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New Deal Coming Soon

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In the meantime, UBCM is gearing up to assume its role as administrator of the funds. Mechanics have been put in place to receive the funds and draft agreements to transfer funds are being developed.

Further updates will be released as soon as there is a clear signal that the Final Agreement is ready for completion. Full details will also be available at www.civicnet.bc.ca for updates online as materials become available.

Resolutions Deadlines

June 30, 2005 was the deadline for resolution submissions from sponsors. All resolutions received by the deadline at the UBCM office have been included in the 2005 Annual Report and Resolutions Book. Those received after the deadline are considered late resolutions and will be reviewed by the Executive at its September meeting and categorized as emergency resolutions and admitted to the Convention, or as late resolutions and referred to next year’s process. The deadline for receipt of late resolutions is noon on Friday, September 23.

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Fighting Crystal Meth at the Community Level

by Crystal Meth Task Force Strategies Society

“...we thought we had a much bigger problem. What we found is that we had a Crystal Meth problem,” says Mary Robson, the past-president of the Ridge-Meadows Rotary Club. In 2004, Robson helped spearhead a community crystal meth task force in Maple Ridge. Their success in fighting crystal meth was recently distributed to local RCMP, local school boards officials, the local newspaper publisher, small business, service agencies, addictions counsellors, the Salvation Army, and municipal staff.

Key to the success of the initiative was understanding the problem at street level and to get to know the addicts personally. In that respect, the work of Maple Ridge bylaw officials was crucially important. Partnering with the RCMP, local bylaw officers were improved and enforced in a manner consistent with the overall approach of the task force – to help the crystal meth addicts get

Continued on page 23.

UBCM 100 – Celebrating Our Legacy, Charting our Future

UBCM was established on September 29, 1905 – a date that will be celebrated during the upcoming Convention to honour the legacy that has been developed over the last 100 years. A major element of that legacy is the emergence of the Convention as the annual event in intergovernmental relations in BC.

The Convention Committee has developed a strong, varied program this year. Check out the centre section of this newsletter for a preview and visit www.civicnet.bc.ca for updates on line as materials become available.

One feature of significance in terms of intergovernmental relations is the presence of federal and provincial leaders. You will see a stronger federal presence in the Marketplace this year. We have invited Prime Minister Paul Martin and are working hard to secure his presence so we can celebrate the New Deal.

Premier Campbell will be leading a pre-conference session on homelessness and will also make his annual address. Cabinet Members will participate in a variety of sessions during Convention, including the popular Cabinet Panel Sessions on Wednesday. Although long-time UBCM attendee, Honourable Ida Chong will be making her first appearance as Minister of Community Services. Also joining us for the first time in her new role will be Leader of the Official Opposition, Carol James.

As always, it is going to be a big week – even bigger this year because of the special events tied to the centenary.
PRESIDENT’S MESSAGE

As I enter the last weeks of my mandate as UBCM President I am reflecting on the events that have occurred, and the honour to have been a part of this centennial.

To put our work in this perspective – this is the 100th anniversary of UBCM. The work of this organization over the last year has transformed the communities of BC. We have added a significant contribution this year that I am proud of.

We have made major financial gains through acquiring 100% of traffic fine revenue – more than we expected and earlier than expected. We secured the first AIP on the federal New Deal for Cities and Communities and we expect to have the Final Agreement in place by Convention Preparation is underway so that distribution of the funds can be done quickly. I can make this statement with confidence because UBCM will be the administrator of the New Deal funds. UBCM is being transformed into an administrator of federal and provincial funds. Make no mistake – this will likely raise some occasional tensions. However, we should not reject this new role for UBCM because of this possibility. What we need to do is talk about our experiences and make the UBCM role stronger. We should also reflect on the level of confidence the provincial and federal governments have shown in this new role for UBCM.

We need to think about the New Deal as a collective responsibility. We asked for the funds and now they are being transferred to UBCM on behalf of all local governments – and, of course, there are some conditions that need to be fulfilled. The obligations UBCM accepted were for the administration of the program for the benefit of all of us. We’ve got to start thinking that we must fulfill our obligations under the New Deal, not because of an agreement with UBCM, but because if one of us defaults, it will place every one of us under scrutiny. This is a very much a collective responsibility.

You should have received your UBCM Annual Report that lists the many other accomplishments and activities. On a personal note, I was happy to be able to visit each and every Area Association meeting and have the opportunity to meet so many of you in your areas of this great province.

I want to salute the support I have received from the UBCM Executive and staff, and recognize the exceptionally strong work ethic of your UBCM team.

Above all, I want to thank you for the opportunity to serve as UBCM President and look forward to welcoming you to a historic and exciting Convention to mark our centennial.

NEW MANAGER, MEMBER SERVICES

Ann Maria Wijesinghe has been appointed as Manager, Member Services.

One of her major responsibilities is administration of the UBCM group benefit program that provides health, dental and other benefits to employees and elected officials in over 100 local governments. The member services position are self-financing and do not draw on member dues.

Ann has a strong background in group benefit insurance including establishing a joint employer plan. In addition, she has experience dealing with the Teachers and College public sector pension plans. She also brings HR policy advice experience to UBCM.

She has worked 5 years for the Principals & Vice Principals Association and 9 years for the Post Secondary Employers Association (colleges and institutes) including founding their office.

She has a diploma from BCIT and a degree from Lakehead University in Business Administration. She commenced employment on July 5, 2005.

CIVICNET UPDATE

The CivicNet website is your resource for up-to-date UBCM information, news and announcements online. Documents and publications of interest to UBCM members are posted regularly under the News/Announcements drop-down box at the bottom of the CivicNet home page, current UBCM business and news of note is always available under the News/Announcements drop-down box, and a wealth of information on UBCM services, programs, events and resources is available throughout the site.

Some of the new additions to the site include the following items:

- Check under Convention/2005 for information on the upcoming UBCM Convention in Vancouver – including Convention program registration form, session information, and logistical details.
- Check Services & Surveys/Local Government Program Services (LGPS) for the LGPS accountability framework – including annual review and financials.
- Review the LGPS pages regularly for updates on each of these valuable programs – note that the Community, Tourism Program and Access Guide is now available on the Community Tourism Program page.
- Try the new “Print Page” button at the far right of the top navigation bar from anywhere in the site to ensure that any page in the CivicNet site prints out in full on your printer.
- As always, please feel free to contact Errin Armstrong (earmist@civicnet.bc.ca) in the UBCM office if you have any CivicNet questions, comments or suggestions.

TRENDS IN UBCM DUES: 1982 to 2005

The graph indicates that in 15 of the last 23 years there has been no dues increase. Historically our dues increases are below inflation.

The preliminary budget will be presented to the 2005 Convention.
2005 COMMUNITY EXCELLENCE AWARDS

A record 49 Community Excellence Awards submissions were received this year. UBCM member communities thoroughly impressed Selection Committee members with the amazing things being done across the province. The following 28 communities and regional districts submitted one or more applications to the Community Excellence Awards for 2005:

- Capital Regional District
- Cariboo Regional District
- Comox–Strathcona Regional District
- Greater Vancouver Regional District
- City of Abbotsford
- City of Chilliwack
- City of Coquitlam
- City of Cranbrook
- City of Duncan
- City of Fort St. John
- City of Kelowna
- City of Pemberton
- City of Revelstoke
- City of Richmond
- City of Salmon Arm
- City of Surrey/Fire Service
- City of Victoria
- City of White Rock
- District of 100 Mile House
- District of Chemainus
- District of Logan Lake
- District of North Vancouver
- District of Pitt Meadows
- District of Saanich
- District of Taylor
- Village of Smithers
- Village of Lions Bay
- Village of Telkwa

The winners of the 2005 Community Excellence Awards will be announced after the Minister of Community Services speaks on Wednesday, Sept. 28 at Convention. Winners will receive their awards and have photos taken the next day at an invitation-only breakfast reception.

If you know that your council or board has something to be proud of, make sure you apply for an Excellence Award next year. The application will be available online in the spring of 2006.

UBCM thanks the following 2005 “Partners in Excellence”:

In Memoriam - Gary Williams

It is with great sadness that the local government world notes the passing of Gary (Balen) Williams on August 11, in Nelson BC, after a short battle with cancer. He was 55.

As a pre-eminent consultant for over two decades, specializing in local government governance, restructure, service delivery and finance, Gary travelled to every corner of the province. He was committed to small communities. He brought profound knowledge, wide experience, dedication and fearless integrity to all his projects. His wit and humour made him many friends.

He became widely known and admired for his mastery of the “Small Talk” sessions at each UBCM, and in UGMA chapter sessions. Additionally, he was committed to education, giving courses at Rocky Mountain College in Cranbrook, where he invited colleagues from the Ministry as guest lecturers.

Originally a local government administrator, Gary obtained his Master’s Degree in Public Administration, subsequently launching his consulting career.

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Strong communities don’t just happen. They’re shaped by the people in them—and in particular, by extraordinary individuals who go above and beyond in making their communities more caring, dynamic, beautiful, healthy, and unique.

They are local heroes, and they can be found throughout British Columbia. Every year, the British Columbia Community Achievement Awards recognize these outstanding people and the contributions they make to our province. The Awards are given by the British Columbia Achievement Foundation, an independent foundation established and endowed by the Province of British Columbia in 2003 to celebrate excellence and achievement in the arts, humanities, and community service. Along with the Community Achievement Awards, the Foundation’s other initiatives include the BC Award for Canadian Non-Fiction and the BC Creative Achievement Awards.

