Agreement Reached on TILMA

On July 25, 2008 President Susan Ginse and the Honourable Ida Chong, Minister of Technology, Trade and Economic Development signed a joint letter addressed to BC local governments advising that the two parties had reached an agreement with respect to TILMA and its application to local governments.

This agreement was reached through formal consultations that had taken place throughout the past nine months and in accordance with a formal consultation agreement signed in 2007.

The package approved by the UBCM Executive contained the following key elements:

- Land use exception – the TILMA will be amended to include a specific exception in Part V for land use measures, subject to the non-discrimination clause.
- Higher procurement thresholds ($75,000 for goods and services; $200,000 for construction) will be established for local governments than those that currently apply to the Province ($10,000 for goods; $75,000 for services, and $100,000 for construction).
- Consultation agreement on dispute resolution – an agreement will clearly outline the process for notification and consultation with local governments and UBCM if a challenge to a local government measure is brought forward.

In the coming weeks, UBCM and the Province will be working on the development of a Consultation Agreement on Dispute Resolution and will be issuing further details on how the TILMA will affect local governments.
- Business registration and reporting requirements – the TILMA will be amended to clarify that the business licensing reconciliation process between British Columbia and Alberta provided for under Section 11 of the Agreement is not mandatory.

At the same time that this letter was distributed, UBCM also circulated a letter from Donald Laidstone providing commentary on the agreement. In addition, a legal opinion from Laidstone Young Anderson is forthcoming and will be distributed to the membership in the coming months.

UBCM will be finalizing the formal consultation agreement referred to above and this will also be distributed to the membership.

Copies of all UBCM publications relating to TILMA are posted on our website.

Gold Medalist Marnie McBean to Provide Keynote Address

Marnie McBean is one of Canada’s most decorated Olympians, and an expert in turning potential into performance. As one of only two Canadians ever to win three Gold medals in the Summer Olympics, she is used to performing under pressure - as her 12 World and Olympic medals attest.

After a record-breaking rowing career, McBean is now Manager of Olympic Preparation with the Canadian Olympic Committee. She is working closely with athletes to prepare, emotionally and psychologically, for the 2008 Beijing and 2010 Vancouver Games, helping to transform potential into reality. Her job, simply, is to ensure the highest performance possible.

A member of the Canadian Sports Hall of Fame and the Guinness Book of World Records, McBean is also a recipient of the Governor General’s Medal. Beyond her Olympic experience, McBean managed to finish a degree in Kinesiology from the University of Western Ontario during her Olympic career. She continues to provide an excellent example of the Canadian spirit through the work she does to promote the safety, health and activity of Canada’s youth as well as many sport and athlete development groups.

McBean will be providing this year’s keynote address on Friday, September 26th at 9:30 a.m. in the plenary.
BC Hosts 2008 FCM Mission

For more than twelve years, FCM has organized missions to international organizations on topics that have incorporated sustainability into their economic and community development strategies and into their national energy supply and demand management policies. But FCM has realized that it no longer needs to go overseas to see the world’s best; we can now learn from leading examples that have achieved success within a Canadian context.

Last year the mission visited Alberta; this year it will visit British Columbia.

The objective of the mission is to learn from officials in the public and private sectors of the host communities about how policies, programs, and technologies have been used to make their communities more sustainable.

This year’s mission will be in British Columbia the week of August 17-22. Delegates will be visiting sites in the City of Vancouver, Metro Vancouver, Whistler, Squamish, Victoria and the Capital Regional District. To ensure that delegates are aware of the many other award-winning communities throughout BC, UBCM President Susan Girme and Executive Director Gary MacIsaac will be making a presentation to delegates on August 18, 2008 profiling many other regions of the province besides the tour sites. Whether small or large, Kootenay or Northern Interior, or Island, BC has some inspirational innovative projects that we can share with our local government counterparts from across Canada.

For further information on the mission please contact the FCM Centre for Sustainable Community Development for more information at mission@fcma.ca.

UBCM Budget & Dues

At its July meeting, the Executive approved the preliminary 2008-2009 UBCM budget. The budget contains a two percent increase in dues for the coming year. The graph indicates that in 99% of the last 25 years there has been a dues increase. Historically our dues increase is below inflation. The preliminary budget will be presented to the 2008 convention.

UBCM News August 2008
2008 Community Excellence Awards

The following 37 communities are leading the way across BC in Best Practices, Leadership & Innovation and Partnerships. A total of 54 submissions were received this year.

District of 100 Mile House
City of Abbotsford
Capital Regional District
Cariboo Regional District
City of Coquitlam
City of Cranbrook
Town of Creston
City of Dawson Creek
City of Grand Forks
District of Elko
City of Kamloops
District of Kent
City of Langford
District of Metchosin
City of Nanoose
City of New Westminster
Regional District of North Okanagan
City of North Vancouver
District of North Vancouver
District of North Saanich
District of Oak Bay

What’s New Online?

The following are some new additions and key updates to the UBCM website (www.civicnet.bc.ca):

Local Government Programs & Services

Programs & Services / Local Government Program Services

The 2008 Emergency Planning Grant Program guide and application form are online, with applications due August 13, 2008.

This summer, grant recipients are working through a variety of projects. To this end, Progress and /or Final Report forms for the following programs are accessible online:

- Community Health Promotion Fund (CHFP)
- Seniors Housing and Support Initiative (SHSI)
- Healthy Food and Beverage Sales (HFBS)
- Built Environment and Active Transportation (BEAT)

Gas Tax & Public Transit

Programs & Services / Gas Tax/Public Transit

The current Pooled Funds Claims Form and Instructions are accessible online, as is an updated version of a table indicating Community Works Fund allocations to each local government.

UBCM Resolutions

Resolutions & Policy / Resolutions Database

The Resolutions Book is mailed directly to members, but did you know that the Resolutions Book is also available online? Download the PDF file of each section of the Resolutions Book and use this resource to prepare for the resolutions sessions at Convention. Contact Reiko Tagami, Information & Resolutions Coordinator (604.270.9226 ext. 115 or rtagami@civicnet.bc.ca) with any questions about resolutions.

2008 Convention

Convention / 2008 Convention

As in past years, Convention information and notices are available online. Updated information will be posted throughout the summer, so check back often.

News & Announcements

News & Announcements tab at the bottom of every UBCM webpage

Click on the News & Announcements tab to view highlights of UBCM programs, such as:

- Mt. Waddington transit start-up
- Nanaimo RD transit upgrades
- Communities Component of Building Canada launches
- Houston seniors’ housing receives Gas Tax funding

New Documents

New Documents tab at the bottom of every UBCM webpage

Click on the New Documents tab to access the latest policy briefs and keep tabs on the work of your Executive, including:

- Executive Release – July 2008
- Donald Lidstone’s general comments on TILMA
- UBCM memo to members on TILMA
- UBCM 4K joint letter on TILMA

President’s Message

Continued from page 2

unanimous in agreement that the package as a whole represents a significant improvement from where we found ourselves a year ago.

Over the past year, I have had an opportunity to meet and speak with many local government colleagues across Canada. I am always intrigued by both the similarities and differences that exist from one Province to another. I often return from these conversations with a sense of pride in our own local government framework. Certainly we have areas where improvements are needed, but overall our system allows for an environment that is responsive, innovative and accountable at the same time.

With convention just around the corner, I am looking forward to addressing the membership formally and also speaking with many of you in an informal setting.

We have an ambitious business program set out for Convention and it will be conducted against a beautiful backdrop of fall in the Okanagan. See you all in Penticton.
Around the Province

2007-2008 UBCM Accomplishments in Brief

TOP ACTIVITIES OR INVOLVEMENTS

• 100% membership maintained for the 29th consecutive year.
• Municipal House - construction underway and ceremonial foundation pouring held in conjunction with April Executive meeting.
• Second $1 Billion in Gas Tax Funding for 2010/11 to 2013/14 - federal government announces Gas Tax Program in permanent; total funding received by UBCM under Gas Tax and Public Transit Program reaches $359 million and already 80% delivered out to local governments.
• Agreement signed with Knowledge Network to produce Picture BC.
• Second year of funding for three provincial grant programs - Local Motion, Towns for Tomorrow, and Green City Awards launched at 2007 UBCM Convention.
• Third year in the doubling of Small Community and Regional District grants.
• Negotiations conclude and agreement reached on TILMA.
• Established Joint Provincial-UBCM Green Communities Committee under the BC Climate Action Charter to support local government climate action initiatives - over 120 local governments have now signed Climate Action Charters. Three joint working groups established.
• Negotiations lead to signed Communities Component under Building Canada.
• Traffic fine revenues increase again this year - $61 million flows directly to local government.
• Second Local Government Leadership Academy training program - overall rating highly at 4.6/5.
• Initiated work on fiscal imbalance.
• "Guide to Community to Community Forums in British Columbia" developed and produced with First Nations Summit, Province of BC and supported by INAC.
• Spring conferences held - Crime Prevention as well as Regional District CEO/CFO and Electoral Area Directors meeting.
•Province does not pursue province-wide Single Business Licence Initiative - opts for Mobile Business Licence pilot project in the Okanagan.
• Initiated Regional District Task Force work.
• LGPS received nearly $16 million in funding, including $7.4 million for new programs.
• RCMP Contract Renewal - UBCM establishes local government working group and appointed a local government representative to the provincial negotiating team.
• Provincial funding maintained and federal funding increased for regional Community to Community 2008/09 program with 28 applications for 47 events received to date.
• MOU for Inter-Agency Collaboration and Coordination on Implementation of Age-Friendly Community Guides signed by 2010 Legacies Now, BC Recreation and Parks Association, Province and UBCM.
• $20 million in new funding for crime prevention and reduction to local communities under Civil Forfeiture process.
• Redesign of UBCM website underway.

JEFF McKELVEY SCHOLARSHIP FUND

Financial statement as at June 30, 2008

Balance June 30, 2007 $98,351.02
Interest Income 7,898.55
No support documentation 480.00
Scholarships Approved For Payment - 2008 $103,192.57

The Jeff McKelvey Scholarship Fund was established in honour of UBCM's second Executive Director. It provides financial assistance to local government staff who are pursuing in service training. It is administered by the Board of Examiners.

