

Staying Cybersecure in a Modern, Digital Organization

September 19, 2023

Presentation to UBCM

Speakers:



Honorable Lisa Beare

Minister of Citizens' Services



Alex MacLennan

Assistant Deputy Minister and Chief Technology Officer



Don Costello

Executive
Director, Chief
Information
Security Officer



Jazz Pabla

Director, Information Services, City of Kelowna



We acknowledge with respect that the Public Service operates throughout B.C. on the traditional lands of Indigenous Peoples. We are deeply committed to true and lasting reconciliation with Indigenous Peoples in B.C.



Why Cybersecurity?

What is cybersecurity?





The threat is growing

Cyber attacks are increasing significantly in frequency and sophistication



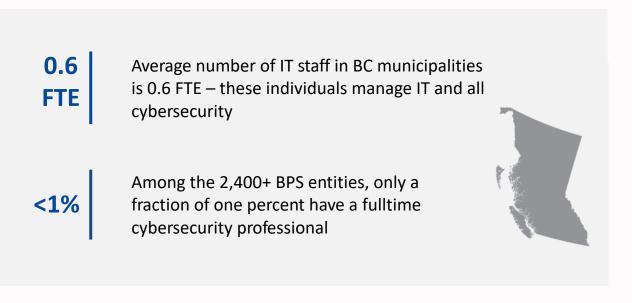


Cybercrime is more profitable than the sale of ALL illegal drugs combined

Organizations are vulnerable

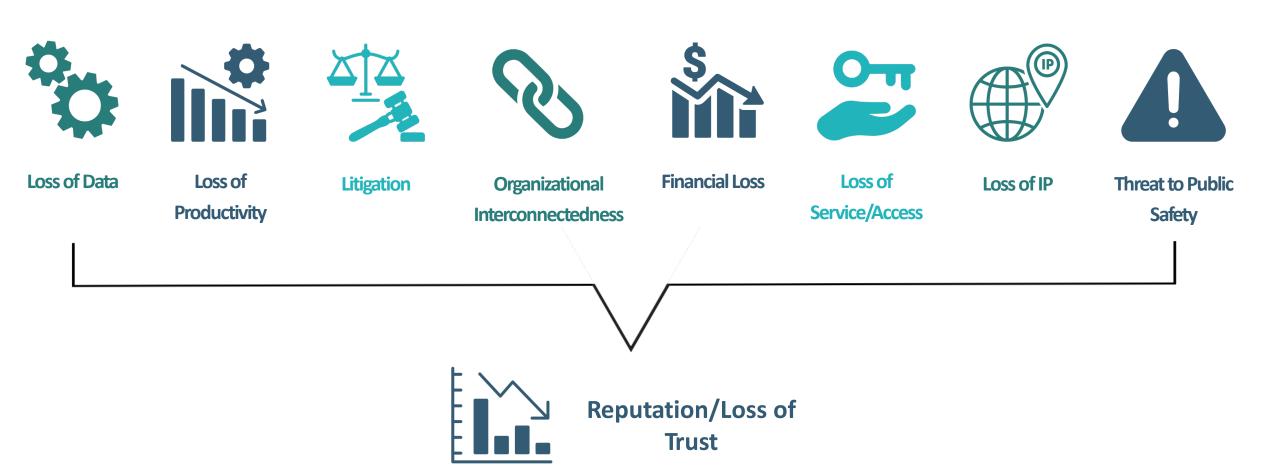
There is a significant talent shortage impacting cybersecurity organizations across the world

2.7M	The global cybersecurity workforce gap is estimated at 2.7M and it is expected to grow by 20-30% annually
25 K	Canadian organizations are short an estimated 25,000 cybersecurity professionals
80%	80% of Canadian CEOs say they are concerned about cybersecurity as a threat to their growth prospects



Business impacts

Cyber attacks are costly and result in loss of trust in government





Cybersecurity in your organization

BC Auditor General recommends organizations...

- Define roles and responsibilities for cybersecurity
- Ensure annual training for board members and senior officials
- Create orientation materials for new staff and officials
- Have a plan and review it annually



Getting started



Where are you today?



Where do you want to be?



Do you have a plan to get there?



Are you measuring your progress?