The Search Is On for BC’s Community Achievers

Call for Nominations for the 2006 British Columbia Community Achievement Awards

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A Chance to Say Thanks

We’d like to ask for your help in nominating deserving candidates for the British Columbia Community Achievement Awards. The nomination deadline is November 15, 2005.

Nominees can be anyone who has made a significant contribution to their community, in areas including (but not exclusive to) arts and culture, sports and recreation, multiculturalism, environment, health care, civic duty, business innovation, community volunteerism, or youth or seniors’ leadership.

As diverse as they may be, nominees will have this in common: they breathe life and energy into their community, and they make a difference.

Nomination Guidelines

To nominate a deserving individual for the 2006 Community Achievement Awards, please submit:
• A completed nomination form (available at www.bcachievement.com)
• A written description of the contribution(s) of the nominee
• A brief biography of the person
• Two letters of support from individuals or organizations that describe the value and impact of the nominee’s contributions to his/her community.

Please see www.bcachievement.com for more information on the nomination procedure and selection process.

The Award Ceremony

In Spring 2006, recipients will attend a formal ceremony in Victoria (all expenses paid by the Foundation) where the Lieutenant Governor and Premier of British Columbia will present them with the British Columbia Community Achievement Medallion, a unique commemorative medal designed by renowned BC artist Robert Davidson.

The British Columbia Community Achievement Awards are an important way of giving back to the people who give the most. Join us in thanking BC’s outstanding achievers by nominating someone who is making a difference in your community.

For more information, please contact:
British Columbia Achievement Foundation
Tel: 604-261-9777 or toll-free 1-866-882-6088
Email: info@bcachievement.com
Website: www.bcachievement.com

2006 Forest Capital of British Columbia

The forests of British Columbia are a vital part of every community in this province. The B.C. Forest Capital program lets the people of B.C. celebrate the economic, cultural, natural and historic connections of forests to community life.

Find application packages for designation as the 2006 Forest Capital of British Columbia and additional information online.

Deadline: November 15, 2005

The Association of B.C. Forest Professionals has the privilege of selecting the Forest Capital of B.C. The winning community will be announced in December.

The Association of B.C. Forest Professionals (est. 1947) ensures that British Columbia’s forests are in good hands by registering and regulating the province’s professional foresters and forest technologists.

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www.abcfp.ca
HEALTHY COMMUNITIES – RECENT DEVELOPMENTS

UBCM’s Healthy Communities Committee oversees health related policy development as it relates to local government interests. The Committee’s primary focus is on health promotion and disease prevention initiatives and policy directions that will assist communities to be proactive in addressing community health priorities.

Some of the initiatives they have been working on this year include:

Community Health Promotion Fund

The UBCM’s Community Health Promotion Fund, announced earlier this year, was created through a one-time $5 million grant from the provincial Ministry of Health to support health promotion programs and activities in communities that focus on healthy living and chronic disease prevention.

UBCM has recently announced the launch of a pilot project program as the first phase of grants provided under the Community Health Promotion Fund. These grants will help to shape and refine the grant program and contribute to best practices and innovation. In mid-August Healthy Communities Communities Chair Robert Hobson sent UBCM members an invitation for Expressions of Interest in pilot projects that must be completed by the end of 2010.

Expressions of Interest must be submitted to the UBCM office prior to September 30 using the guidelines provided, in order to be considered. Those communities with proposals of interest to the evaluation committee will then be asked to develop a more detailed proposal for consideration and review later in the fall.

Local Government Employee Health Promotion Project (also see article this page)

In partnership with 2010 LegaciesNow, UBCM has been participating in the local government employee health promotion project over the last six months. The goal is to provide information and support for municipalities and regional districts that wish to promote good health and active lifestyles for their employees. An on-line network will be launched in late September on the UBCM website to allow those interested in local government employee health promotion to network electronically. For more information on this project contact the coordinator, Kate Lekas at kate.lekas@vancouver.ca.

BC Healthy Communities Coalition

In response to a proposal earlier developed this year by a planning group, the Ministry of Health is in the process of establishing a BC Healthy Communities Coalition. The overall goal of the BCHCC is to increase the capacity of communities in BC to create more supportive environments and address issues that will lead to the improved health of their citizens. The UBCM will have a permanent seat on the Coalition Steering Committee and host the staff secretariat in their Victoria offices.

Local Government Employee Health Promotion Project Update

The goal of the Local Government Employee Health Promotion Project, a partnership between UBCM and 2010 LegaciesNow, is to establish a network for those interested in local government employee health promotion, and to provide resources to support and improve the health of our employees.

We would like to thank those members who completed the recent UBCM Local Government Health Promotion Survey. The survey results have provided UBCM with a better understanding of what local governments across the province are doing with respect to community and employee health promotion.

Surveys were completed by 75 local governments of varying sizes. Of those, 42 respondents presently undertake employee health promotion activities, which range in scope from offering flu shots to providing comprehensive programs, and 7 are now considering implementing some activities. Fifty people have already expressed interest in being part of the Local Government Employee Health Promotion network.

The next step in the project is the development of an interactive webpage, which will allow those interested to network electronically. On it you will find the results of the above-mentioned survey, links and resources on employee health promotion, case studies, contact information for others in the network, and the opportunity to communicate via message boards. It will be accessed from the UBCM website (www.civicnet.bc.ca) and will be up and running by late September. Anyone with an interest in local government employee health will be welcome to log on, check out the resources and network with others in the field.

An opportunity for an “in-person” launch of the network is also being proposed for Friday November 4, 2005, with City of Richmond offering to host a one-day workshop for local government staff involved in employee health promotion & wellness programming. This event, which would be sponsored by 2010 LegaciesNow, would allow practitioners to come together to share best practices, address some of the topics identified as areas of interest in the survey responses, and meet each other to network in person. If you would like more details and/or are interested in attending, please contact Alison Dennis, Fitness/Wellness Coordinator for City of Richmond, at adennis@city.richmond.bc.ca or (604) 276-4275, by September 4, 2005.

For more information about the Local Government Employee Health Promotion Project, please contact Kate Lekas at 604-871-6897 or kate.lekas@vancouver.ca.
Wild Salmon Policy Announced

At the July 2005 Executive meeting, the Community Economic Development Committee met and discussed a number of issues. One of the issues addressed was the release of the new Wild Salmon Policy.

Committee members received a written report from Mayor Hartwell on the Wild Salmon Policy Stakeholder Forum held on April 30, 2005. Mayor Hartwell was joined by a number of other local government representatives invited to participate in the forum. In follow up to that session, DFO staff made some revisions and finalized the Wild Salmon Policy. In conjunction with that announcement, the Minister also committed $1.1 million to the Minister of Environment and the incorporation of suggested legal changes.

In keeping with this addition, a new section entitled “Legal Context for the Wild Salmon Policy” has been included in the introduction of the report, addressing the issue of Aboriginal and treaty rights. Similarly, changes have been made to the Guiding Principles and a new principle to reflect “Canada’s Obligations to First Nations” has been included.

With respect to implementation, the final policy notes that successful implementation is dependent on better partnerships between the Federal and First Nations, governments, volunteers, stakeholders and other levels of government that share responsibility and accountability for program delivery. In the previous draft, “other governments” were not specifically identified nor were “volunteers”.

As noted in the News Release, the Minister states: “This policy is not designed to be set in stone. The Wild Salmon Policy will grow with the challenges of the future and longer-term conservation strategies will be shaped by input from First Nations and other stakeholders.”

It appears that this is an evolving policy and it will take some time before it will be implemented based on the amount of scientific research work that will be required. Consequently, the effects and impacts of implementation on communities may not be known for some time. The Committee would like to hear from members as implementation of the policy proceeds to ensure the interests of communities are heard.

Riparian Areas Regulation Update

At UBCM’s request, the provincial government in March 2005 extended the implementation date for the Riparian Areas Regulation (RAR) to June 30th, 2005 for those local governments that were not ready to comply with the Regulation on March 31st, 2005.

In mid-June, UBCM advised the new Ministry of Environment that it felt that the vast majority of affected governments were not in a position to implement the RAR on June 30th, 2005, and subsequently requested an additional extension. The new Minister of Environment, Barry Penner, agreed to provide those local governments that had originally been granted an extension on March 31st, 2005, an additional extension until March 31st, 2006. The Minister will be providing a Ministerial Order to each affected local government granting the extension.

In terms of the RAR implementation plan, the assessment methodology was recently finalized between the Ministry of Environment and the Department of Fisheries and Oceans. A final draft version of the liability review has also been completed, and will be made available to local governments pending its review and finalization.

While significant progress has been made on the RAR implementation work plan, the extension should provide additional time to incorporate local government input, and complete, the remaining RAR implementation tools. Such tools include a completed liability review; the development of local government training sessions; the completion of a monitoring and enforcement strategy; updating the implementation guidebook; and the resumption of QEP training (anticipated for September 2005).

The UBCM Environment Committee also met with Minister Penner at its July 21st Executive Meeting, and discussed the RAR amongst other local government priority concerns. UBCM raised a series of ongoing implementation issues including: application of the Regulation, provincial provision of implementation resources, tool delivery timelines, and the incorporation of suggested legal changes.

UBCM will be meeting with Minister Penner in September to review, assess and discuss the future direction of the Riparian Areas Regulation.

If you’ve got questions, we’ve got the answers you’re looking for

We have been providing the public sector with audit opinions and accounting advice for well over 60 years. But that’s not all. Increasingly, our clients are turning to us for related services as well, such as management advice, feasibility studies, financial indicators reports, financial planning, information technology, and human resources planning. Our specialized skills, tailored for your needs, allow you to use your resources — people, facilities, and money — as productively as possible.