2008 Community Excellence Awards

Continued from page 3

Regional District of Okanagan-Similkameen
City of Penticton
City of Kelowna
District of Langford
City of Pitt Meadows
City of Port Moody
City of Richmond
District of Saanich
Town of Smithers
City of Surrey
District of Taylor
City of Ucluelet
City of Vancouver
City of Vernon
City of Victoria
District of West Vancouver
City of Williams Lake
Resort Municipality of Whistler

Golden's Challenge
“Wheel to Walk Canada”

The Town of Golden made a resolution to donate $1000 (30 cents per resident) to the “Wheel to Walk Canada” organization and is issuing a challenge to all other communities to also donate 30 cents per resident, to this organization.

Wheel to Walk Canada is described on their website as follows:

"Four determined men are wheeling across Canada on hard cycles on an incredible journey. They strongly believe that breakthrough Canadian research will enable them to walk again, making the promise to walk a reality. This research will also have far reaching implications for conditions such as: Alzheimer's, Parkinson's, diabetes, stroke, concussive head injury, and major wounds."

For further information go to: www.wheelstowalkcanada.org

The winners of the Community Excellence Awards will be announced at the Convention in Penticton. All applicants are invited to a special breakfast reception on the morning of Thursday, September 25. An invitation will be sent out before Convention and an RSVP is required.

UBCM thanks the following partners of the 2008 Community Excellence Awards:
Ministry of Community Development
HEMERA
Vancouver Airport Authority

BRITISH COLUMBIA
The Best Place on Earth

Celebrate your forest pride and nominate your community to be the 2009 Forest Capital of BC

The Forest Capital Program

Each year, the Association of BC Forest Professionals (ABCFP) selects one community to be the Forest Capital of BC. This program, established in 1988, is an important opportunity to celebrate the central role forests play in shaping our unique BC experience.

Make 2009 the year to celebrate forests in your community

The Forest Capital designation is an excellent way to get your whole community involved in a celebration of the important contributions forests have made to the Province. Communities named the "Forest Capital host a full year of forest-themed events such as art competitions, interpretive forest walks and logger sports shows.

Nominate your community today

Every community in BC is eligible to be nominated. The nomination process is outlined in the Forest Capital Nomination Package available on the ABCFP website at: www.abcfp.ca.

Nomination Deadline: November 14, 2008

The ABCFP will evaluate nominations based on the community’s relationship to its surrounding forests and the strength of the bid proposal. The winning community will be announced in December 2008 and will carry the Forest Capital of BC title from January 1 to December 31, 2009.

Visit the ABCFP website for more information: www.abcfp.ca
Healthy Communities

New Minister of Healthy Living and Sport

Honourable Mary Polak was appointed as the Minister of Healthy Living and Sport on June 23, 2008. The new Ministry of Healthy Living and Sport takes on the responsibilities for:
- Sport from the former Ministry of Tourism, Sports and Arts (now the Ministry of Tourism, Culture and the Arts)
- Act Now BC from the former Ministry of State for Act Now BC, Hon. Gordon Hogg

Minister Polak was elected to the Legislative Assembly in 2005 to represent Langley. On December 19, 2006, the Premier appointed her as Parliamentary Secretary to the Minister of Health for the Conversation on Health.

Minister Polak currently sits on the Cabinet Committee on New Relationship Coordination and the Government Caucus Committee on Social Development. She has served on the Government Caucus Committee for Natural Resources and the Economy, the Select Standing Committees for Children and Youth, Education and Public Accounts. She has also been a member of the Cabinet Committee on Agenda Development and the Special Committee to Review the Personal Information Protection Act.

Before being elected to the Legislative Assembly, Mary was director of operations for a small polling and research firm and a trustee and former chair of the Surrey School Board.

General Responsibilities:
- Health promotion and protection
- Aboriginal health promotion
- Public health planning
- Provincial Health Officer
- Provincial Nutritionist
- Women and seniors
- Communicable diseases prevention and addictions services promotion
- Healthy living/chronic disease prevention
- Water and air monitoring and reporting
- Sports and recreation
- Dietitian
- ActNow BC

Mental Health & Substances Community Planning Initiative

On February 12, 2008, the Throne Speech highlighted the importance of mental health and addictions issues and announced an updated 10-year mental health plan, which is yet to be released. In recognition of the importance of addressing mental health and substance use problems, improving communication and planning between local governments and health authorities is considered essential to ensuring better outcomes.

The Healthy Communities Committee is in preliminary discussions with the staff at the Ministries of Health Services, Healthy Living and Sport, and Community Development on an initiative that will look at improving the communication and planning between local governments and health authorities. It is expected that this initiative will lead to improved local access to services, and improved control of access and exposure to substances. The project will include determining the most efficient and effective mechanism for providing guidance and direction about enhancing planning coordination and collaboration, and ensuring accountability.

For more information on this project, please feel free to contact Marylyn Chiang, Health Policy Analyst by email at mchiang@ivcinct.bc.ca, or by phone at 604-270-8226 x110.

Consultant Selected for RHD Cost Sharing Review

Congratulations to Corpus Sanchez International Consultancy Inc. who was chosen to review the progress made on implementing the recommendations of the 2003 Regional Hospital District Cost Sharing Review. Corpus Sanchez was selected based on their experience in conducting related and similar reviews in British Columbia and other Canadian jurisdictions.

They bring a strong team to this project, including:
- Brad Campbell, President
- Jane Darville, Vice President
- Dean Malone, Senior Consultant & Project Manager
- Danny Tulip, Senior Financial Strategist
- Barry Pearce, Senior Facilities Consultant

The final report will describe the legislative context that focuses on health capital contributions by RHDs; describe the issues identified around the implementation of the recommendations; present information on the implications of moving forward with the present status; develop options to address the issues; and identify significant supplementary issues since 2003 that were raised by stakeholders during the consultation process.

A final presentation of the RHD Cost Sharing Review is scheduled for late October.

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Now that’s helpful.

www.monkinteriors.ca
ENVIRONMENT POLICY IN BRIEF

Climate Action

In the summer of 2007, UBCM and the Province developed a non-binding Climate Action Charter aimed at fostering collaborative relations for reducing greenhouse gases. The Charter commits local government signatories to: becoming carbon neutral in their operations by 2012; measuring and reporting on their GHG emissions profile; and creating complete, compact, more energy efficient rural and urban communities. To date, 130 local governments have provided UBCM with signed copies of the Climate Action Charter, while several other local governments have notified UBCM of their intent to sign the Charter.

For further information on the process for signing the charter, please contact Jared Wright, Senior Policy Analyst by email at jwright@environet.bc.ca, or by phone at 604.270.0226 (ext.113).

BC Climate Action Plan

The BC government released its Climate Action Plan in June of 2008. The Plan outlines strategies and initiatives that will take B.C. approximately 70 per cent towards meeting the goal of reducing greenhouse gas emissions by 33 per cent by 2020. It outlines province-wide actions that have been taken to date, along with strategies specific to seven sectors including: transportation, buildings, waste, agriculture, water, energy and forestry. Such initiatives include $1.8 billion in innovative tax credits funded by the revenue-neutral carbon tax, a new carbon emission cap and trade system and investments in emerging green technologies. The BC Climate Action Plan can be found at www.climateactionstrategicplan.gov.bc.ca.

Emission Offsets Regulations

The Ministry of Environment intends to establish emission offsets regulations under the provisions of the Greenhouse Gas Reduction Targets Act (GGRTA), which came into force on January 1, 2008. The GGRTA legislates B.C.'s commitment to reduce greenhouse gases by at least 33% below current levels by 2003 and to achieve a carbon neutral public sector by 2010.

The emission offsets regulations will set out requirements for greenhouse gas reductions and removals from projects or actions to be recognized as emission offsets for the purposes of fulfilling the provincial government's commitment to a carbon neutral public sector by 2010. They will also set out details for the ministry's role in upholding the requirements of the GGRTA.

A key element of the proposed regulations is the eligibility criteria for project or actions to be considered as offsets under the GGRTA. They include the following: within scope; real, measurable; additional; verifiable; counted once; and clear ownership. The regulations also establish project information requirements and guidance for its preparation to ensure consistency, transparency, credibility and streamlined process. The emission offsets regulations intentions policy paper can be found at http://www.enr.gov.bc.ca/erd/ced/offsets_reg.htm.

Neighbourhood Zero Emission Vehicles (NZEVs)

On June 6th, 2008, the Ministry of Transportation enacted a regulatory change regarding the use of Neighbourhood Zero Emission Vehicles (NZEVs) in British Columbia. The new regulations as set out in B.C. Reg. 267/08, affect where NZEVs can be operated in British Columbia. These changes include:
- re-classification of NZEVs from a Class 7B vehicle to a separate category of Class 24 vehicle;
- allowing NZEVs to operate on any road in the province with a speed limit of up to 40 km/h;
- allowing an NZEV owner to apply to the province for a permit to operate their NZEV on unincorporated roads with a speed limit of up to 50 km/h;
- allowing a municipality to pass a bylaw that permits NZEVs use on specified roads with a speed limit of up to 50 km/h within their municipal limits.

The Climate Action Program within the Ministry has developed a Transportation Planning Guidance for municipalities interested in incorporating NZEVs into their communities, which addresses all aspects of NZEV planning, design and policy considerations.

Any questions or written comments should be sent to the attention of Stefan Carriere-Roberts at stefan.carriere-roberts@gov.bc.ca or by mail to:
Ministry of Transportation
PO Box 9850 5th Prov 09
2C - 940 Blenheim Street, Victoria, BC V8W 9T3

Riparian Areas Regulation

The Ministry of Environment released the Streamside Protection Regulation and introduced the Riparian Areas Regulation (RAR) in June 2004. The Regulation calls on local governments to protect riparian areas (fish bearing, fish supporting areas) during residential, commercial and industrial development by ensuring that proposed development activities are subject to a scientific based assessment conducted by a qualified professional. The Regulation took effect on April 1, 2006.

