:00 PM

#### Resolutions Session Continues

8:00 AM – 9:00 AM

Report on Resolutions Received after the Deadline

#### Election for of Table Officers Closes Online

8:30 AM

#### Federal Address

9:00 AM – 9:30 AM

Address by The Honourable Gregor Robertson, Minister of Housing and Infrastructure

#### Resolutions Session Continues

9:30 AM – 10:45 AM

#### Installation of President Elect

10:45 AM – 10:55 AM

## Vancouver Fraser Port Authority Alaska Cruise Prize Draw \*

10:55 AM – 11:00 AM

Roundtrip Alaska cruise for two departing the Canada Place Cruise Ship Terminal at the Port of Vancouver. Provided by the Vancouver Fraser Port Authority and Expedia Cruises.

\*Only UBCM voting delegates are eligible to enter the draw for the Vancouver Fraser Port Authority Alaska Cruise. Voting delegates will be automatically entered. Must be present to win.

**Presented by Vancouver Fraser Port Authority**

## Address by the Premier

11:00 AM – 12:00 PM

Address by Honourable David Eby

## Adjourn

12:00 noon



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<b>President</b>	Councillor Trish Mandewo	City of Coquitlam
<b>First Vice President</b>	Councillor Cori Ramsay	City of Prince George
<b>Second Vice President</b>	Councillor Jenna Stoner	District of Squamish
<b>Third Vice President</b>	Mayor Sarah Storey	Village of Fraser Lake
<b>Past President</b>	<i>*Vacant</i>	
<b>Vancouver Representative</b>	Councillor Lisa Dominato	City of Vancouver
<b>Metro/GVRD Representative</b>	Councillor Craig Hodge	City of Coquitlam
<b>Small Community Representative</b>	Mayor Denise O'Connor	Village of Lytton
<b>Electoral Area Representative</b>	Director Jerrilyn Kirk	Fraser-Fort George RD
<b>Vancouver Metro Area Representatives</b>	Councillor Pete Fry	City of Vancouver
	Councillor Tasha Henderson	City of New Westminster
<b>AKBLG</b>	Councillor Kevin McIsaac	City of Fernie
<b>AVICC</b>	Councillor Ben Geselbracht	City of Nanaimo
<b>LMLGA</b>	Councillor Paul Albrecht	City of Langley
<b>NCLGA</b>	Director Judy Greenaway	Regional District of Bulkley-Nechako
<b>SILGA</b>	Councillor Louise Wallace	City of Salmon Arm
	Richmond	
<b>Directors at Large</b>	Councillor Sheila Boehm	City of Williams Lake
	Mayor Spencer Coyne	Town of Princeton
	Councillor Aimee Grice	Town of Oliver
	Councillor Gord Klassen	City of Fort St. John
	Mayor David Wilks	District of Sparwood

## SCRUTINEERS

<b>Tom Kadla</b>	CAO, Village of Lumby, Chief Scrutineer
<b>Wendy Hunt</b>	CAO, District of New Hazelton, Deputy Chief Scrutineer
<b>Wade Archambault</b>	CAO, District of Logan Lake
<b>Michael Boronowski</b>	CAO, City of Fernie
<b>Robyn Carlé</b>	CAO, Village of Hazelton
<b>Mark Fercho</b>	CAO, City of Cranbrook
<b>Doug Holmes</b>	CAO, Nanaimo Regional District
<b>Keeva Kehler</b>	CAO, City of Parksville
<b>Lyle McNish</b>	CAO, Village of Alert Bay
<b>Heather Nelson-Smith</b>	CAO, District of Port Hardy
<b>Pete Nelson-Smith</b>	CAO, Village of Zeballos
<b>Ryan Nitchie</b>	CAO, Village of Burns Lake
<b>Kevin Poole</b>	Director, Corporate Administration, City of Vernon
<b>Anne Yanciw</b>	CAO, Village of Valemount

# NOMINATIONS RECEIVED

## **President**

## **1st Vice President**

## **2nd Vice President**

## **3rd Vice President**

## **Small Community Rep**

## **Director at Large**

## **Electoral Area Rep**

## **Vancouver Metro Area Rep**

Councillor Cori Ramsay

Councillor Jenna Stoner

Mayor Sarrah Storey

Councillor Wesly Graham

Councillor Aimee Grice

Councillor Gord Klassen

Councillor Will Cole-Hamilton

Councillor Sarah Fowler

Mayor Denise O'Connor

Councillor Aiden McLaren-Caux

Councillor Sheila Boehm

Councillor Alison Evans

Councillor Roberta Schnider

Councillor Jeff Murl

Councillor Patti MacAhonic

Director Penny Cote

Mayor Vickey Brown

Councillor Tony St-Pierre

Councillor Tanille Johnston

Director Jerrilyn Kirk

Councillor Tasha Henderson

Councillor Pete Fry

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District of Squamish

Village of Fraser Lake

City of Cranbrook

Town of Oliver

City of Fort St. John

City of Courtenay

Village of Tahsis

Village of Lytton

Village of Nakusp

City of Williams Lake

City of Pitt Meadows

Regional District of East Kootenay

Resort Municipality of Whistler

Fraser Valley Regional District

Alberni Clayoquot Regional

District

Village of Cumberland

District of Sooke

City of Campbell River

RD of Fraser-Fort George

City of New Westminster

City of Vancouver

5 positions open for Director At Large

2 positions open for Vancouver Metro Area Rep.

1 position open for: President, VPs, Small Community and Electoral Area Representative



# 2024 COMMUNITY EXCELLENCE AWARDS WINNERS

Local governments that lead the way with vision, creativity and innovation were honoured at the 2024 UBCM Convention with a Community Excellence Award. These awards showcase UBCM members that have implemented projects and programs that demonstrate excellence in meeting the purposes of local governments in BC. Award winners offer a path for other local governments to follow, not only in British Columbia but around the world, making communities more efficient, healthier and ultimately more livable.

Congratulations to the 2024 Community Excellence Award winners!

## Presidents Committee Choice

**Winner**  
District of Central Saanich  
*Integrated Planning and Reporting*

## Excellence in Governance

**Winner**  
Thompson-Nicola Regional District  
*Modern Communications Approach and Financial Infographics Help Residents Understand TNRD Services, Their Costs, and "Who Does What"*

**Honourable Mention**  
Fraser Valley Regional District  
*Financial Plan and Public Engagement*

## Excellence in Service Delivery

**Winner**  
City of Victoria  
*OUR DWTN: Victoria Downtown Revitalization Program*

**Honourable Mention**  
City of Richmond  
*Community Services Pop Ups Program Model*

## Excellence in Sustainability

**Winner**  
City of Nanaimo  
*Nanaimo Relmaged: City Plan, Integrated Action Plan and Monitoring Strategy*

## Excellence in Asset Management

**Winner**  
City of Kelowna  
*Enterprise Asset Management System Implementation*



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<sup>1</sup>ITOTEM, Natural Gas Builds B.C.: A 2022–2024 Update on  
B.C. Natural Gas Supply Chain and Community Investments  
(September 2025)

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**Annual General Meeting**  
3:30 pm - 4:30 pm

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