If you’re interested in learning more about how we can help your Municipality or Regional District, contact one of our 21 offices in British Columbia, or one of our 88 offices across Canada. We’ve got the answers.

Provincial Contact Partner: Bill Cox, Partner
Tel: (604) 688-5421
Represented internationally by BDO International
BDO DUNWOODY LLP
Chartered Accountants
Management Consultants
Resort Task Force Wraps Up

In September 2004, UBCM signed a Memorandum of Agreement with the Province on Resort Development Under the MOU, a Municipal Sub-Committee of the BC Resort Task Force was established and charged with three specific tasks:

1. Transitions Project which examined the planning, servicing and governance issues involved in the transition from a resort proposal to a fully functioning resort community;
2. Best Practices Guide which provides both emerging and established resort communities with the tools to reach their goals efficiently;
3. Municipal / Crown Land Linkage Project which proposes a new model designed to harmonize provincial and local government referral/approvals for major resort projects.

Work has now been completed on all three projects.

The Transitions Project was completed in February 2005 and the Best Practices Guide has also been completed. For further information on either of these projects please go to: /www.gov.bc.ca/resortdev/index.html.

The third project wrapped up in July with its final report for submission to the provincial government. The purpose of the harmonization project was to provide advice, leading to recommendations for a practical framework for the harmonization of provincial and local government major resort review mechanisms. UBCM was represented by staff as well as by regional district representatives Greg Toma, Director of Development Services, Thompson Nicola ond Kootenay; and (now retired) Bob Whetham, Manager of Planning and Development Services, East Kootenay. City Spaces consultants were hired to assist the working group in their task.

Five foundational principles guided the group in the development of the proposed harmonization model that has now been forwarded to the Province for consideration:

- facilitative approach – improve efficiency and facilitate;
- continuous involvement – all parties involved from beginning to end;
- transparency – multi-party agreements – provincial, proponent and local government – are essential parts of the process at key milestones;
- increasing certainty – each multi-party agreement provides proponent with more certainty; and
- concurrency – provincial and local government reviews and decisions happen concurrently.

Following concurrence of the report’s recommendations, the MOU provides for “facilitating the outcomes of the work to all interested parties including resort developers, local governments and provincial agencies.”

One venue for reporting out to UBCM members on the MOU is the UBCM Convention. A workshop will be held on Tuesday September 27, 2005 at the VCEC where provincial and local government representatives will provide an overview of the work that has been completed and what this will mean for resort development in BC.

Community Economic Development Survey Moves Forward

At the July 2005 meeting of the Community Economic Development Committee, members approved the recommendation to conduct additional research work in follow up to the survey that was conducted in March 2005. Due to the significant interest on the part of members and other organizations, the Committee directed that additional resources be put into fleshing out the findings, identifying some best practices and preparing an extensive report on the practices of local government.

Pending potential funding support for the project, additional research work and writing will take place over the fall with a final report later in the year. The Committee is also looking to showcase the results of the survey work at a conference in the new year for members. Members will be kept apprised as to the status of the project.

The Committee would again encourage those members that did not complete the survey to do so, if you have not, and thanks all members that have taken the time to complete the survey. For further information on the survey and next steps please contact Joanne Gauci at the UBCM office.

Sumas Energy II continued from page 3

Large part due to the thousands of people who participated in the on-going opposition effort. Unprecedented numbers of Canadians from virtually every sector including health, education, environment, business, First Nations and every level of government regardless of political party affiliation have been working together to fight this proposal for over 5 years.

Although very few can participate in the hearings due to the strictly legal arguments allowed, there is still an equally important role for the general public in raising awareness and lobbying Members of Parliament.

SE2 opponents have launched an innovative awareness and lobbying campaign. See the website at www.purecanadafoundation.com. It can be as easy as getting dressed in the morning!

You can help in the following ways:

- Purchase and wear our “Adopt a Minister” t-shirts (or school who might like to see our Power Point presentation of 90 minutes), please contact Patricia Ross, Deputy Mayor of the City of Abbotsford at provs@abbotsford.ca.

All profits from the sale of the t-shirts go back in to the campaign, see website for more details.

We are keenly aware that we are not just fighting SE2, but that this issue is precedent setting. SE2 is a bad deal for Canadians and the Canadian environment.

Lobby for Region Film Commissions Pays Off

The Community Economic Development Committee is pleased to report partial success due in part to the lobby efforts by UBCM and others. In the June UBCM News, the Community Economic Development Committee had reported that it met with Ms. Sara Shaak, President of the Regional Film Commissions of BC (RFCBC). She indicated that a review of the BC Film Commission (BFC) the regional commissions had not yet received current year fiscal funding, making it difficult to continue their work in promoting regions as potential film locations.

Noting the important role that the regional film commissions play in encouraging film producers to locate throughout the province, thereby creating economic development opportunities for communities, the Committee wrote the provincial government requesting that funding for the current fiscal year be released. The Committee also requested that the RFCBC and other affected stakeholders, including local governments, be given an opportunity to comment on any of the proposed changes to governance or structure that may be recommended as a result of the BFC review.

The province has indicated that, upon completion of the BFC review, a determination will be made as to the remaining fund allocation. The Committee continues to monitor this issue.
2005 UBCM Convention

Delegate’s Check List

Before you leave for the UBCM Convention, be sure to:

- You’ve registered for Convention!
- You’ve confirmed your accommodations
- You’ve pre-booked meetings with Provincial Officials
- You’ve packed your Annual Report and resolutions booklet
- You’ve left the Message Centre Phone/Fax with your office staff
- You’ve asked your e-mail provider for instructions on how to retrieve e-mail from a remote location

2005 Nominations for UBCM Executive

The 2005 Nominating Committee issued its call for nominations and the results were circulated in a report to members in mid-August. The report contains the names and biographical information of the candidates nominated for the 11 elected positions on the UBCM Executive. The role of the Nominating Committee is to review credentials and prepare a report of duly nominated candidates. It is not the role of the Nominating Committee to recommend any one nomination. Any further nominations will be received at the appropriate time from the floor of the Convention. Members of this year’s Nominating Committee include:

- Mayor Frank Leonard, Immediate Past President, Chair
- Mayor Colin Mayes, Okanagan Mainline Municipal Association
- Councillor Terry Smith, Lower Mainland Municipal Association
- Councillor Mary Stostrom, North Central Municipal Association
- Director Martin Cullen, Association of Kootenay and Boundary Local Governments
- Councillor Bea Holland, Association of Vancouver Island and Coastal Communities

At the close of nominations on July 29, 2005, the following nominations were received:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Mun. / RD</th>
</tr>
</thead>
<tbody>
<tr>
<td>Councillor Marvin Hunt</td>
<td>President</td>
<td>Surrey</td>
</tr>
<tr>
<td>Mayor Wayne Dahlen</td>
<td>1st Vice President</td>
<td>Dawson Creek</td>
</tr>
<tr>
<td>Councillor Brenda Binnie</td>
<td>2nd Vice President</td>
<td>Castlegar</td>
</tr>
<tr>
<td>Director Susan Ginse</td>
<td>3rd Vice President</td>
<td>Squamish-Lillooet RD</td>
</tr>
<tr>
<td>Councillor Robert Hobson</td>
<td>Director at Large</td>
<td>Kelowna</td>
</tr>
<tr>
<td>Director Ted Armstrong</td>
<td>Director at Large</td>
<td>Cariboo RD</td>
</tr>
<tr>
<td>Councillor Mel Kostisty</td>
<td>Director at Large</td>
<td>Langley Township</td>
</tr>
<tr>
<td>Councillor Terry Lake</td>
<td>Director at Large</td>
<td>Kamloops</td>
</tr>
<tr>
<td>Mayor Jack Peake</td>
<td>Director at Large</td>
<td>Prince Rupert</td>
</tr>
<tr>
<td>Mayor Herb Pond</td>
<td>Director at Large</td>
<td>Prince George</td>
</tr>
<tr>
<td>Councillor Dan Rogers</td>
<td>Director at Large</td>
<td>Creston</td>
</tr>
<tr>
<td>Mayor Joe Snepko</td>
<td>Director at Large</td>
<td>Takwa</td>
</tr>
<tr>
<td>Mayor Sharon Hartwell</td>
<td>Director at Large</td>
<td>Peace River RD</td>
</tr>
<tr>
<td>Director Karen Goodings</td>
<td>Electoral Area Rep.</td>
<td>Fraser Valley RD</td>
</tr>
<tr>
<td>Director Terry Raymond</td>
<td>Electoral Area Rep.</td>
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</tbody>
</table>

Nominations from the floor will be accepted during designated times at the Convention. Please refer to the Nominating Committee report for details. For further information please contact the Chair of the Committee, Mayor Frank Leonard.

Booking Government Appointments

Instructions on booking meetings with provincial Cabinet during UBCM Convention week were circulated from the Premier’s office to all UBCM members.

APPOINTMENTS FILL FAST!! DON’T BE DISAPPOINTED! – BOOK EARLY!

Overview

Special Convention Newsletter

We know that advance information on the Convention is important to our delegates. That’s why we will continue publishing the Convention Bulletin series and why we have again published this special pull-out section of the newsletter this year. We have tried to pack in some of the information that will assist you in making your plans.

Message Centre, Delegate office Services, UBCM On-site Convention Office

To Contact Delegates or the UBCM Staff during the 2005 Convention use the Message Centre.