UBCM continues to work with the Ministry of Environment on minimizing the impact of the RAR, and assisting local governments to achieve compliance with the Regulation. In recent developments, UBCM, the Ministry of Environment and the Department of Fisheries and Oceans have signed the RAR Intergovernmental Co-operation Agreement.

The purpose of the Intergovernmental Co-operation Agreement is to define the roles and responsibilities of the parties in the implementation and ongoing delivery of the RAR. To that effect, the agreement creates a management structure to oversee the implementation of the RAR through an Executive Committee, as well as defines the review, reporting and resource requirements for the implementation and ongoing delivery of the RAR.

It also outlines the parties respective responsibilities in regards to the handling of variances, notifications, training of qualified environmental professionals, communication, monitoring, compliance and enforcement.

Small Water Systems Committee

At the July UBCM Executive meeting, the Executive considered and endorsed a resolution to establish a working group to identify concerns for discussion with the Ministry of Health (MSI/3) regarding small water systems and UBC 131 standards.

Since the implementation of the Drinking Water Protection Act in 2003, local governments have raised concerns over the application of the legislation and associated regulatory water quality standards to small water systems. The Act and related Drinking Water Protection Regulation is intended to increase standards around assessing water systems, certifying operators and supplies, and monitoring and reporting on water quality. The Drinking Water Protection Act requires that all purveyors supply safe water to their consumers. The legislation gives drinking water officers increased powers to protect water sources from contamination, particularly through their ability to oversee a source source-to-tap assessment of every drinking-water system to address all potential risks to human health.

Local governments have raised concerns that the legislation unfairly differentiates between large and small water systems, and that the health authorities apply a more stringent interpretation of the legislation in its application to small water systems. The legislative framework is regarded as overly rigorous, rigid and inflexible in its effort to mitigate any liability risks for the Province.

UBCM will be developing the terms of reference and soliciting nominations for appointments to the working group in the coming weeks.
2008 UBCM Convention

Special Convention Pull-out Section

Convention Highlights:
Plan Your Week

The general format for the Convention remains unchanged this year:
• Monday: Pre-conference sessions
• Tuesday: Electoral Area Small Talk, Mid-sized and the Large Urban Forums
• Wednesday to Friday: Main business sessions

Monday Study Tours and Study Sessions

Six half-day study sessions and two full day study tours are being offered. These sessions are listed on page 10 and pre-registration is required.

Tuesday

Four forums dealing with issues of specific focus for:
• Electoral Area Directors (featuring In The Director’s Chair)
• Small Communities (population under 5,000)
• Mid-sized Communities (population 5,000 – 20,000)
• Large Urban Communities (over 20,000)

Additional details can be found on pages 10 – 11.

The following sessions will be held in the afternoon:
1:30 – 3:00 pm
Green Communities Committee Update – Plenary Session
3:30 – 4:45 pm
Urban Forests Initiative
Green Communities Project Workshop
Building Inclusive Communities
Creating Synergy in Local Government Planning

Continued on page 11

Booking Government Appointments

Instructions on booking meetings with provincial Cabinet during UBCM Convention week were circulated by the Premier’s office to all UBCM members. UBCM cannot book these appointments for you, but does provide a space for the Government Appointments Desk on-site. This year, the desk will be located:
Monday: Atrium of the Penticton Trade and Convention Centre
Tuesday – Thursday: South Okanagan Events Centre, Floor TBA

2008-2009 Nominations for Executive

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Mn / RD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Councillor Robert Hobson</td>
<td>President</td>
<td>Kelowna</td>
</tr>
<tr>
<td>Mayor Sharon Hartwell</td>
<td>1st Vice President</td>
<td>Telkwa</td>
</tr>
<tr>
<td>Councillor Kim Capri</td>
<td>2nd Vice President</td>
<td>Vancouver</td>
</tr>
<tr>
<td>Director Harry Nyce</td>
<td>3rd Vice President</td>
<td>Kitimat-Stikine RD</td>
</tr>
<tr>
<td>Mayor Joe Snapel</td>
<td>3rd Vice President</td>
<td>Creston</td>
</tr>
<tr>
<td>Mayor Chris Clement</td>
<td>Director at Large</td>
<td>Esquimalt</td>
</tr>
<tr>
<td>Councillor Sharon Gaetz</td>
<td>Director at Large</td>
<td>Chilliwack</td>
</tr>
<tr>
<td>Councillor Neven Guenther</td>
<td>Director at Large</td>
<td>Lake Country</td>
</tr>
<tr>
<td>Director Rhona Martin</td>
<td>Director at Large</td>
<td>Columbia Shuswap RD</td>
</tr>
<tr>
<td>Director Red Shirt &amp;</td>
<td>Director at Large</td>
<td>MB. Waddington RD</td>
</tr>
<tr>
<td>Councillor Mary Sjostrom</td>
<td>Director at Large</td>
<td>Quesnel</td>
</tr>
<tr>
<td>* No Candidate</td>
<td>Small Community Rep.</td>
<td></td>
</tr>
</tbody>
</table>

* The Nominating Committee notes that no nominations were received for the position of Small Community Representative. There will be an opportunity to receive nominations from the floor on Thursday morning at Convention.
Convention Program

2008 UBCM Convention Program

Monday, September 22

8:00 am - 5:00 pm  Registration
9:00 am - 4:30 pm  Study Tours and Sessions (Optional)
8:30 am - 4:30 pm  Agriculture Study Tour
8:30 am - 3:30 pm  Expanding Your Cultural Wealth through Tourism
9:00 am - 12 Noon  Financing Local Government
1:30 pm - 4:30 pm  Affordable Housing and Homelessness

Tuesday, September 23

7:00 am  Delegates’ Continental Breakfast
7:00 am - 8:00 pm  Registration
7:30 am  Forum Clinics: (5 concurrent)
- Northern BC Business Advantage
- Smart Planning for Communities
- Coming to a Location Near You
- The Future for BC’s Electrical Transmission System
- Making Global Connections
9:00 am - 12 noon  Mid-Sized Communities Forum
Large Urban Communities Forum
Small Talk Forum
12:00 noon  Forum Luncheon
1:30 pm - 3:00 pm  Green Communities Committee
3:00 pm  Municipal Insurance Association AGM
3:15 pm - 4:45 pm  Provincial policy sessions (4 concurrent)
- Planting Our Future
- Green Communities Project Workshop
- Building Inclusive Communities
- Creating Synergy in Local Government Planning
7:30 pm - 9:30 pm  Welcome Reception

Wednesday, September 24

6:30 am  Fraser Basin Council Breakfast
7:00 am - 4:30 pm  Registration
7:30 am  Delegates’ Continental Breakfast
7:30 am  Forum Clinics: (4 concurrent)
- ivory Strategy for British Columbia
- A Building Revolution – Heating Communities
- Industry Product Stewardship in BC
- Trends and Opportunities in RV Park Development
8:30 am  CONVENTION OPENING SESSION
0 Canada
Innovation:
President’s Opening Address
9:00 am  ANNUAL MEETING
Adoption of Conference Rules and Procedures
Adoption of Minutes of 2007 Convention
Convention Annual Report
Question-and-Answer Period
Adoption of Financial Statements
Appointment of Auditors
Appointment of Convention Committees
Welcome from Host Municipality
9:20 am  Review of Procedures for Consideration of Resolutions
9:25 am  First Report of the Nominating Committee for the Positions of Table Officers
9:30 am  Principal Policy Session: Resolutions
10:45 am  Address by the FCM President
11:00 am  Nomination from the floor for Table Officers
12:00 pm - 1:30 pm  Area Association Lunchees (optional)
1:45 pm  PRINCIPAL POLICY SESSION: RESOLUTIONS
2:25 pm  Candidate speeches (as necessary)
2:30 pm  Address by the Minister of Community Development
2:30 pm  Election of Table Officers (open as necessary)
3:00 pm  Green Cities Awards
3:20 pm  BC Government Reception
5:00 pm – 6:30 pm  BC Hydro Reception
6:30 pm – 8:00 pm  CUPE Reception
8:00 pm – 11:00 pm  CUPE Reception

Thursday, September 25

7:00 am  Delegates’ Continental Breakfast
7:30 am  Delegates’ Continental Breakfast
7:30 am  Addressing Your Fire Department
8:30 am  Bio-Enhancement Strategy
8:35 am  Address by the Federal Government
9:05 am  Resolutions Session Resolutions
9:55 am  Nominations from the floor for Executive Positions
10:00 am  Candidates’ Speeches
10:30 am  Address by Leader of the Opposition
10:45 am  Resolution Resolutions Session
12:00 pm  Delegates Luncheon
Introduction of Life Members and Guests
2:00 pm – 3:30 pm  Election for Executive Positions
1:45 pm  Concurrent Workshops
Communities as Champions for Vulnerable Children
Living Water Smart: BC’s Water Plan
20 Community Opportunities Working Roundtable on Forestry
Regional District Task Force Report
4:00 pm – 5:00 pm  Regional District Task Force Report
6:30 pm  Annual Banquet
7:30 pm  Presentation of Long-Service Awards
and Life Memberships

Friday, September 26

7:00 am  Delegates’ Continental Breakfast
7:30 am  Delegates’ Continental Breakfast
8:00 am  Election for Executive Officers continues
8:30 am  Resolutions Session Resolutions
8:45 am  Report on Resolutions Received after the Deadline
9:30 am  Keynote Addresses
10:15 am  Introduction of Olympic Athletes
11:00 am  Address by the Premier
11:55 am  Installation of President-Elect
12 noon  Adjourn

Delegate’s Check List

Before you leave for the UBCM Convention, be sure to:

- You’ve registered for Convention!
- You’ve confirmed your accommodations!
- You’ve pre-booked meetings with (Provincial) Officials!
- You’ve packed your Annual Report and Resolutions book and
- You’ve asked your email provider for instructions on how to retrieve email from a remote location.