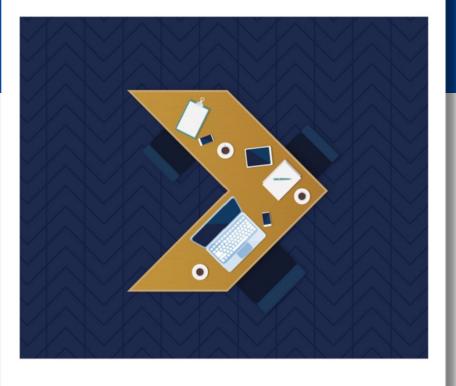
Additional resources

- Create the right environment
- Get the right information to support decision making
- Take steps to manage those risks



Cyber Security Toolkit for Boards

Resources designed to help board members govern cyber risk more effectively.





Who can help?

Federal Government

A complimentary one-day Cyber Resilience Review available to local governments

Canadian Centre for Cybersecurity will:

- join incident response calls and provide assistance
- take valuable information you share regarding incidents
- provide professional development opportunities for staff

Connect with Cyber.BC@gov.bc.ca to initiate a request



Provincial Government

- Information sharing
- Building capacity
- Advisory services
- Removing procurement barriers

Information sharing

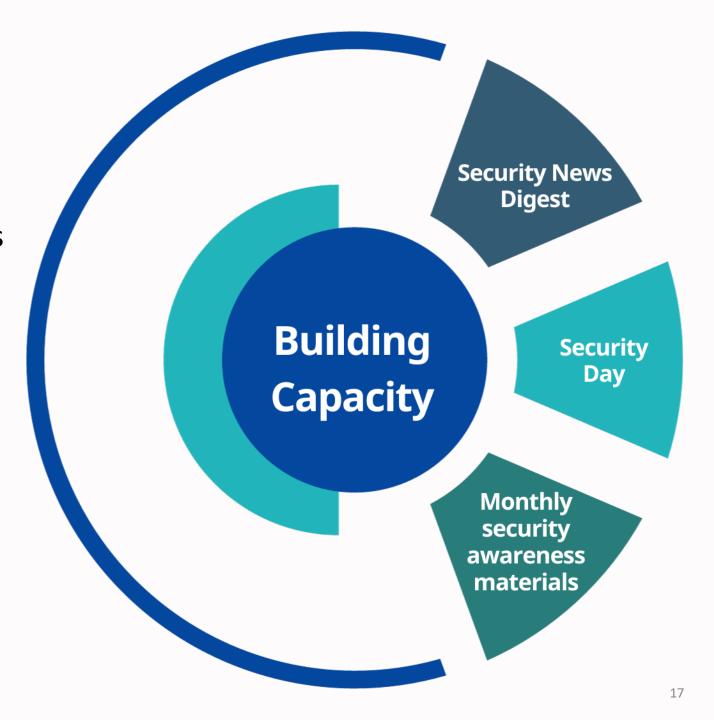
- Monthly newsletter
- Email notifications
- Virtual information sessions
- Connections to cybersecurity contacts