A delegate Message Centre will be located in the Vancouver Convention and Exhibition Centre foyer. This service will allow for the taking of telephone messages and the receipt of INCOMING faxes only. Messages will be shown on monitors within the conference plenary room and other locations.

Message Centre
- Phone: 604 – 647 – 7450
- Fax: 604 – 647 – 7451

Hours of operation for the Delegate Services will be:
- Noon to 5:00 pm Monday, September 26
- 8:30 am to 5:00 pm Tuesday to Thursday, September 27
- And 8:30 am to 12:00 noon Friday, September 30

For OUTGOING faxes, please use the Lidstone, Young, Anderson Delegate Office Services Booth located in the Vancouver Convention and Exhibition Centre foyer. A photocopier and basic office supplies will also be available there for your use.

A delegate E-MAIL service provided by Shaw Cable will be located near the Message Centre. A photocopier and basic office supplies will also be available there for your use. A delegate E-MAIL service provided by Shaw Cable will be located near the Message Centre. A photocopier and basic office supplies will also be available there for your use.

UBCM temporary on-site Office at the 2005 Convention
- 8:30 am Monday, September 20, until noon, Friday, September 24

- Room 19
- Vancouver Convention and Exhibition Centre
- Phone: 604 – 647 – 7440
- Fax: 604 – 647 – 7542

Messages for staff may also be left at the Message Centre. Please direct all non-urgent business to the permanent UBCM Office number 604-270-8226, where voice-mail will be operational and checked regularly.

Special Convention Pull-out Section

Before you arrive, be sure to:

- Register and pick up your delegate’s kit containing your program and other useful information and invitations
- Check that you have the correct registration for Forum Luncheons, Area Association Luncheons, Delegates Luncheon and Annual Banquet
- Check if you’ve got your Annual Banquet table reservation (if ordered)
- Familiarize yourself with the Convention venue and where your chosen functions are being held
- Check at the delegates’ information desk to see if there are any updates on sessions
- Check-in partners at the Partner’s Desk
- Make the most of your experience, and enjoy the company of your fellow members!

Pull-out Section for Convention Preparation

Visit the CivicNet website at www.civicnet.bc.ca for this year’s UBCM Convention, including:

- General Information – on Convention dates, location, facilities, accommodations, etc.
- Registration form – to print out and submit to the UBCM office.
- Publications – Municipal Marketplace Brochure, Convention Program, etc.
- General Convention Business – including information on resolutions, voting privileges, elections and provincial participation.
- Schedule – including the Convention Program in brief
- Session Information – an overview of pre Convention sessions, forums, clinics, workshops, etc.
- Events – networking opportunities and social occasions scheduled during Convention.
- Partners Program – a description of the excellent tours and events available to delegates’ spouses and partners during Convention.
- Use this convenient online resource to assist you in planning for this year’s UBCM Convention.
## Convention Program

### Monday, September 26
- **8:00 am** - **4:30 pm** Registration
- **7:00 am** - **9:00 am** Delegates’ Continental Breakfast

### Tuesday, September 27
- **7:30 am** - **4:30 pm** Registration
- **7:00 am** Delegates’ Continental Breakfast

### Wednesday, September 28
- **7:00 am** - **9:00 am** Delegates’ Continental Breakfast

### Thursday, September 29
- **7:00 am** Delegates’ Continental Breakfast

### Friday, September 30
- **7:00 am** Delegates’ Continental Breakfast

### Convention Highlights: Plan Your Week

- **Monday**: Pre-conference sessions
- **Tuesday**: Electoral Areas, Small Talk, Mid-Sized and the Large Urban Communities Forums
- **Wednesday**: To Friday: Main business sessions

### MONDAY Study Tours and Study Sessions

Five study sessions and three study tours are being offered. The always popular all-day agriculture study tour is featured again this year. These sessions are listed on page 10 and pre-registration is required.

### TUESDAY Special Focus

Four forums dealing with issues of specific focus for:
- Electoral Area Directors (featuring “In the Director’s Chair”)
- Small Talk (up to 5,000)
- Mid-Sized Communities (5 – 20,000)
- Large Urban Communities

Additional details can be found on page 10.

### WEDNESDAY

The ever-popular Municipal Marketplace opens for a two-day run. Morning sessions basically focus on UBCM policy development. The Minister of Community Services’ annual address will kick off the afternoon and be followed by policy discussion in four Cabinet panels. All five Area Associations will sponsor lunches.

### THURSDAY

After a full morning of “early bird” clinics and policy debate, delegates will adjourn to the Delegates Luncheon. A special presentation and workshops are on the agenda for the afternoon.

### FRIDAY

After a final round of clinics and a policy plenary, the Convention wraps up with Premier Gordon Campbell speaking at 11:15 am.

We look forward to seeing you at Convention.

### UBCM Convention Committee:
- **Director Susan Cismise, Chair**
- **Mayor Malcolm Brodie, Vice-Chair**
- **Councillor Terry Smith**
- **Councillor Mary Sysrom**
- **Councillor Ellen Woodward**
- **Councillor Brenda Binne, VP Liaison**
2005 Annual Report and Resolutions Books

In accordance with UBCM Bylaws, copies of the Annual Report and Resolutions to be considered at the 2005 Convention will be mailed to all members by the third week in August. If you have not received your copy, contact your municipal or regional district office, or, in the event that your copy was not received copies, contact the UBCM office.

Please be sure to bring your copy of the Annual Report and Resolutions Book with you to the Convention. Copies will not be available at Convention.

This year’s Annual Report will follow the condensed format to provide a concise overview of UBCM activities and events over the past year, including Executive and Committee highlights. The Annual Report will be considered during the Annual Meeting on Wednesday, September 28 at the UBCM Convention.

The Resolutions Book contains 202 resolutions: 10 Section A; 54 Section B1; 85 Section B2; 25 Section B3 and 25 Section C. The resolutions will be considered at three different sessions during the Convention. See page 8 for scheduled times of resolutions sessions – and be sure to confirm start times in your official Convention Program as the preliminary schedule is subject to change. 2005 is our second highest intake year ever for resolutions but, with efficient process and delegate cooperation, there should again be enough time to consider all resolutions within the time allocated.

Members will note that resolutions in the Resolutions Book have been divided into the following categories:

- **Section A** includes resolutions highlighting issues of significant interest to members across the province.
- **Section B1** contains resolutions that conform to UBCM standing policy. These are recommended for endorsement as a block.
- **Sections B2 and B3** contain resolutions on matters that have not been considered or were considered previously but not endorsed. Section B2 includes matters considered to be within local jurisdiction. Section B3 includes matters that are of community interest but not within local jurisdiction. Section B2 and B3 resolutions may address national issues recognized for FCN consideration.
- **Section C** includes resolutions that are referred to: 1) special papers or other sessions at Convention, 2) other resolutions within the Annual Report and Resolutions Book, or 3) back to Area Associations or sponsors. Section C resolutions will not come to the floor unless by specific request.

The Report on Resolutions Received After the Deadline will be contained in your Convention kits. (Note: Late resolutions will be accepted by the Executive Director up to noon on Friday, September 23, 2005. Only those late resolutions deemed to be of an emergency nature will be recommended for admission to plenary debate on Friday morning at Convention.)

*Please note that the Resolutions portion of the Annual Report and Resolutions Book is available in electronic format on the CivicNet website. Look under Resolutions & Policy/2005 Resolutions to view and download PDF copies of each section of the Resolutions Book.*

## Participating in UBCM Resolutions Sessions

UBCM is a policy driven organization and the resolutions and policies endorsed by members at the annual Convention provide direction to the Executive. It is important that members of the UBCM Executive understand the positions of UBCM members and, for this reason, we encourage delegates to express their views during resolutions sessions. This can be done in two ways:

1) **Speaking to a Resolution:**
   - **Who can speak to a resolution?**
     - Elected representatives of the member municipality or regional district sponsoring the resolution.
     - Elected representatives from member municipalities or regional districts who have questions or comments regarding a resolution.

   **What are the guidelines for speaking to a resolution?**
   - Speakers announce their name, municipality or regional district office, municipality or regional district.
   - The resolution sponsor has three minutes to speak.
   - Speakers from the floor have two minutes to speak.
   - No one delegate may speak more than once on any resolution until everyone else who wants to speak has had an opportunity to do so.
   - Roberts Rules of Order govern the proceedings.
   - No one delegate may speak more than once on any resolution, including Executive and Committee highlights.
   - No one delegate may speak more than once on any resolution until everyone else who wants to speak has had an opportunity to do so.

2) **Voting on a Resolution:**
   - **Who can vote on a resolution?**
     - Elected representatives from member municipalities or regional districts.

   **At Convention there are three types of voting.**
   - Voting with voting card: used for voting on ordinary resolutions. The chair will determine votes and decide whether the motion has been won or lost.
   - Standing vote: when 10 or more people question the Chair’s decision by standing. The question will be put out again and delegates will be asked to vote by standing for or against.
   - Voting by ballot: if standing vote is questioned by 50 or more delegates. Present voting card to scrutineers to vote by ballot.

*Remember that you are voting on the resolution and not the recommendations of the Resolutions Committee.*

## Types of Resolutions

**Resolutions in the Resolutions Book**

1) **Section A Resolutions:** resolutions of importance that have not previously been debated by members.