When you arrive, be sure to:

- Register and pick up your delegate’s kit containing your program and other useful information and invitations.
- Check that you have the correct registration for:
  - Forum Luncheons, Area Association Luncheons, Delegates Luncheon and Annual Banquet
- Check if you’ve got your annual Banquet table reservation (if ordered)
- Familiarize yourself with the Convention venue and where your chosen functions are being held.
- Check at the delegate’s information desk to see if there are any updates on sessions
- Check in partners at the Partner’s Desk
- Make the most of your experience, and enjoy the company of your fellow members!

2008 UBCM CONVENTION COMMITTEE

Cllr. Kim Capri, Vancouver Representative – Chair
Cllr. Mary Systrom, Director at Large – Vice Chair
Cllr. Health Site, AERL Representative
Cllr. Bob Long, LMGLA Representative
Cllr. Barbara Steele, Metro Vancouver Representative

Banquet Entertainment

“That Canadian Guy”

Glen Foster’s unique blend of clever, observational humor and his ability to entertain a wide variety of audiences has made him a very popular entertainer. A headliner on the Canadian comedy circuit for over twenty years, he has also performed in the U.S., Great Britain and Australia. He has been invited six times to the Montreal International Comedy Festival, and starred in his own Comedy Network Special titled “That Canadian Guy” where his hilarious, but dead-on portrayal of the conflicted Canadian psyche, struck a cord with the nation. In addition, he has appeared on numerous other television shows including CTV’s Comic Strip, Just For Laughs, Open Mike and Comedy at Club 54. He has also written for a number of television shows, and has even provided humorous political commentary for CTV’s W-Five. He has produced two comedy CDs, and recently released his first full-length concert DVD entitled Shot at the Empire.

Glen Foster will be entertaining UBCM delegates at the Annual Banquet in Ballroom 1 at PTCC on Thursday, September 25th. A local band will provide music in the main lobby afterwards for delegates who want to dance.
Convention Policy

2008 Annual Report and Resolutions Books

In accordance with UBCM Bylaws, copies of the Annual Report and Resolutions Book to be considered at the 2008 Convention were mailed to all members in the third week of August. If you have not received a copy, contact your municipal or regional district office; or, if your office has not received copies, contact the UBCM office.

Please bring the Annual Report and Resolutions Book with you to Convention. Extra copies will NOT be available at Convention.

UBCM is a policy-driven organization and the resolutions endorsed by members at Convention provide direction to the Executive. The Executive pays close attention to the resolutions debate in order to understand the concerns of members, and for this reason we encourage you to express your views by speaking to and/or voting on resolutions.

Participants in UBCM Resolutions Sessions

Speak to a Resolution

Eligible Speakers

- Elected representatives of the member local government sponsoring the resolution
- Elected representatives from member local governments who have questions or comments about the resolution

Procedures for Speaking to a Resolution

- Each speaker must address the Chair and be recognized before speaking.
- Begin by stating your name and local government.
- Speaker from the sponsoring local government has three minutes to speak.
-Speakers from the floor each have two minutes to speak.
-No delegate may speak more than once on a resolution until everyone else who wants to speak has had an opportunity to do so.
- Roberts Rules of Order govern the proceedings.

Vote on a Resolution

Eligible Voters

- Elected representatives from member local governments

Three Types of Voting

- Voting card: used for voting on ordinary resolutions. The Chair will count the votes for and against and decide whether a motion has been won or lost.
- Standing vote: 10 or more people question the Chair’s decision by standing. The question will be put out again and delegates will be asked to vote by standing for or against.
- Voting by ballot: 50 or more delegates question a standing vote. Delegates present their voting cards to the scrutineers to vote by ballot.

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Five Types of Resolutions

Resolutions in the Resolutions Book

- Section A resolutions highlight issues of significant interest across the province.
- Section B resolutions conform to UBCM standing policy, and are recommended for endorsement as a block.
- Section B.1 and B.II resolutions are new or were not previously endorsed. These resolutions may address national issues recommended for FCM consideration. Section B.III resolutions address matters within local jurisdiction, whereas Section B.IIIB resolution topics fall outside of local jurisdiction.
- Section C resolutions are referred to: 1) policy papers or special sessions at Convention; 2) similar resolutions within the Resolutions Book; or 3) Area Associations, due to being of a regional nature.
- Section C resolutions are not debated unless by specific request.

The report on Resolutions Received After the Deadline will be in your Convention kits.

Late resolutions will be accepted by the Executive Director until noon on Friday, September 19, 2008. Only those late resolutions deemed to be of an emergency nature will be recommended for consideration on Friday morning at Convention.

Extraordinary Resolutions

- Used to amend UBCM Bylaws.
- The Executive Director must be notified at least 5 days before Convention of any extraordinary resolution(s) to be submitted for consideration at Convention.

Resolutions from Workshop or Seminar

- Resolutions originating at a Convention workshop or seminar will be referred to the UBCM Executive.

Resolution Tips

- Pack your Resolutions Book when preparing for Convention! Keep it with you throughout Resolutions sessions in order to keep track of the debate.
- Vote on the resolution and not on the Resolutions Committee’s recommendations.
- Use the floor microphones so that all delegates can hear your comments.

Late and Emergency Resolutions

Please note that only late resolutions of an emergency nature are considered at Convention. An “emergency” resolution will address a matter that has arisen since the June 30 submission deadline for resolutions and may be admitted for debate. However, if the matter arose prior to June 30, then the Executive will recommend against admitting the resolution for debate.

Late resolutions not of an emergency nature and therefore not admitted for debate, will be included automatically in the 2009 resolutions process. The resolutions will be referred to relevant Area Associations for consideration at their 2009 Annual Meetings, and for consideration at the 2009 UBCM Convention.

Late and emergency resolutions must be received at the UBCM office by noon on Friday, September 19. This allows time for Executive consideration and for presentation to the 2008 Convention in the Report on Resolutions Received After the Deadline.
Monday/Tuesday Sessions

Monday Pre-Conference Program

MONDAY, SEPTEMBER 22
(MORNING SESSIONS)
- Expanding Your Cultural Wealth (9:30 am)
- Agricultural Study Tour (9:30 am - 1:00 pm)
- Climate Change Action (9:00 - noon)
- Fiscal Imbalance (9:00 - noon)
- Healthy Communities = Sustainable Communities (9:00 am - noon)

MONDAY, SEPTEMBER 22
(AFTERNON SESSIONS)
- return at 4:30 pm
- return at 4:30 pm
- Affordable Housing and Homelessness (1:30 - 4:30 pm)
- Funding & Capacity Building Opportunities (1:30 - 4:30 pm)
- Reconciliation and Aboriginal Rights and Title (1:30 - 4:30 pm)

Electoral Area Directors Forum
Tuesday September 23, 2008, 9:00 am - 12 noon

As in previous years, this Forum, also known as "In the Director's Chair", will address topics of current concern to Electoral Area directors. This is a facilitated problem-solving session where the group can respond to the specific issues or concerns raised by individual members.

On July 11th, a memo was sent out to Electoral Area directors requesting session topics for discussion. To date, members wish to discuss:
- EMBC - Provincial ministry approval processes and local government staff use.
- We encourage all Electoral Area Directors to send in further topics for discussion by August 31, 2008. Session ideas can be sent to UBCM by fax at 604-270-9116.

MID-SIZED COMMUNITIES FORUM

The Mid-Sized Communities Forum is entering its fifth year at the UBCM Convention.

This year’s session, aimed at communities with populations between 5,000 and 20,000, will provide an opportunity to share ideas and best practices, discuss common problems and identify solutions. Knowledgeable speakers will provide ideas and practical advice based on their experiences and a consideration of the needs and challenges of mid-sized communities.

On July 11, a memo was sent out requesting session topics for discussion. The deadline for submitting topic ideas was August 1st. UBCM will continue to review any late topic suggestions. Session ideas can be sent to UBCM via fax at 604-270-9116.

The Mid-Sized Communities Forum will be held on Tuesday, September 23rd from 9:00 – 12 noon in the ballrooms C/D of the Lakeside Resort.

Tuesday Afternoon Session Overview

At the 2007 Convention, 3 local governments signed on to the BC Climate Action Charter. This number has now jumped to 101 local governments. The Charter called for the establishment of a joint Provincial-UBCM Green Communities Committee and Working Groups that support this committee.

These Working Groups were formed to address the following themes:
- Large Communities
- Small and Rural Communities
- Carbon Neutral Operations

The Working Groups were established in 2006 and are due to report out at Convention. A plenary session has been set aside from 1:30 – 3:00 pm to receive this report. The following concurrent policy sessions are scheduled for 3:30 – 4:45 pm:
- Urban Forests Initiative
- Green Communities Project Workshop
- Building Inclusive Communities
- Creating Synergies in Local Government Planning

Reconciling Aboriginal Rights and Title – Pre-Convention Session at UBCM

This session, on the afternoon of Monday, September 22, 2008, will discuss two approaches to reconciling Aboriginal rights and title claims, and their implications for local governments. One approach is through negotiation and the second is through the courts.

Negotiating the New Relationship

One part of the session will primarily focus on the negotiation of new relationship agreements outside the treaty process. MAER will discuss the objectives of the new relationship and the approaches under consideration to ensure the government is meeting its legal obligations with respect to consultation and accommodating the rights of First Nations. The Minister is seeking local government feedback. This is an opportunity for local government to provide comments, suggestions and ideas that can assist the government in shaping and developing its approaches.

Tsilhqot’in Court Decision

The second part of the session will focus on the BC Supreme Court decision handed down in November 2007 in the Tsilhqot’in Nation case. The plaintiff in the case was Chief Roger William of the Wet’suwet’en First Nation on behalf of all Tsilhqot’in people. The plaintiff sought declarations of Aboriginal rights and title in a part of the Caribo-Chilcotin region. Although the Court added not to make a declaration of Aboriginal title due to a technicality, the judge did conclude, in his opinion, that the plaintiff proved Aboriginal title over certain lands.

Some consider this decision to be the most significant trial judgment on Aboriginal title and rights since the Delgamuukw decision in 1997. What exactly did the judge say in his 426-page ruling? How will the decision impact local governments? Learn the answers to these questions and more.
Distinguished Research Professor Headlines Health Session

Dr. Stuart Shanker, distinguished Research Professor of Philosophy and Psychology at York University and Director of the Milton and Ethel Harris Research Initiative will headline the Healthy Communities = Sustainable Communities session on Monday September 22 at the UBCM Convention.