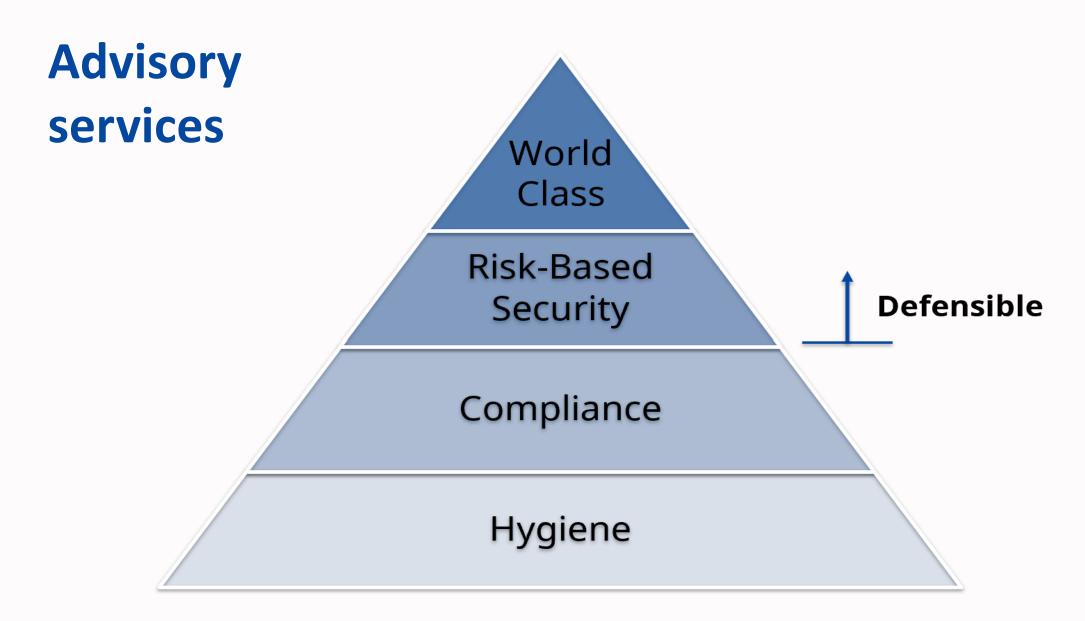
Cyber.BC@gov.bc.ca



Building capacity

Learning from industry leaders, building our community, and increasing our skills and awareness

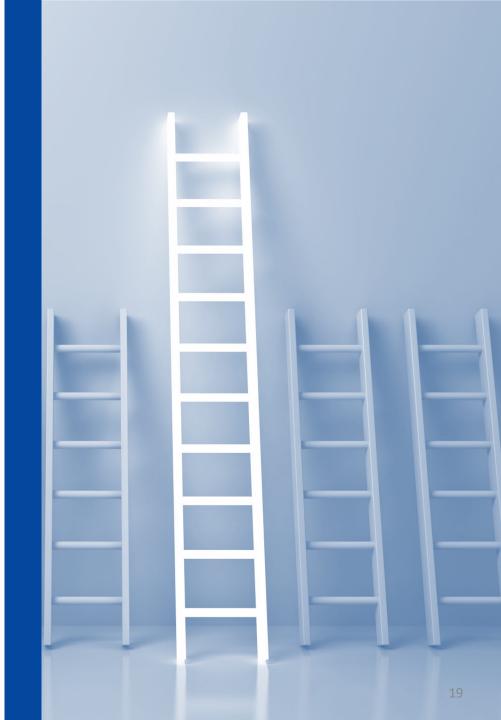


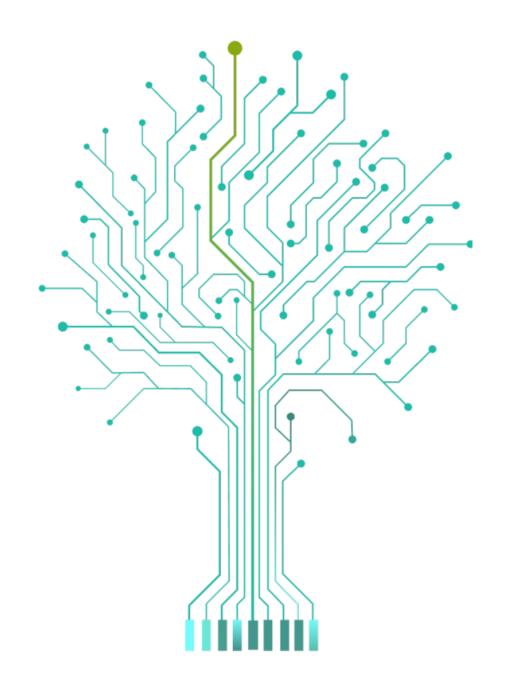


Connect with us at Cyber.BC@gov.bc.ca

Removing procurement barriers

- Access to specialized resources and talent through the BC Corporate Supply Arrangement (CSA) for IM/IT Security Services
- 12 cybersecurity related services CSAs
- Available to all local governments





Engaging with local governments to expand and modernize cybersecurity services

Engagement themes



Foster cybersecurity talent and engage the workforce

Create opportunities for people to build their cyber career



Build capacity and share intelligence and learning across B.C.'s public sector cybersecurity community

Create a partnership so we can support one another



Raise the profile of cybersecurity as a business risk within the public sector

Create a community to raise cybersecurity to a defensible level

Cybersecurity talent

Grow with Us:

- Cohort / community model
- Learning the basics of each of the cybersecurity domains
- Resume building project that each participant owns from start to finish
- Developing leadership, mentoring and public speaking skills



Cybersecurity talent

Issues and opportunities:





Cyber career path

Cybersecurity ecosystem

CyberBC pilot:

Partnership with the City of Kelowna and Royal Roads University

- Identify actions to meet their needs
- Co-develop prototype services/supports
- Iterative, user-centric, and collaborative approach
- Leverage lessons learned to inform scaling options







CyberBC project timeline



Why cybersecurity?