2) **Section B Resolutions:**
   - **Part I –** previously considered and endorsed resolutions/previous approved policies/documents/resolutions in keeping with UBCM policy. These resolutions will be considered as a block.
   - **Part II and Part III –** resolutions for individual consideration on topics not previously considered/considered but not previously endorsed/of local or regional significance/of national significance to be considered by FCN. Part II contains those issues considered within the jurisdiction of local government. Part III contains those resolutions on matters of interest to local communities that are considered not within the jurisdiction of local government.

---

**Late and Emergency Resolutions**

Please note that only late resolutions of urgency are deemed appropriate for debate at Convention. To be considered for “emergency” admission, a resolution must address a topic that has arisen since the June 30 submission deadline for resolutions. If it cannot be proven that the matter arose after the deadline, the Executive will not recommend that the resolution be admitted for debate. Late resolutions not classified as emergency (and therefore not admitted for debate) will be carried over to the 2006 resolutions process and will be referred to the relevant Area Associations for their recommendations prior to the 2006 UBCM Convention.

Late and emergency resolutions must be received at the UBCM office by noon on Friday, September 23 in order to provide time for Executive consideration and presentation to the 2005 Convention in the Report on Resolutions Received After the Deadline.
Monday/Tuesday Sessions

Eight Pre-Convention Study Sessions/Tours being offered through advance registration are shown opposite. Please refer to the Convention registration package for descriptions and fees or visit the Convention portion of the Civicnet website for program descriptions.

UBCM members may register to attend Tuesday Forums without being a full Convention delegate, space permitting (Convention delegates take priority). Please submit a regular registration form and payment for only the Forum you select on the form.

Monday, September 26 Pre-Convention Study Sessions/Tours

<table>
<thead>
<tr>
<th>Time</th>
<th>Sessions</th>
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<tbody>
<tr>
<td>9:00 - 12:00</td>
<td>Agriculture Study Tour (8:45 am)</td>
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<tr>
<td>1:30 - 4:30</td>
<td>Vancouver Port Authority Harbour Tour (9:30 am)</td>
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<tr>
<td></td>
<td>Community Tourism Program</td>
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<tr>
<td></td>
<td>New Developments in Treaty Negotiations/Relationship Bldg</td>
</tr>
<tr>
<td></td>
<td>Local Government Response to Homelessness All day</td>
</tr>
</tbody>
</table>

Tuesday: Many Choices – Plan Ahead

The Tuesday program is full of choices:
- six clinics;
- four morning forums;
- rural and regional district afternoon forums;
- two concurrent afternoon workshops;
- two provincial policy presentations; and
- at least two receptions, including the Welcome Reception at Storeum in Gastown.

So plan ahead before to select which sessions you or your colleagues will be attending.

Here are the big blocks for Tuesday:

7:30 – 8:00       6 Clinics
9:00 – noon       4 Forums
noon – 1:30       Forum Lunches
1:30 – 3:00       Rural Forum 2 Workshops
3:30 – 5:00       Regional District Forum 2 Provincial Policy Presentations

Tuesday Afternoon Session Overview

First Set of Concurrent Sessions (1:30 – 3:30pm)
- Rural Communities Forum
- Grow-Ops in Residential Neighbourhoods
- Planning for Sustainable Communities

Second Set of Concurrent Sessions (3:30 – 5:00pm)
- Enhancing Resort Development 2010 Olympics and Community Opportunities

Tuesday Clinics

Regional District:
- Community Based Forest Management
- Provincial Support During Hazarouds Material Spills

Small Talk:
- TELUS Rural Broadband Program
- Getting the Building Your Community Needs

Medium/Large Urban
- Community Preparedness for Health Threats
- Building Safe and Healthy Communities: CIRM

MID-SIZED COMMUNITIES FORUM

The Mid-Sized Communities Forum is entering its third year at the UBCM Convention. This year’s session, aimed at communities with populations between 5,000 and 20,000, will feature two issues identified by UBCM members as current priorities:
- New Deal for Cities and Communities and Infrastructure
- An update on the status of the New Deal and examples of eligible projects will be provided. The Agreement will be discussed in the context of other infrastructure initiatives, such as transit funding, MRIF, water improvement funding, etc.

Presentations on various potential emergency issues will be included. Knowledgeable speakers will address each of these topics, providing ideas and practical advice based on their experiences and considering the needs and challenges of mid-sized communities.

The Mid-Sized Communities Forum will be held on Tuesday, September 27 from 9:00 – 12 noon in Ballroom C of the Vancouver Convention and Exhibition Centre.

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First Nations Relations
Continued from page 15

Joint Treaty Advisory Committee (TAC) Meeting at Convention

This meeting, scheduled for September 29, 2005, will provide an opportunity for TAC chairs and administrators to share information and learn what activities and initiatives other TACs across the province are engaged in, and what issues other TACs are facing. Provincial and federal representatives have also been invited to report out on recent treaty negotiation developments. The last joint TAC meeting was held in Vancouver on June 28, 2005. For additional information on any of these initiatives, please contact Joanne Gauci at the UBCM office at 604.270.8226 ext. 116 or gauci@civicnet.bc.ca

MUNICIPAL AND ELECTORAL AREA DIRECTORS FORUM: USING THE REGIONAL DISTRICT TOOL KIT

Tuesday September 27, 2005; 5:30 – 5:00 pm

The much anticipated Regional District Tool Kit is here! Come to this session and discover this kit packed with materials and resources designed to improve the understanding of regional districts for a wide variety of audiences. Participate in this training session to learn what’s in the RD Tool Kit and how to put it to best use for you, your council and/or board and community.

A joint project of the UBCM and the Ministry of Community Services, the Regional District Tool Kit was developed over an intensive eight month period with input from local elected officials, administrators, the Ministry, the Local Government Management Association and others. The kit provides non-legislative solutions to common challenges encountered by those working inside and outside the regional district system through the following tools:

- 10 Fact Sheets covering the full range of regional district functions
- 10 Effective Practices guides on ways to improve regional district communications
- 8 Discussion Guides focusing on core questions and challenges that all boards face
- 1 booklet providing a general introduction to regional districts
- 1 Powerpoint presentation that can be customized to provide an overview of the regional district system to any audience

* An additional clinic on the Fire Services in the 21st Century is also planned - see CivicNet for further details

Small Talk Forum

This year marks the 16th year for the Small Talk Forum. The session will be held on Tuesday September 27, 2005 in Ballroom B at the Vancouver Convention and Exhibition Centre.

On June 28, 2005, Small Community Representative, Mayor Sharon Hartwell issued a memo seeking your topics for discussion at the Forum. If you are a village or small community under $5000 in population you are encouraged to submit your issues. The premise for Small Talk is simple: you send us your issues and that becomes the agenda. With the assistance of our facilitators, and other advisors as necessary, we will coordinate the session to ensure that you get as much out of it as possible. If you have not yet submitted your issues I would encourage you to submit them to UBCM via fax at 604.270.9116. This is your opportunity to meet with similar sized communities and share experiences, discuss problems and identify solutions. A ticketed lunch will follow the session to allow you to network with your colleagues in a more informal setting.

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Now Available!
All preconference, clinic and workshop descriptions are available on CivicNet.

* See list on page 12

Clinics: 7:30 am to 8:15 am

<table>
<thead>
<tr>
<th>TOPIC STREAM</th>
<th>Wednesday*</th>
<th>Thursday</th>
<th>Friday</th>
</tr>
</thead>
<tbody>
<tr>
<td>Training</td>
<td>Community Asset Management</td>
<td>Inclusive Cities: BC Perspectives</td>
<td>Obtaining Competitive Construction Tenders</td>
</tr>
<tr>
<td>Policy &amp; Legislation</td>
<td>Off-Road Vehicles Stewardship Strategy</td>
<td>Consumer Protection for Homebuyers</td>
<td>Model Wetlands and Grasslands Legislation</td>
</tr>
<tr>
<td>Innovations</td>
<td>Market Housing Affordability</td>
<td>Clean Transportation Options for municipalities</td>
<td>Energy Efficient Recreational Facilities</td>
</tr>
<tr>
<td>Partnerships</td>
<td>Transforming the Canadian Forces to Serve BC</td>
<td>Creating Violence Free Communities</td>
<td>The New Paradigm in Volunteerism</td>
</tr>
</tbody>
</table>

*An additional clinic on the Fire Services in the 21st Century is also planned - see CivicNet for further details
UBCM Resolutions Sessions

Continued from page 5

3) Section C Resolutions: resolutions that have been consolidated or grouped with other resolutions in Sections “A” or “B” incorporated into policy papers/referred to special sessions/referred back to Area Associations or sponsors.

How are late resolutions dealt with?

• Late resolutions are those received after the June 30 deadline. You will receive a copy of these resolutions at Convention.
• Late resolutions identified as “emergency” issues that have arisen since the resolution submission deadline will be addressed at the Convention on Friday morning.
• Late resolutions not identified as “emergency” will not be debated by delegates.
• Some late resolutions may be referred to the Executive.

Can resolutions be raised on the Convention floor?

• Any delegate may bring forward a motion which, if seconded, will be presented to the floor by the Chair.
• A three-fifths majority vote must be achieved before the motion can be put forward for discussion.
• The sponsor may have to provide copies of the resolution to delegates.

What are extraordinary resolutions?

• Amendments to UBCM Bylaws.
• Notice of extraordinary resolutions to be submitted for consideration at Convention will have been given to the Executive no later than 75 days before Convention.

Note: Resolutions originating at a Convention workshop or seminar will be referred to the UBCM Executive.

*When preparing to come to Convention, make sure to pack your Resolutions Book! Be sure to keep it with you throughout Resolutions sessions so you can keep track of deliberations.