In partnership with Interior Health, UBCM is proud to bring Dr. Shanker to Penticton for this pre-conference session. Dr. Shanker will discuss the impacts of the modern world on children. Through his research he has found that children are exposed to a variety of stressors and stimuli and as a result it has been estimated that approximately 62% of kids entering Grade 1 have some kind of functional challenge or constraint. Dr. Shanker will share his thoughts and discuss what this means for parents, families, communities and governments as well as identify potential solutions.

The second half of the session will profile communities that have taken up the challenge to promote healthy living. By developing and implementing active transportation plans and providing greater access to healthy foods, local government leaders recognize that they can play a key role in determining the health of their residents and enhance community sustainability.

For further information and registration details on the Healthy Communities = Sustainable Communities pre-conference session, please go to the UBCM website at: www.civicnet.bca/Convention/2008Convention/Info/Registration.

Policy Papers at the 2008 Convention

UBCM Convention sets policy through two main vehicles:
- Specific resolutions (over 200 this year) submitted by the membership and
- Policy papers on topics where the range of recommendations tend to be more comprehensive.

This year the Executive has directed that four policy papers be developed and brought forward to Convention. They are on the following subjects:
- Affordable Housing and Homelessness
- Local Government Finance
- BC Communities Agenda
- Home Support

Large Urban Forum

This year marks the 12th anniversary for the Large Urban Forum. The session will be held on Tuesday September 23, at the Penticton Lakeside Resort.

On July 29, 2008 a memo was sent out seeking topics for discussion at the Forum. The session is intended to give elected officials in large urban communities (those over 25,000 population) and communities located in urban areas an opportunity to:
- share discussion and questions with speakers and delegates on issues of concern;
- seek solutions, share ideas and to find out what other communities are doing on common issues;
- develop relationships and contacts with members working on shared issues in large communities; and
- provide direction to UBCM on co-going policy work on urban issues.
CLINIC DETAILS

TUESDAY, SEPTEMBER 23

Smart Planning for Communities
Communities across BC are grappling with how to best understand and achieve long-term sustainability. This clinic will provide an overview of SPCC’s goals and objectives, and the role of the Smart Planning Sustainability Facilities, located across the province. The clinic will also provide local government with information on tools and resources, sources of funding, etc. to enable them to undertake integrated community sustainability planning.

Coming to a Location Near You
Now through 2012, bright lights will shine on Whistler, Vancouver and the Lower Mainland. Their population growth before, during, and after the Olympics means that competition for accommodations, transportation, event spaces and restaurants could have an effect on “business as usual” in BC’s vibrant film industry. This clinic reframes the 2010 Games as your chance to declare the entire province “Open for Business” – an opportunity to highlight BC’s regions, easy to manage locations, distance, tax credits, cityscapes, rural settings, and welcoming communities prized and professional with years of film and television expertise. The Regional Film Commissions of BC will share comprehensive strategies to ensure that BC remains Canada’s favourite film location.

The Future for BC’s Transmission System
A reliable electrical transmission system is the backbone of the BC economy. Timely investment in this critical infrastructure is essential to maintain access to the reliable and clean energy on which we all depend. BC Transmission Corporation (BCTC) is working to ensure that transmission technology remains on the leading edge and has the capacity to deliver power efficiently and reliably. Participants will learn about the technology and how BCTC will be developing a long-term transmission vision over the next years.

Making Global Connections
This clinic will highlight why international engagement is important for local economies and communities, and how the province, communities, and business can work together to achieve international success. Municipalities have an important leadership role to establish long-term relationships with international communities in order to enhance global information sharing, investment opportunities, and overall economic competitiveness.

Northern BC Business Advantage
The Northern Development Initiative Trust has an overarching goal of directly and through leveraging putting $2 billion into communities within the Trust regions by 2020, so that they can realize their economic potential. The Trust is announcing four new funding programs totaling over $30 million that are designed to create over 5,000 jobs and attract $100 million in new industry capital investment within the next 5 years. Learn how to ensure that your community has the best opportunity to expand your economy and tax base with industry attraction and funding, as well as three incentive programs for business to invest capital and create new jobs in your community or regional district.

CONVENTION CLINICS

The following clinics will be held during Convention. You do not need to pre-register for clinics, but do plan on arriving early as some may have limited seating available. Clinic descriptions will be available in the Convention Program, which is part of your delegate kit that you pick up at registration.

CLINIC TIMES:
Tuesday, Sept 23: 7:30 – 8:30 a.m.
Wednesday, Sept 24 - Friday, Sept 26: 7:30 – 8:15 a.m.

<table>
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<tr>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
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<tr>
<td>Northern BC Business Advantage</td>
<td>Trails Strategy for British Columbia</td>
<td>Auditing Your Fire Department</td>
<td>Internships for Recruitment and Retention</td>
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<tr>
<td>Smart Planning for Communities</td>
<td>A Building Revolution - Healing Communities</td>
<td>Bio-Energy Strategy</td>
<td>Landslide Hazard Assessment</td>
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<td>The Future for BC’s Electrical Transmission System</td>
<td>Trends and Opportunities in RV Park Development</td>
<td>Food for Thought &amp; Local Government Action</td>
<td>Farm Assessment Review Panel</td>
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<td>Making Global Connections</td>
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A Building Revolution - Healing Communities
We know that we can’t get to a fossil-free 2058 without addressing how we heat space and water in our communities. We also know that how communities are designed can make this difficult or easy. Learn about the renewable heat options, when they make sense and when they don’t. Understand the roles of local governments in transforming the heating infrastructure.

THURSDAY, SEPTEMBER 25

Auditing Your Fire Department
Is your community aware of the responsibilities it has with respect to the bylaw created to establish and operate your fire department? Can your fire department deliver all the services outlined in your bylaw in a safe and competent manner? In your role as employer of the fire fighters, is recruitment and retention a concern? Has your community established a training standard for your fire department? The session will deliver an inspection and audit tool to assist local governments, which fund fire departments, manage their responsibilities and to ensure compliance with provincial standards and regulations.

Wildlife Act Changes and Local Governments
Recent changes to the Wildlife Act have given the Province the authority to regulate dangerous and invasive animals. The Ministry is working to build a province-wide approach to this problem. The clinic will present the changes to the Act and discuss the types of animals that will be regulated and regulation conditions.

Food for Thought & Local Government Action
Food is currently a hot issue. Climate change and the rising cost of food and food globally are focusing attention on localized food systems. BC has a rich heritage of farming and food production but our capacity...
Concentration Social Highlights

DELEGATES’ SOCIAL PROGRAM

Tuesday, September 23
Welcome Reception 7:30 - 9:30 p.m.
Main Floor, SOEIC

Wednesday, September 24
Fraser Basin Breakfast 6:30 - 7:30 a.m.
Salon A, PTCC
Provincial Government Reception 5:00 - 6:30 p.m.
Salon A, PTCC
BC Hydro Reception 6:30 - 8:00 p.m.
Salon B & C, PTCC
CUPE Reception 8:00 - 11:30 p.m.
Salon A, B & C, Lakeside
Epcoor Reception 8:00 - 11:00 p.m.
Salon D, Lakeside

Thursday, September 25
Community Excellence Awards Breakfast 7:00 - 8:00 a.m.
(Sky lounge only)
Salon A, PTCC
BC Library Association Reception Salons C & D, Lakeside
UBCM Annual Banquet 7:30 p.m.
Ballroom 1, PTCC

Partner’s Program

Wednesday, September 24, 2008
“Arts/Culture Tour” 9:00 am - 1:30 pm
“Kettle Valley Nature Hike” 6:00 am - 1:30 pm
“Osoyoos & Nk’ Mip Cultural Centre Golden Mile Wine”

Thursday, September 25, 2008
“Wine Tour” 9:00 am - 10:00 pm
“Kettle Valley Train/Agriculture” 9:00 am - 11:00 am
“Heritage Tour/Antique Shopping” 9:00 am - 12:45 pm
NOTES:
* Please check-in at the Partner’s Program Registration Desk.

TOURS:
Please be at the lobby in the Conference Centre 15 minutes prior to tour time, as buses will leave on time. If you miss the bus, you will miss the tour and no refunds will be issued. Please wear comfortable clothing and walking shoes. Umbrellas and cameras are recommended.

Clinic Details

to produce and market food locally faces many challenges. Local governments are well positioned to provide leadership in nurturing a local food economy and food secure communities. This session will introduce a resource guide containing a menu of ideas for local government action and will profile two BC local governments that are taking action and demonstrating leadership.

Bio-Energy Strategy
A high-level overview of the Bio-energy Strategy, which includes $25 million in funding for the provincial Bio-energy Network, the development of community energy projects, a bio-energy call for power, and a bio-diesel production incentive. Representatives from relevant ministries will be on hand to answer the programs and answer questions from delegates.

FRIDAY, SEPTEMBER 26

A Conservation Framework for BC
Recently, Biodiversity BC released a status report on the province’s biodiversity. The Conservation Framework (CP) is designed to help agencies prioritize and align conservation efforts and resources to meet the challenges outlined in the Biodiversity BC report. The CP is built upon a set of tools that determine conservation priorities and the most appropriate management.

SPECIAL NEEDS

UBCM will do its best to assist with any special needs that delegates may have during Convention week. We ask that you make your requests in writing to the UBCM office via fax 604-270-9166.
Our main Convention venues – the Penticton Trade and Convention Centre and the Lakeside Resort – are wheelchair accessible. We must be advised if we will need wheelchair accessible buses reserved for tours.

Special Requests
Late requests will be accommodated if possible.
Daycare is not available. Hotels may provide babysitting services and/or lists.

actions for species and ecosystems, using the best available science. This clinic will provide you with an overview of the CP, demonstrate the tools, and show you the value of using the framework for conservation of species and ecosystems in your municipality or regional district.