- Attack rates are increasing exponentially
- Organizations are vulnerable
- Impact of cyber-attacks are costly and erode trust



CyberBC concierge

- Launched CyberBC pilot project
- Established pilot partners with Royal Roads University and City of Kelowna
- Hosted in depth interviews with pilot partners



Partner planning

- Hosted in person session with pilot partners
- Identified top services and OKRs
- Engaged Grow with Us program to deploy coop students to pilot partners





Service co-development

- Collaborate with pilot partners to co-develop services
- Develop initial service offering and implementation approach

Feb 2022 Jan 2023 May 2023 Aug 2023+

CyberBC pilot services

Our pilot partners have highlighted five areas where the OCIO can meaningfully bolster the BPS. We have collectively established objectives and key results (OKR's) to address and measure our progress against these joint priorities.

Priorities	Foundational Polices and Framework	STRAs & PIAs	Cloud Security	Collaborative Procurement	Incident Response Service
Objectives	Implement foundational policies, guiding principles and supporting standards	Establish a process to create and share STRAs and PIAs	Improve cloud security posture	Establish a common procurement platform for BPS to onboard security services	Establish defined services available to pilot partners
Key Results	 Agree on framework Develop foundational Policies Develop supporting standards 	 Provide training materials Develop mechanism for the Province to share STRAs to the BC Public Sector Develop mechanism to share STRA among BC Public Sector peers 	 Review and share existing best practices for cloud security Support partners to leverage and implement a selection of provincial and federal solutions 	 Provide procurement training and guidance 	 Province to provide draft of service Successful adoption by both partners

CyberBC service development plan







INITIAL PILOT

PURPOSE:

Understand and serve the needs of pilot participants and codesign an initial service offering.

PARTICIPANTS:

City of Kelowna and Royal Roads University.

ENGAGEMENT PHASE

PURPOSE:

Engage the BC the public sector to gauge uptake and collect feedback to enhance the initial service offering.

PARTICIPANTS:

All interested BCPS organizations. This is anticipated to include participants of varying sizes, geographic locations, and needs. Inclusive of, local governments - including Indigenous communities, school districts, schools, and post-secondary institutions.

INITIAL SERVICE DELIVERY

PURPOSE:

Launch initial services.
Enhance the security
of the broader BC public sector
by offering select services and
enhancing them based on
feedback.

PARTICIPANTS:

All interested BCPS organizations.

SCALING SERVICE DELIVERY

PURPOSE:

Scale services and delivery to meet demand and evolve with the changing security landscape.

PARTICIPANTS:

All interested BCPS organizations.

"If Cyber is going to be a pillar for BCP, we need a process like this."

CyberBC next steps

Summer 2023

- Deliver initial services to Royal Roads University and City of Kelowna
- Co-develop service lines

Fall 2023

- Co-develop implementation plan
- Formalize service agreements
- Begin BCPS engagement
- MVP delivery for initial services

Winter 2023

 Evaluation period; formalize OKRs, baselines, and onboard new clients

Spring 2024

Expanded MVP service delivery and continuous service improvement





City of Kelowna



City of Kelowna

- City of Kelowna is the local government representative for B.C. on NCCIP (National CISO Committee on Information Protection)
- The City of Kelowna participated in the federal government's City Secure project and has built a Cyber Security Strategic Plan to address the findings
- OCIO has had a healthy ongoing working relationship with City of Kelowna on cybersecurity
- Information Services Director engaged with Province team for assistance in achieving goals of their strategic plan
- Impact to the City's Strategic to date has been positive
- Talent and cost of cyber is going up, is the biggest challenge
- Gearing up for Al!



What can cities do now?

- Base level of technology
- Focus on awareness training, policy and procedures
- Invest in Cybersecurity
- Engage CyberBC and Cyber
 Centre Canada

Let's keep the conversation going

Visit our UBCM booth #721 to:

- register for the Fall 2023 Security Day "AI: Are You Ready?"
- sign up for our weekly Security News Digest
- learn more about our services and programs





Thank you!

Cyber.BC@gov.bc.ca