Supreme Court

Continued from page 15

of Musqueam Aboriginal title and rights, and actions prejudicing Musqueam treaty negotiations with respect to the land and in respect of gaming, Justice Brown noted in the Reasons for Judgment that:

“These concerns were of a higher order and are properly addressed to either the Lottery Corporation with respect to its decision as to where it chose to place its casino, or with the provincial and federal governments with respect to treaty negotiations. They are not matters over which Richmond had jurisdiction or which could be addressed by Richmond. Essentially, the Musqueam were asserting that Richmond must become the Musqueam’s advocate with respect to Musqueam interest, but that cannot be the type of consultation contemplated by the Act.”

Petition Against BC Lottery Corporation

The Court found that there was a rational basis for the Lottery Corporation to conclude that Richmond had sought and considered adequate community input and that the Court was not willing to set aside the Lottery Corporation’s decision in this respect. The Court also found that the Lottery Corporation was correct in its interpretation of the Act when it rejected the objection filed by the Musqueam as not coming within s. 21 matters that could be resolved with Richmond through non-binding dispute resolution.

With respect to Musqueam’s assertion that the Province did not fulfill its constitutional and common law duty to consult with the Musqueam, the Court accepted that the Musqueam have a credible claim to the Bridgeport Lands and the provincial crown had a duty to consult that was triggered when it contemplated moving and expanding its casino to lands which it knew were subject to the Musqueam claims. Accordingly, Justice Brown ruled that, since the casino is almost complete, relief must come in the form of economic compensation by the province to the Musqueam Indian Band.

If the parties are unable to agree, they may return to the court for additional relief.

For additional information on this ruling, please refer to the Reasons for Judgment, which outlines in greater detail the relevant legislation as well as the consultation process the City of Richmond engaged in. The Reasons for Judgment also provides a more in-depth discussion of how the Court reached its ruling.

Wednesday Cabinet Panels

Resource Panel

Honourable Rich Coleman, Minister of Forests and Range
Honourable Pat Bell, Minister of Agriculture and Lands
Honourable Richard Neufeld, Minister of Energy, Mines and Petroleum Resources
Honourable William Bennett, Minister of State for Mining
Honourable Barry Penner, Minister of Environment

Health, Education and Social Development Panel

Honourable George Abbott, Minister of Health
Honourable Murray Coell, Minister of Advanced Education
Honourable Stan Hagen, Minister of Children and Family Development
Honourable Linda Reid, Minister of State for Childcare
Honourable Shirley Bond, Minister of Education
Honourable Claude Richmond, Minister of Employment and Income Assistance

Business and Economy Panel

Honourable Colin Hansen, Minister of Economic Development and Minister responsible for the Asia-Pacific Initiative and the Olympics
Honourable Carole Taylor, Minister of Finance
Honourable Mike De Jong, Minister of Labour and Citizens’ Services
Honourable Rick Thorpe, Minister of Small Business and Revenue
Honourable Olga Ilich, Minister of Tourism, Sports and the Arts
Honourable Kevin Falcon, Minister of Transportation

Community, Safety and Intergovernmental Relations

Honourable Ida Chong, Minister of Community Services
Honourable Tom Christensen, Minister of Aboriginal Relations and Reconciliation
Honourable Wally Oppal, Attorney General
Honourable John Les, Minister of Public Safety and Solicitor General
Honourable John van Dongen, Minister of State for Intergovernmental Relations

THURSDAY AFTERNOON WORKSHOPS

A choice of four workshops are scheduled for Thursday afternoon from 3:00 to 5:00 pm.

• Communities and Climate Change: Risks and Responses
• World Urban Café: Growing Up in Cities Canada
• Fighting Crystal Meth in the Community
• Urban Design: More than just Aesthetics

Look for advance details on CivicNet (www.civicnet.bc.ca)

Stop by our booth at the UBCM 2005 Trade Show!
Daycare is not available. Hotels may provide Late requests will be accommodated if possible. SPECIAL REQUESTS DEADLINE: Sept. 15 Particularly if we know in Special dietary requests are no bother!... buses reserved for tours. be advised if we will need wheelchair accessible Waterfront Hotel are wheelchair accessible. We must Convention & Exhibition Centre and Fairmont 604-270-9116). WRITING to the UBCM office (faxes accepted at week. We ask that you make your requests IN advance will be greatly appreciated!

**Special Needs**

UBCM will do its best to assist with any special needs that delegates may have during Convention week. We ask that you make your requests IN WRITING to the UBCM office (faxes accepted at 604-270-9116).

Our main convention venues, the Vancouver Convention & Exhibition Centre and Fairmont Waterfront Hotel are wheelchair accessible. We must be advised if we will need wheelchair accessible buses reserved for tours.

**Special dietary requests are no bother!...** Particularly if we know in advance will be greatly appreciated!

Bob Robertson is always a favourite at UBCM Conventions – the last time he appeared, he was a hit with the delegates. Some comments from delegates: Valuations that year… “Good food and wine. Entertainment was king of the cake.” “Great meal and entertainment!” “Entertainment was excellent.”

Bob Robertson and Linda Cullen will perform at the UBCM Annual Banquet this year, being held under the sails at the Vancouver Convention Centre on Thursday, September 29. These two very talented Canadians made a name for themselves after they had an idea for a satirical radio program in 1986. On a Saturday morning in 1987, DOUBLE EXPOSURE began a ten and a half year run on CBC Radio in Canada. Each week, Cullen and Robertson, through their impeccable voice impressions, would skewer the political figures of the day and events of the week. At its peak, DOUBLE EXPOSURE was listened by 400,000 Canadians and was the highest rated non-news program on CBC Radio.

Over those ten and half years, DOUBLE EXPOSURE also became a ‘hit’ show where Robertson and Cullen brought their talents to mimicry to the stage. They performed for Canadians in every province and every territory until 1997 when they turned their entire focus on DOUBLE EXPOSURE the television show. DOUBLE EXPOSURE ran on the CTV and The Comedy Network.

DOUBLE EXPOSURE is not the only entertainment in store for delegates at the banquet. A special “wow factor” is planned as the finale for this very special 100th anniversary celebration. You don’t want to miss this show!

**Convention Social Highlights**

**Delagates’ Social Program**

<table>
<thead>
<tr>
<th>Date</th>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuesday, September 27, 2005</td>
<td>6:30 am</td>
<td>Fraser Basin Council Breakfast Ballroom A, VCEC</td>
</tr>
<tr>
<td></td>
<td>5:00 – 7:00 pm</td>
<td>Vancouver International Airport Reception Ballroom A, VCEC</td>
</tr>
<tr>
<td></td>
<td>7:30 pm – 9:00 pm</td>
<td>Welcome Reception Included in delegate fee. Fee for Partners/Guests 25</td>
</tr>
<tr>
<td>Wednesday, September 28, 2005</td>
<td>12:00 noon</td>
<td>Area Association Luncheons 12:00 noon – See next column for locations Pre-registration required</td>
</tr>
<tr>
<td></td>
<td>5:15 – 7:30 pm</td>
<td>Libraries of BC Reception Mackenzie Room, Waterfront Hotel 5:15 – 7:30 pm</td>
</tr>
<tr>
<td></td>
<td>6:30 pm – 8:30 pm</td>
<td>BC Hydro Reception Waterfront Hotel Ballrooms</td>
</tr>
<tr>
<td>Thursday, September 29, 2005</td>
<td>9:00 am – 11:00 am</td>
<td>BC Government Reception Room 1 – 3, VCEC 9:00 am – 11:00 am</td>
</tr>
<tr>
<td></td>
<td>12:00 noon – 1:00 pm</td>
<td>BC Government Reception Room 1 – 3, VCEC 12:00 noon – 1:00 pm</td>
</tr>
<tr>
<td></td>
<td>2:00 pm – 5:00 pm</td>
<td>BC Hydro Reception Waterfront Hotel Ballrooms</td>
</tr>
</tbody>
</table>

**Banquet Reservations**

Pre-registration for banquet seating will be available this year. For group registration, please have ONE designated representative from your group fill in the BANQUET RESERVATIONS form which was included in your registration package. Send it to the UBCM office with your completed convention registration forms and payment (no faxes will be accepted). Reservations will be on a first-come-first-serve basis. Seating can be arranged on-site at the Convention up until Wednesday, September 28.

Several groups external to UBCM have indicated that they will be hosting hospitality suites and/or receptions during convention week. Events that are open to the entire delegation will be publicized in the delegate program (which you will receive upon check-in at the convention) if requested by the host.

**Partner’s Program**

Wednesday, September 28th, 2005

Program #1 – “Shopping with the Designer Guy” 8:30 am – 1:00 pm
Program #2 – “Hike the North Shore Mountains” 8:30 am –noon
Program #3 – “The Ultimate in Food & Wine Pairing” 2:00 pm – 5:00 pm

Thursday, September 29th, 2005

Program #4 – “City Sightseeing Tour” 8:30 am – 12:30 pm
Program #5 – “Survival Guide/Partners of Elected Officials” 9:30 am – 11:30 am
Program #6 – “Scenic Luncheon Cruise” 1:00 pm – 4:30 pm

**NOTES:**

- Please check in at the Partner’s Program Registration Desk
- TOURS – Please be at the lobby in the Conference Centre 15 minutes prior to tour time, as buses will leave on time. If you miss the bus, you will miss the tour and no refunds will be issued. Please wear comfortable clothing and walking shoes. Umbrellas and cameras are recommended.