Farm Assessment Review Panel
The session will provide UBCM members with an opportunity to be briefed on the Farm Assessment Review Panel mandate and activities to date. The focus of the review will be to simplify and streamline farm assessment regulations while at the same time ensuring they are fair, equitable and transparent. The session will also provide members a forum to discuss farm assessment policy regulations and an opportunity to provide advice and input to the Panel.

Internships for Recruitment & Retention
We all anticipate an exodus of experienced workers through retirement. Have you considered using an internship to recruit or develop talent? An internship serves to “test run” an employee, and also introduces new, creative approaches to staff development. For succession planning with current personnel, or searching for new people through a larger recruitment strategy, an internship is a useful tool. Whether you engage in an existing internship program or develop your own, this program will improve your recruitment strategy.

Landslide Disaster Assessment
The assessment of landslide risks is a significant issue for a number of local governments in the province. The session will look at the risks that local government faces and measures that can be taken to reduce this risk, such as the landslide assessment mode developed by North Vancouver District. The session will also look at work being undertaken in other areas that will provide local government a framework for dealing with landslide hazards.
UBCM acknowledges the contributions of the following Sponsors of the 2008 UBCM Convention...

UBCM BANQUET RECEPTION & ENTERTAINMENT
Teravair

CONVENTION KITS
BC Hydro

DELEGATES LUNCHON
Credit Union Central of British Columbia

WELCOME RECEPTION
City of Port Alberni

STEEL WATER BOTTLE & ECO BAG
Transmission Corporation

REGIONAL DISTRICT ELECTORAL AREA DIRECTORS LUNCHEON
Municipal Finance Authority of BC

LARGE URBAN COMMUNITIES FORUM LUNCHEON
Telus

SMALL TALK FORUM LUNCHEON
Spectra Energy

MID SIZE COMMUNITIES FORUM LUNCHEON
Municipal Finance Authority of BC

POCKET PROGRAM
British Columbia Lottery Corporation

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Fort Metro Vancouver

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UBCM DAILY NEWS
Staples McDaniel Stewart

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COFFEE SERVICES

CONTINENTAL BREAKFASTS
BC Professional Firefighters Association, Canadian Cancer Society-Interior Region, New Democrat Official Opposition Caucus

CONVENTION PROGRAM
BC Assessment Authority, Pacific Blue Cross, Singleton Lequirth

CONTRIBUTING SPONSORS
BC Automobile Association, Cement Association of Canada, Institute of Chartered Accountants of BC, E-Comm 9-1-1, Murdy & McAllister, Recreations Excellence, Urban Systems

SPECIAL THANKS TO
Wine Glasses – Teravair
Community Award Plaques – WoodWorks
Notepads – Broadway Printers
Pens – Pacific Blue Cross

2008 Convention – Wednesday Afternoon

Unlike previous years, Wednesday afternoon will begin with a continuation of our Resolutions from 1:45 – 2:30 pm. The remainder of the afternoon will focus on the Provincial Government. Following the business part of the program, the Province will hold its delegate reception. This year the Provincial session will begin with an address by the Honourable Blair Leckstrom, Minister of Community Development. Following this, the 2008 Green City Awards will be presented.

In 2007, the Cabinet Panels were suspended and replaced by a Cabinet Climate Change Panel. The Cabinet Panels will be reinstated in 2008, although the format has yet to be confirmed.

UBCM Annual Convention Dates

<table>
<thead>
<tr>
<th>Year</th>
<th>Dates</th>
<th>Location</th>
<th>UBCM Hotel</th>
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<tbody>
<tr>
<td>2009</td>
<td>Mon, Sept. 28 to Fri, Oct. 2</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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<tr>
<td>2010</td>
<td>Mon, Sept. 27 to Fri, Oct. 1</td>
<td>Whistler Conference Centre</td>
<td>TBC</td>
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<tr>
<td>2011</td>
<td>Mon, Sept. 26 to Fri, Sept. 30</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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<td>2012</td>
<td>Mon, Sept. 24 to Fri, Sept. 28</td>
<td>Kelowna</td>
<td>TBC</td>
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<tr>
<td>2013</td>
<td>Mon, Sept. 16 to Fri, Sept. 20</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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<tr>
<td>2014</td>
<td>Mon, Oct. 20 to Fri, Oct. 24</td>
<td>Victoria Conference Centre</td>
<td>TBC</td>
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<tr>
<td>2015</td>
<td>Mon, Sept. 21 to Fri, Sept. 25</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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<tr>
<td>2016</td>
<td>Mon, Sept. 26 to Fri, Sept. 30</td>
<td>Penticton Trade &amp; Convention Centre</td>
<td>TBC</td>
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<tr>
<td>2017</td>
<td>Mon, Sept. 25 to Fri, Sept. 29</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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<td>2018</td>
<td>TBC</td>
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<td>TBC</td>
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<tr>
<td>2019</td>
<td>Mon, Sept. 23 to Fri, Sept. 27</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
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Murdy & McAllister
BARRISTERS & SOLICITORS

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Since 1980 our firm has restricted its practice to acting for local government and providing advice concerning municipal law to other clients.
Three Cabinet Changes of Interest to Local Government

T
he Premier on June 23, 2008 announced a major realignment of cabinet responsibilities. Three of the cabinet changes of particular interest to local government are:

- Ministry of Community Development under new Minister Blair Lekstrom.
- Ministry of Healthy Living and Sport under new Minister Mary Polak.
- Ministry of Housing and Social Development under Minister Rich Coleman.

These three new ministries incorporate a number of policy areas that are of direct interest to local government – local government legislation and policy, water quality, septic sewerage policies, public health, housing and homelessness, mental health and addictions.

The new Ministry of Community Development deals with all of the local government matters, formerly covered by the Ministry of Community Services (i.e. Community Charter, Local Government Act etc.). However, the new ministry also focuses on the regional and economic needs of communities, in particular it will be dealing with the devastation caused by the pine beetle throughout the province. Outlined below is a list of the new ministry’s responsibilities:

MINISTRY OF COMMUNITY DEVELOPMENT

General Responsibilities
Community Charter
Local government
Vancouver Urban Development Agreement
University Endowment Lands
Community adjustment
Community Development Trust
Regional economic and rural development
Mooseen First Nation

The focus of the new Ministry of Healthy Living and Sport is on community health, sports, and recreation. The Provincial Health Office is now part of the Ministry of Health, as well as women and seniors, and a number of programs have been moved to the new ministry. In addition, a number of health promotion initiatives have been shifted to the ministry – nutrition, disease prevention and addictions, aboriginal health, recreation etc. The new ministry will also be responsible for monitoring water quality and septic sewerage regulations. Outlined below is a list of the new ministry’s responsibilities:

MINISTRY OF HEALTHY LIVING AND SPORT

General Responsibilities
Health promotion and protection
Aboriginal health promotion
Public health planning
Provincial Health Office
Provincial Nutritionist
Women and seniors
Communicable diseases prevention and addictions services promotion
Healthy living/chronic disease prevention
Water and air monitoring and reporting
Sports and recreation
Dial-a-Dietician
ActBlue BC

The new Ministry of Housing and Social Development is an amalgamation of three general policy areas: housing, disabled and homeless, and liquor and gaming issues. The ministry is responsible for a number of issues related to housing – general policy, construction (building codes) and rental issues. The ministry is also responsible for a number of the services required to address the housing and service needs of the disabled and the homeless. Finally, the ministry is responsible for the development and the regulation of liquor and gaming in the province. Outlined below is a list of new ministry’s responsibilities:

MINISTRY OF HOUSING AND SOCIAL DEVELOPMENT

General Responsibilities
Housing and homeless policy
Building policy
Safety standards and inspections
Landlord-tenant dispute resolution
Income assistance programs
Employment assistance programs
Disability assistance programs
Adult Community Living Services
Transition houses
Mental health and addiction services coordination
Community access grants and volunteer support
Liquor control and licensing

Gaming policy
Responsible Gaming Strategy

Local governments should keep these cabinet changes in mind when preparing for the upcoming UBCM Convention in Fort St. James, particularly when arranging meetings that they are meeting with the right Minister/Ministry.

Mutual Aid Agreements - Important Tool in Fire Safety

Stephen Gamble, President
Fire Chiefs’ Association of BC

Fire officers attending the recent Fire Chiefs’ Association of BC annual conference discussed the need of having Mutual Aid and Automatic Aid agreements in all BC jurisdictions. To ensure the fire service providers in BC have the required tools to answer emergencies in their area, municipalities, regional districts, and improvement districts are encouraged to have these agreements current and in place between their neighbouring and non-neighbouring fire services. In the case of a major disaster and unexpected shortages in firefighters and/or specialized equipment, Mutual Aid agreements can be the tool that provides for these eventualities.

As a result of the 2003 Filmon Report on Firestorm, which identified the need for automatic aid and mutual aid agreements for interface areas, many jurisdictions have these agreements in place. Unfortunately, that is not the case in the whole province. Filmon specifically stated, when discussing Firefighting Resources for Interface fire- “Some interface areas are without a responding emergency fire department.” Some fire departments do not have authorization to attack out-of-boundary interface fires. Some fire departments do not have effective mutual aid/automatic aid agreements with neighbouring communities.

Protocol Proposed with BC Recreation and Parks Association

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or many years, BCRA and UBCM have worked collaboratively on a number of health, accessibility, seniors and recreation-related initiatives. Presently our organizations are co-leading on two BC Healthy Living Alliance grant programs. The first is designed to assist communities develop environment- and active transportation plans and the second was established to support local governments implement programs and policies that will promote greater access to healthy foods and beverages. These two programs will be profiled as part of the Monday pre-conference session at the UBCM Convention.

At the April 2008 Executive meeting, the Executive supported a request from the BC Recreation and Parks Association (BCRA) to take the first steps toward developing a formal Protocol on Consultation and Cooperation between our two associations. With that direction, a draft Protocol was developed and considered at the July 2008 Executive meeting. The Executive signaled its support to move forward and consult with the membership on the Agreement as provided for under section 12 of the Executive Policies.