**Area Association Luncheons at Convention**

**Association of Vancouver Island and Coastal Communities**

Ballroom A, VCEC

**Association of Kootenay and Boundary Local Governments**

Room 2/3, VCEC

**Lower Mainland Municipal Association**

Waterfront Hotel, Ballroom A/B

**North Central Municipal Association**

Waterfront Hotel, Ballroom C

**Okanagan Mainline Municipal Association**

Room 1, VCEC

Please Pre-Register… so your Association is not guessing at the number of meals to order.
UBCM Annual Convention Dates

<table>
<thead>
<tr>
<th>YEAR</th>
<th>DATES</th>
<th>LOCATION</th>
<th>UBCM HOTEL</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>Mon. Oct. 23 to Fri. Oct. 27</td>
<td>Victoria Conference Centre</td>
<td>TBC</td>
</tr>
<tr>
<td>2007</td>
<td>Mon. Sept. 24 to Fri. Sept. 28</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2008</td>
<td>Mon. Sept. 22 to Fri. Sept. 26</td>
<td>Penticton Trade &amp; Convention Centre</td>
<td>TBC</td>
</tr>
<tr>
<td>2009</td>
<td>Mon. Sept. 28 to Fri. Oct. 2</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2010</td>
<td>Mon. Sept. 27 to Fri. Oct. 1</td>
<td>Whistler Conference Centre</td>
<td>TBC</td>
</tr>
<tr>
<td>2011</td>
<td>Mon. Sept. 19 to Fri. Sept. 23</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2012</td>
<td>Mon. Sept. 24 to Fri. Sept. 28</td>
<td>Kelowna</td>
<td>TBC</td>
</tr>
<tr>
<td>2013</td>
<td>Mon. Sept. 16 to Fri. Sept. 20</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2014</td>
<td>Mon. Oct. 20 to Fri. Oct. 24</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2015</td>
<td>Mon. Sept. 21 to Fri. Sept. 25</td>
<td>Penticton Trade &amp; Convention Centre</td>
<td>TBC</td>
</tr>
<tr>
<td>2016</td>
<td>Mon. Sept. 26 to Fri. Sept. 30</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2017</td>
<td>Mon. Sept. 25 to Fri. Sept. 29</td>
<td>TBC</td>
<td>TBC</td>
</tr>
<tr>
<td>2018</td>
<td>Mon. Sept. 23 to Fri. Sept. 27</td>
<td>Vancouver Convention &amp; Exhibition Centre</td>
<td>Waterfront Centre</td>
</tr>
<tr>
<td>2019</td>
<td>Mon. Sept. 23 to Fri. Sept. 27</td>
<td>TBC</td>
<td>TBC</td>
</tr>
</tbody>
</table>

2005 Annual Banquet – A Blast from the Past

The annual banquet, scheduled for the evening of Thursday, Sept. 29, will be the best banquet in UBCM history. A wide variety of entertainment is planned for the evening in celebration of the founding of UBCM. Not only will the regular business of convention be on our minds, but so will the legacy of accomplishments that local governments have had over the past 100 years through the UBCM.

In light of this historical time, the Convention Committee is excited to announce that the attire for the banquet is in the theme of period-costume fancy dress. Delegates are asked to choose any decade in the last 100 years as their influence and to dress to impress! Are you a flapper from the 20s or a Stayin’ Alive fan? Here is a list of themes seen through the times to get your imagination flowing:

- 1910+ Edwardian/Belle Epoque/“Titanic” the movie (set in 1912)
- 1920s Flapper/The Great Gatsby
- 1930s Art Deco/“Chicago” the movie/Tuxedo
- 1940s the movie “Casablanca”
- 1950s Singin’ in the Rain/Some Like it Hot/ poodle skirts and fedora hats
- 1960s Breakfast at Tiffany’s/hippie/Mod
- 1970s Disco/ABBA/Saturday Night Fever/feathered hair
- 1980s power suits and shoulder pads/Dynasty TV-Series
- 1990s basic black/Calvin Klein/faux fur
- 2000+ present day evening wear/business dress attire

CENTENNIAL CELEBRATION GROUP PHOTO

It was not uncommon at early UBCM conventions that all delegates would gather for a group photo. The last time delegates got together for the taking of a historical photo was in 2003 for our 100th AGM. This photo is displayed on your convention registration brochure and program for 2005. Delegates will have a chance to view the poster size version of the photo at Convention as part of the UBCM history display.

To mark the centennial anniversary of UBCM, another group photo is planned. Our goal is to see if we can surpass 2003’s turnout of 366 people by at least 25%. Let’s beat 2003’s total with 100 people for 100 years!

Representatives from all local governments are invited to smile for the camera right before the Delegates Lunch on Wednesday, September 28.

At 11:50 a.m., delegates are asked to position themselves between the markers, which will be set up in the outdoor plaza on the street side of the convention centre, near the flags. UBCM wants to record for posterity all those delegates representing municipalities and regional districts attending. Look for more details in your convention program!
Supreme Court of BC Decision in Musqueam Indian Band v. City of Richmond

The Supreme Court of British Columbia (SCBC) released its ruling in Musqueam Indian Band v. City of Richmond et al. on July 18, 2005. This case is significant to local governments as it questioned the adequate level of consultation local governments must undertake with First Nations under the Gaming Control Act. This article provides a general overview of the case and the Court’s ruling, as outlined in the Court’s Reasons for Judgment (http://www.courts.gov.bc.ca/).

Background

Great Canadian Casino operated a gaming facility in the City of Richmond on behalf of the BC Lottery Corporation and in March 2004 the Lottery Corporation decided to move its casino to provincially-owned land (known as the “Bridgeport Lands”) that are subject to a claim of Aboriginal title by the Musqueam Indian Band.

The SCBC ruling is in response to two petitions. The first petition by the Musqueam Indian Band asked the Court to set aside a resolution of the Richmond city council approving the proposed relocation of the Richmond gaming facility and the addition of slot machines because in their view the resolution did not comply with consultation requirements of the Gaming Control Act (the Act) and Regulations.

The second petition asked the Court to set aside the decision of the BC Lottery Corporation to relocate and change its gaming facility because the Lottery Corporation accepted Richmond’s level of consultation with the Musqueam and refused to initiate the non-binding dispute resolution process under the Gaming Control Act. The Musqueam also asserted that the Province, through its agent the Lottery Corporation, did not fulfill its constitutional and common law duty to consult with the Musqueam regarding use of the Bridgeport Lands.

Court’s Ruling

Petition Against City of Richmond: The issue between the parties was the scope of Richmond’s duty to consult and whether that duty was fulfilled. Section 19(1) of the Act provides that the Lottery Corporation must not relocate or substantially change a gaming facility unless the Lottery Corporation satisfied Richmond’s level of consultation with the Musqueam and refused to initiate the non-binding dispute resolution process under the Gaming Control Act. The Musqueam also asserted that the Province, through its agent the Lottery Corporation, did not fulfill its constitutional and common law duty to consult with the Musqueam regarding use of the Bridgeport Lands.

The Court emphasized that Richmond’s duty to consult and consider issues only extended to those issues contemplated under the Gaming Control Act. With regard to concerns respecting infringement

First Nation Relations

The UBCM First Nation Relations Committee has been involved in a number of different initiatives during the last year including the development and ongoing planning initiatives for the coming year. Some of the Committee’s key initiatives are detailed below.

Regional District and First Nation Governments: Building Effective Relations

This workshop, held on June 29, 2005, provided an opportunity for regional district chairs and administrators from across the province to meet and explore ways to structure and build relations with First Nations. Various regional districts representative were invited to share their experiences with structuring relationships with neighbouring First Nations. A workshop report will be sent to participants shortly and posted on the UBCM website upon completion.

C2C Connect: A Newsletter for Local Governments and First Nations

The First Nations Summit (FNS) and UBCM newsletter on local government - First Nations relations has been named “C2C Connect”. UBCM, FNS and Indian and Northern Affairs Canada are funding two pilot editions and the goal is to provide a regular information source for local governments and First Nations on areas of mutual interest such as joint planning, developing relations, and knowledge building with respective governing authorities. The first edition will be ready by the end of September.

Treaty Settlement Land: The Fiscal Impacts on Local Governments

UBCM, the Ministry of Aboriginal Relations and Reconciliation and the Ministry of Community Services jointly commissioned this report. The purpose of the report is to provide an analysis of the fiscal impacts to local governments arising from the transfer of land to treaty settlement land, drawing on existing examples of similar changes in jurisdictions. The First Nations Relations Committee approved a motion at their July 21, 2005 meeting to distribute this paper to members for review and comment once it is completed, which is expected to be in October of 2005.

Community to Community Forum Program

The 2005/2006 Community to Community Forum Program is now well underway. Twenty-one new applications were received by the June 30th deadline and 16 of these applications were approved for funding. Many of the applications received were from First Nations and many of the applicants sought funding to host multiple events. Among the topics slated for discussion at these events are post-treaty economic development, the post-treaty transition planning, community forestry, improving communication and servicing agreement development.

Continued on page 12

Aboriginal Update

The First Nation Relations Committee is organizing a session for the UBCM Convention 2006. The pre-conference session, entitled New Developments in Treaty Negotiations and Relationship Building, will take place on Monday, September 25, 2006 from 9:00 am – 12:00 noon. The Honourable Tom Christensen, Minister of Aboriginal Relations and Reconciliation, and the First Nations Leadership Council have been invited to speak about BC’s New Relationship with First Nations. Chief Commissioner Steven Point from the BC Treaty Commission has been invited to provide his views on the current state of the treaty process, and a panel of local government and First Nation representatives will present innovative practices with respect to consultation and relationship building. The legal environment for local government consultation with First Nations will also be highlighted, touching on implications arising from recent court rulings.