On August 5, 2008 a memo was circulated to members with a draft of the agreement. Members were asked to notify the UBCM if there were any concerns prior to the August 22nd deadline. Pending member concerns, the Executive will move forward to finalize the agreement with BCRA and have the document signed during the UBCM Convention.
YVR – A New Approach

With more than 17.8 million passengers expected to pass through Vancouver International Airport in 2008, Vancouver Airport Authority continues to improve services to ensure that each and every visitor at the airport feels safe, secure and welcomed.

As YVR customers, we want you to be aware of the key changes that have been made recently so you can provide your guests travelling to YVR with the information they need.

Vancouver Airport Authority has made changes in four key areas: customer care, communication, safety and security, and medical response. These include:

- Translation services in more than 170 different languages, available through a 24-hour Language Line.
- Larger, brighter, multi-language signs added to exits, Customer Care counters and directly above help phones in the Customs Hall and public greeting area.
- 24/7-hour customer service through our Customer Care Representatives.
- Mobile communication tools for customer care staff in the Customs Hall which allow for easy access to translation services, and provide the ability to call a passenger’s greeting party in the public area.
- Redesigned public greeting area look for the new international reception lounge to be completed by the end of 2008.

With the cooperation of Canada Border Services Agency, YVR is the only Canadian airport that has installed a greater information board, which allows passengers in the Customs Hall to have their names displayed on a large screen in the public greeting area to tell their waiting party know they have arrived.

Vancouver Airport Authority is committed to the care and safety of all passengers and visitors who use YVR, whether traveling for business or leisure purposes. We continue to identify further improvements for the near- and long-term plan for the airport, including our preparations to welcome the world to Vancouver for the 2010 Olympic and Paralympic Winter Games.

For more about services at YVR or to subscribe to Air Mail, our free monthly newsletter, visit us online at www.yvr.ca.

Local Governments Building Greener Communities with GeoExchange

By Raban Arellano, P.Eng. Energy Projects Director, Hemmera

Has been almost a year since local governments across BC signed a Climate Action Charter with the Province and the UBCM, committing to become carbon neutral by 2012. In order to achieve this mandate, governments need to look carefully at the heating of buildings, which is a major contributor to greenhouse gas emissions. With heating accounting for 56% of the total energy consumption in an average building, we are already seeing a significant shift away from traditional fossil-fuel based heating systems to those using renewable energy.

GeoExchange systems, also called ground-source or geothermal heat pump systems, are considered to be the most energy efficient, environmentally clean, and cost-effective heating and cooling systems available. They work on the principle that the temperature of the ground is relatively constant, so ground temperature is warmer than the outside air in the winter, and cooler in the summer. In winter, the system uses a series of buried pipes to transfer heat from the ground into a building, and in summer the heat is transferred out of the building into the cooler ground, which acts as a heat sink. By using the earth’s natural thermal energy, GeoExchange can deliver savings of up to 70% on energy costs and 30% on fuel costs.

According to the Community Energy Association, there are over 45,000 ground source heat pumps in Canada, and this is estimated to grow by 40% per year. Hemmera provides consultation and services to numerous BC municipal governments, such as the City of Vancouver, which has implemented GeoExchange in its civic buildings, including offices, libraries and works yards.

In addition to using renewable heating for municipal buildings, governments are increasingly looking to GeoExchange as a way to make their entire municipalities more sustainable. (See the sidebar for these examples.)

BC municipal governments are in prime position to drive the transition from fossil fuels to renewable heating sources. GeoExchange can help governments reduce their own footprint, but also bring substantial benefits to their whole communities.

If you have any questions about GeoExchange, feel free to contact Raban Arellano, Hemmera Energy Projects Director, at arellano@hemmera.com or 604.699.0424.

Municipal Finance Authority of BC

The Municipal Finance Authority of BC (MFA) 2008 Semi-Annual Meeting of the Members will be held on Tuesday, September 23rd, at 4:30 p.m. at the Penticton Golf and Country Club, 600 Comox Street, Penticton, BC.

This meeting will be held in conjunction with the annual Union of BC Municipalities (UBCM) Convention and is expected to last for approximately 60 minutes. Any interested local government staff, elected officials and individuals are welcome to attend; seating will be available.

The MFA will be at the UBCM Tradeshow. Please drop by our booth located at the South Okanagan Event Centre and enter into our draw. We look forward to seeing you!

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Municipal House
“UBCM’s home in the provincial capital”

Construction continues on UBCM’s new Municipal House in Victoria. The foundation of the building is now complete, and work is underway on the ground floor. When completed, the ground floor will feature a state-of-the-art boardroom within view of the BC Legislative Buildings. The close proximity of Municipal House to the Legislature reflects the longstanding collaborative relationship between BC local governments and the Province. It is also a statement of purpose: Municipal House is a resource for local governments visiting the Capital Region.

For many years, Municipal House has provided a “staging area” for mayors and councillors preparing to meet with Ministers or MLAs. One of the design goals for the new building was to enhance the facilities for UBCM members. The feedback from local government leaders utilizing the current building has been appreciative. Reflecting on a recent briefing meeting at Municipal House, Delta Mayor and Metro Vancouver Board Chair Lois Jackson noted, “It is advantageous to be prepared. The space at Municipal House gives us a wonderful opportunity to review notes with members of our delegation who were arriving from other parts of the province.” Cache Creek Mayor and former UBCM President John Ranta points out that meeting at Municipal House “provides an opportunity to confer with UBCM staff to consider the best approach to an issue. It is a great benefit to local governments to have resources like Municipal House when advocating for our community back at home.”

Highlights from Community Tourism

LCP is preparing a final report on Phase One of the Community Tourism program. As we review final reports submitted by recipients, it is apparent that the program has provided many co-benefits to communities beyond the primary goal of tourism growth.

For example, some projects were found to increase local employment in the tourism industry. The implementation of the Bulkley Nechako Regional District tourism plan resulted in the creation of 10 tourism jobs. In many cases, CIP funds were leveraged with grant dollars from other sources to complete larger capital projects, resulting in a direct economic benefit to the area.

Festivals and events not only attracted tourists but also were found to aid in the inclusiveness and vibrancy of the host communities. The eco and sport tourism facet of the program not only advanced the quality of local infrastructure for tourism, but also improved the quality of recreation and support facilities for residents. This aspect of the program complements the “Active Communities” goal of increasing physical activity levels of British Columbians by 20% by the year 2010. The report will be available for review in the fall of this year. Watch for it on the UBCM website.

LCP WILL BE AT THE UBCM BOOTH AT CONVENTION

Come and see us to find out more about these and other funding programs available to your community:

1. Applications now being accepted for:
   - Community Tourism Phase 2 – accepting applications until November 30, 2008
   - School Community Connections – 2008
   - Strengthening the Connection program – accepting applications until October 31, 2008
   - Seniors Dialogues - Accepting applications until November 30, 2008 for dialogues before December 31, 2008
   - Strategic Wildfire Prevention – accepting applications for the following programs on an ongoing basis:
     - Community Wildfire Protection Plans
     - Pilot Projects
     - Operational Fuel Management
   - Supporting Treaty Implementation Pilot Project program – contact LCPs for application information
   - Treaty Knowledge Exchange Dialogue program – contact LCPs for application information

2. Local Government Reporting Deadlines:
   - Healthy Food and Beverage Sales – final reports due September 30, 2008

3. Coming Soon:
   - Healthy Food & Beverage Sale – Phase 2

For program details go to www.civicrm.bc.ca. Look under Programs and Services/Local Government Program Services.

Gas Tax – Public Transit Update

Gas Tax Evaluation Underway

A joint evaluation of the Gas Tax Fund and Public Transit Fund in BC was launched in late July. The evaluation, which is mandated under the agreements for both programs, is being undertaken concurrently to evaluations in other provinces and territories. UMA Engineering Ltd. has been contracted to conduct the evaluation and will solicit a variety of federal, provincial and local government comments to determine if the programs are working as intended and how they can be improved. In order to ensure that the evaluation results accurately reflect the performance of both programs, UBCM would appreciate your cooperation in reporting to any UMA Engineering Ltd. inquiries.

“Smart” Transit Upgrades in Nanaimo Regional District

Transit riders within the Regional District of Nanaimo are set to benefit from $1.79 million in combined funding from the federal Public Transit Agreement and the provincial Public Transit Infrastructure Program. The investment will provide extensive upgrades to bus shelters and transit exchange throughout the region, as well as upgrade the local fleet with electronic fare boxes and transit priority signaling equipment. The REN’s project will also include the purchase of three new Smart Cars to replace the older emission vehicles currently used to shuttle drivers to their routes. The launch of the first phase of the transit improvements was celebrated on July 2 at an event including MLA Ron Castelnov, UBCM President Susan Gims and Nanaimo Regional District Chair Joe Stanhope.
ENERGY/GHG NEWS FROM THE COMMUNITY ENERGY ASSOCIATION

CEA is the ‘first stop’ for local government leaders addressing climate and energy

2008 Energy Action Awards – A continuing tradition of recognizing leaders

The UBCM, Community Energy Association and Ministry of Community Development are once again collaborating and continuing the tradition of announcing the Energy Action Awards at the Annual UBCM Banquet, September 25.

There are a few changes this year. We welcome BC Hydro as a co-sponsor of the awards. You may have noticed a subtle but important change in the name of the award – from Energy Aware Award to Energy Action Award. With the new name, we are recognizing the shift to action that has occurred in the province and the leadership role that local governments are taking.

The applications are in. The criteria are set. The judges are assembled. Out of the 11 applications, who will take home the coveted Energy Action Award trophy? Who will take home the recognition plaque in the Corporate Operations category? You’ll have to be at the UBCM Convention Banquet to find out. Until then, the finalists are listed below and you can find more information on each on the Community Energy Association website at http://www.communityenergy.bc.ca/showcase-and-awards/energy-action-awards.

Congratulations to the finalists and good luck!

Community Planning and Development Category

Dawson Creek: Renewable Energy Generation & Efficiency Studies and Plans
Pitt Meadows: Smart Growth Checklist
Squamish: Community Energy Action Plan and Sustainability Block
Ucluelet: Community Engagement Process & Energy Efficiency Projects

Corporate Operations Category

Cochrane: New Green City Hall
Prince George: Energy Management in Civic Facilities
Regional District of Nanaimo: Green Building Policy and Integrated Design Process
Richmond: Watermania Pool Project
Saanich: Municipal Carbon Reserve Fund
Township of Langley: ESF Fleet
Whistler: Athlete Village District Energy System

CEA Invites You to ‘Heating Our Communities’ – a UBCM Convention Clinic, Weds Sept 24, 7:30 am

Urban planning, district heating, municipal utilities, policy tools and funding all combine to provide an unprecedented opportunity in 2008 for local governments to ensure the ability of their communities to heat themselves in a post carbon 2050.

We know that we cannot get to the 2050 carbon targets without addressing how we heat space and water in our communities. Heating is critical to maintaining livability.

The Community Energy Association is hosting a UBCM clinic Weds, Sept 24, 7:30 am, and invites you to come learn about renewable heating options. Understand the roles of local governments in transforming heating infrastructure in their communities. The clinic will include integrated planning, district energy, policy tools and municipal utilities. Hear from those who have done it, including challenges, successes and lessons learned. Find out what grants are available to help get you started.

Local Government Climate and Energy Webinar Update

Community Energy Association is pleased to announce that its first monthly local government lunch-hour climate and energy webinar was a success, with approximately 100 people attending a presentation by Tatiana Robertson of the Ministry of Community Development on what Bill 27 really means for local governments. The full presentation, along with questions and answers is available on the CEA website at http://www.communityenergy.bc.ca/resources/cea-presentations.

Stay tuned to the CEA website or join the CEA listserv for notification of upcoming webinars.

‘CEA Governments and Energy’ Listserv

The Community Energy Association has launched a listserv for BC local government elected officials and staff, focused on energy and greenhouse gas action. To stay informed of energy/GHG opportunities for local government and to share best practices, local government representatives can sign up at Hot Topics, on the CEA website: www.communityenergy.bc.ca.

New CEA Research and Publications:
Renewable Energy Guide – Policy Tools and Electricity

Local governments around the world have been key players in advancing neighbourhood and community-scale renewable energy, bringing benefits such as reduced energy costs and reduced greenhouse gas emissions to their communities.

CEA will soon release two new modules of the Renewable Energy Guide for Local Governments in British Columbia:

- Policy and Governance Tools - packed with information, case studies and examples that provide BC local governments with the tools they need to encourage renewable energy, as well as describing the broader provincial policy goals around renewable energy and sustainable community planning.
- Powering Our Communities – introducing renewable electricity technologies, opportunities these present to local governments, and how local governments can support development of renewable electricity in the community.

These complement other modules in the series: Heating Our Communities and Utilities and Financing, already forwarded to every BC local government and available on the CEA website.

Community Energy Association

Connecting communities, energy and sustainability
Info: www.communityenergy.bc.ca Tel: 604-628-7076

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Courses and Resources

Which Hat Are You Wearing Now?

In the course of their terms of office, publicly elected officials may serve as members of different decision-making bodies. Acting in multiple capacities can be tricky, unless it is abundantly clear to everyone what hat an individual is wearing at any given time.

A typical example of the multi-hat dilemma is when a Council appoints one or more of its members to serve as its representatives on a Regional Board. This raises the following sometimes challenging questions:

- When serving on the Regional Board, whose interests does the individual serve: his or her community and its Council, or those of the Regional District as a whole?
- What should an individual do at a Regional Board meeting when the Regional District’s interests conflict or compete with the interests of the person’s own community?
- Can a local Council order its representatives on a Regional Board to vote a certain way on a given issue? Would such an order be advisable? Would it be enforceable?

To start, the principle of serving on a decision-making body is simple: While a member serves on one, he or she is duty bound to act in the interests of the body and the community that the body serves, ideally without being distracted by other competing interests.

Serving the interests of the body means that a meeting should have the feel of a construction zone: Each individual brings forth his or her own wisdom and perspective and assists in building a knowledge base on which collective decisions are founded. Staff and consultants add operational and professional expertise to the constructed knowledge base. Citizens also provide their input at designated times, thereby expanding the knowledge base further.

With such knowledge base being constructed, the voting members of the body are better positioned to make objective, balanced and informed decisions. Using such a constructive approach, most times there would be no dissenting votes, but occasionally there would be a division of opinions, and the result would then be determined by a majority vote.

The above principles apply similarly to Municipal Councillors acting as Directors of Regional Boards.

A simple way of illustrating how the decision-making process should unfold would be to view the individual representative at various phases of decision-making: the Local Hat (Municipal Council Member) and the Global Hat (Regional Board Member).

Applying the knowledge-based model, an ideal decision-making process on a Regional Board would be as follows:

1. Prior to a Regional Board meeting, each of its members will receive an agenda, along with key items and pending decisions, and will take the appropriate time to order their representatives to vote a certain way, so such orders would diminish the ability of members to listen and learn from Board deliberations and make decisions accordingly.

2. Each Board member will share a synopsis of the agenda and meeting package (wearing the Global Hat) with his or her own Municipal Council, and will seek its input on issues and decision-making options (wearing the Local Hat). Councils will resist the temptation to order their representatives to vote a certain way, as such orders would diminish the ability of members to listen and learn from Board deliberations and make decisions accordingly.

3. During a Regional Board meeting, each member will – from time to time - wear the Local Hat and share input from his or her own Council and community.

4. Having shared local input, the representative will switch to the Global Hat and listen and learn from the discussions, with the interests of the entire region in mind.

5. When it comes to voting, each Board member will be duty bound to consider the overall interests of the region (the Global Hat) and vote accordingly, even when they appear to conflict with the desires expressed by their own Council or communities (Local Hats). Acting in this way may be a challenge, but it is the requirement of any Board member.

6. After the Board meeting, representatives will report to their respective Councils the content and outcomes of Regional Board meeting (wearing Local Hats). They should never feel like they must apologize for their votes or the outcomes, as it is their duty to the Board to place collective interests (Global Hat) ahead of narrow interests (Local Hats).

7. The above process should be explained to newly elected Councils and to newly appointed representatives to Regional Boards. Councils should understand that ordering their representatives to vote a certain way is not advisable and is likely unenforceable.

Ellie Milne, M.Sc., P.R.P., is a Vancouver based consultant, meeting mentor and Registered Parliamentarian. Since 1984, Ellie has served her clients by chairing contentious meetings, demystifying and humanizing the rules of order, preventing and dealing with organizational disruptions, building better Boards and Councils, and advising on minute taking standards.

Ellie’s new book “101 Boardroom Problems & How to Solve Them” is due to be published in September 2008. Ellie is also the author of four other books on meetings, rules of order, shared decision-making and minute taking.

Ellie can be reached at 604-730-0277 or by e-mail at ellie.milne.com. He has numerous articles posted on his website at http://www.ellemilne.com/insights.
Recycle that aluminum can and get more than your nickel’s worth

Did you know that recycling one aluminum can saves enough energy to light a 100-watt bulb for 3½ hours? Recycling aluminum saves 95% of the energy cost of processing new aluminum. Because the resources being processed are pure the melting temperature is reduced from 900°C to 600°C. Aluminum is by far the most efficient material to recycle. Recycling plastic saves 70% of the energy used in creating new plastic, and paper recycling saves 40% of the energy required to make a new product.

Recycling aluminum saves 95% of the energy cost of processing new aluminum.

Energy savings from recycling, and the consequent reduction in the production of greenhouse gases, can really add up. Take that single aluminum can and multiply by the number of cans the Encorp system recycled in 2007 and it works out to enough energy saved to light a 100-watt bulb for every man, woman and child in BC for eight hours a day for about five weeks.

In 2007 the Encorp system recycled over 14,000 tonnes of plastic, saving about 160,000 barrels of oil.

You can also measure energy savings by the amount of crude oil saved. Each tonne of plastic recycled saves as much as 13 barrels of oil. In 2007 the Encorp system recycled over 14,000 tonnes of plastic, saving about 160,000 barrels of oil.

Recycling glass saves up to one barrel per tonne while recycling the paper from polycarbonate containers saves up to nine barrels per tonne. In 2007 Encorp recycled a total of more than 90,000 tonnes of aluminum, plastic, glass and paper, saving more than 278,000 barrels of oil.

The recycling Encorp does has a direct impact on BC’s air quality. Because the fewer barrels of oil we use, the less carbon dioxide we release into the atmosphere.

The reduction in greenhouse gas emissions in BC resulting from Encorp’s recycling program is about the same as taking nearly 17,000 cars off the road for a year.

The recycling Encorp does has a direct impact on BC’s air quality.

Every single beverage container matters. You might think that one plastic bottle or aluminum can doesn’t make a difference or that someone else will pick it up and return it for you. But each year millions of containers end up in the landfill. And that’s a waste of resources.

Make the effort. At home, at work, at play, always return it. It’s worth it.

HOW ENCORP REDUCES ITS ENVIRONMENTAL FOOTPRINT

Encorp and its industry partners are always seeking ways to realize greater overall energy and material savings by examining ways to use less energy collecting, transporting and recycling beverage containers.

Transporting empty containers is an energy intensive, and expensive business when weight, rather than the number of containers, is taken into consideration. To reduce the environmental and financial cost, Encorp has undertaken a number of measures:

- Encorp, in partnership with its transportation contractors, has introduced 13 new, low-emission trucks for use in the Lower Mainland.
- A new ‘mini’ magbag for plastic containers holds three times the volume of the previous bags but are still manageable for individuals to move.
- By extending the box on five-tonne trucks, the transporters have increased their carrying capacity by 11%.
- To reduce transportation costs and environmental impacts Encorp utilizes “backhaul” transport wherever possible. Grocery delivery vehicles which typically return to the warehouse mostly empty are contracted to collect containers from depots on their return journey and take them to processing sites.

 Measures like these have enabled Encorp to reduce individual transporter pickups at depots and beverage retailers by about 5%. Encorp is continually examining all facets of its operation looking for more ways to save energy.

Find out more at encorp.ca