For additional information, please contact Joanne Gauci at the UBCM office at 604.270.8226 ext. 116 or jgauci@ucbcnet.bc.ca.

Local Government – First Nation Relationship Building and Dispute Resolution Resources Available from the UBCM Office:

• Building Relations with First Nations: A Handbook for Local Governments - 2005
• Developing Good Neighbour Relations: Local Governments and First Nations Technical Workshop II Report – 2004
• Communities in Cooperation: A Guide to Alternative Dispute Resolution for First Nations and Local Governments in BC – 2004
• Developing Good Neighbour Relations: Local Governments and First Nations Technical Workshop Report – 2003
• Community to Community Forum Final Report: Resolving Conflicts and Pursuing Joint Opportunities 2003
• Community to Community Forum Final Report and Toolkit - 2001

Please contact Joanne Gauci at the UBCM office if you would like to obtain copies. Additional information is also available on the UBCM website at www.ucbcnet.bc.ca.

Continued on page 11
CENTENNIAL QUIZ #3 – UBCM WORDSEARCH

FRANK STOREY

LIFE MEMBER

NXTPMIACSMOWR

EGRPHITTICNNSD

WBYLAWSKEYNLD

DELLLOCTIVECEEN

ENECGOYCEINCC

AEGYMOUNNVPITTAA

LFANCMAESEATEEM

RICHARDTAYLОРF

MIYOMMABDIHNAB

FISTAFFBCAEOLOKE

AAVICCCJCMAMUBL

CLINICASSMSSMILL

RESOLUTIONNEAGZ

ADAMS

CLINICS

LMMA

NEW DEAL

OMMA

RESOLUTION

STEVENSTAYLO

AKBLG

CONVENTION

LOC GOV

NEWSLETTER

OMMA

POLICY

RICHARD TAYLOR

AVICC

FRANK STOREY

MCKELVEY

MFA

POLICY

STAFF

BC

GORDON CAMPBELL

MIA

RESOLUTION

STEVENSTAYLO

BENEFITS

GROUP

MOU

POLICY

TEAM

BYLAWS

LEGACY

MUNICIPAL HOUSE

POLICY

OMMA

CIVICNET BC CA

LIFE MEMBER

NCMA

POLICY

OMMA

NEW DEAL

NEWSLETTER

OMMA

POLICY

RICHARD TAYLOR

OMMA

The first person to return this quiz to the UBCM office, with all of the words in question circled, will receive a copy of the forthcoming book, chronicling the history of the UBCM. The next five correct respondents will receive UBCM mousepads. Quizzes should be submitted to the UBCM office via fax at 604.270.9116. Take a few moments over your morning coffee to exercise your eyes and win yourself a free trip through the past 100 years of UBCM history!

WORDSEARCH EXPLANATIONS

1. ADAMS – Theo Adams was the first Executive Director of the UBCM. He served from 1954-1972.
2. AKBLG – The Association of Kootenay-Boundary Local Governments – one of five BC Area Associations that belong to the UBCM.
3. AVICC – The Association of Vancouver Island & Coastal Communities.
4. BC – British Columbia.
5. BENEFITS – The UBCM Member Services Program provides benefits such as group dental coverage to elected officials and municipal employees.
6. BYLAWS – The UBCM bylaws are the rules that govern the operations of the UBCM.
7. CIVICNET BC CA – The UBCM’s website address (www.civicnet.bc.ca).
8. CLINICS – Early morning sessions held at the UBCM Convention.
9. CONVENTION – UBCM members convene yearly for the Annual General Meeting and to network with other local government officials.
10. FRANK STOREY – Long-standing employee of the UBCM who recently retired after 29 years of service.
11. GORDON CAMPBELL – Premier of British Columbia and UBCM Past President.
12. GROUP – A number of persons or things gathered together.
13. LEGACY – The sum of UBCM’s accomplishments and achievements over the past 100 years.
14. LIFE MEMBER – An honour bestowed upon Past Presidents of the UBCM and people that the Executive feel have contributed to the success of the UBCM.
15. LMMA – Lower Mainland Municipal Association.
16. LOC GOV – Local Government.
17. MCKELVEY – Jeff McKelvey was the second UBCM Executive Director. He served from 1971 - 1985.
18. MFA – The Municipal Finance Authority, formed in 1970, is a central borrowing agency for municipalities and regional districts.
19. MIA – The Municipal Insurance Association, established in 1987, is a non-profit insurance co-operative that pools the common risks of its members for their mutual advantage.
20. MOU – Memorandum of Understanding. The UBCM has signed several MOUs with various organizations (DIAND, COFI, etc.).
21. MUNICIPAL HOUSE – UBCM’s office in Victoria – always open to members when visiting the Capital.
23. NEW DEAL – Federal government agreement to share a portion of the gas tax with local government.
24. NEWSLETTER – UBCM’s quarterly source for the latest information on issues of interest to local government.
26. POLICY – A position statement on a particular issue.
27. RESOLUTION – A motion put forth by a local government council or board, and ultimately governed by elected officials and municipal employees.
28. RICHARD TAYLOR – Current Executive Director of the UBCM. He served from 1971-1996.
29. STAFF – Your illustrious UBCM Staff!
30. STEVEN – Mayor C.S. Stevens, of Kamloops, was the first UBCM President, from 1905-1906.
31. TEAM – A group of members engaging in co-operative activity and achieving joint accomplishments.

Developing options.

Our Municipal Group offers experience in all areas of law relevant to local government, including land use and planning, environmental, labour and employment, public private partnerships, tax and litigation.

With a significant presence in all major financial centres in Canada, as well as in London and New York, we regularly advise on many of the largest transactions in Canada and around the world. The 2004 edition of CHAMBERS GLOBAL: THE WORLD’S LEADING LAWYERS recognizes McCarthy Tétrault as a top firm in every practice area covered, and singles out 38 McCarthy Tétrault lawyers among the world’s best, more than any other Canadian firm.
Courses and Resources

Energy Efficiency Pilot Program

A new program is available to spur on local governments that are interested in energy efficiency. Quesnel, Kelowna and Atlin are participants in the “Community Action on Energy Efficiency Pilot Program,” which implements new local government energy efficiency policies and programs. Sponsored by the BC Ministry of Energy, Mines and Petroleum Resources and Natural Resources Canada, the program builds upon “Community Energy Plans” by providing funding for energy coordination staff, feasibility studies, promotions and incentives for consumers who invest in energy efficiency. The program serves as a “one-stop-shop” for information and support to energy consumers, highlighting the variety of energy efficiency programs available for residential, commercial and institutional buildings.

The pilot program, which receives financial contributions from BC Hydro, FortisBC and Terasen Gas, started in December 2004 and will continue to mid-2006, although it may be extended.

To learn how your community can act on energy efficiency and access incentives and support programs for municipal buildings, homes, and businesses, contact Andrew Pape-Salmon: Tel: 250-952-0819. Email: Andrew.PapeSalmon@gov.bc.ca

FROM MICRO TO MACRO AGENDAS

Do you ever get the sense during a council or committee meeting that you are entirely reactive, working on what the world wants you to, but not on the things that would be interesting and meaningful for the community? Do you ever wonder what happened to that strategic plan that your council worked on during a retreat some time ago? Has this important document been sitting on the shelf and gathering dust for a while? Will strategic progress continue to elude you, or will it ever be made?

It’s been said that there are three types of people (and similarly, decision-making bodies, such as councils): those who make things happen (proactively), those who watch things happen, and those who have no idea what happened (entirely reactive).

Operating reactively is not unusual. In fact, it is probably the norm rather than the exception. It is much easier to attend to crises and events that require immediate attention than to be proactive and strategically driven visionaries. Strategic thinking is something most people leave for one day when they’ll be through with everything on the agenda or just before the election, when you campaign for office and make promises. Reacting is common, but is it acceptable? Doesn’t your community deserve better?

You can shift from being reactive to being proactive and strategically driven is essential to the success of your council and the community it serves. Operating proactively is to make the most of your council’s productive and meaningful. It will focus council’s work not only on “what’s front of it,” but also on the long-term priorities. It will force your council to work smarter instead of working harder.

How can you make this shift? It is quite simple and not that hard to achieve. Just make a habit of scheduling “proactive items” on the agenda of every meeting. Allocate enough time for such items and structure the discussion for meaningful progress.

To achieve this goal, consider the concept of a micro agenda versus a macro agenda. A micro agenda is the agenda for one meeting. A macro agenda is the long-term agenda, i.e. the organization’s agenda for the next year or longer. Under this definition, a meeting is never treated as an isolated event, but an integral part of a longer process. The planning of meeting agendas begins not a week in advance, but a year or longer in advance.

The best time to generate a macro agenda is when a council is first elected. As part of its strategic planning process, the council should identify specific priorities that it wants to work on during its term of office. It should then give the list of priorities to the Chief Administrative Officer and senior staff. They, in turn, will propose schedules for achieving long-term priorities based on importance and feasibility. With the benefit of professional expertise, the Mayor and Council will be able to have “their heads in the sky,” but their feet will be “firmly on the ground.”

The above process will generate a “macro agenda,” i.e. a well thought out step-by-step process for achieving council’s long-term priorities.

To become meaningful, a macro agenda should show a schedule of council regular meetings and slot different long-term priorities into specific micro-agendas. Each time a macro item is introduced, it will come to the council with preliminary study and professional analysis. Council will debate the specific priority and direct staff on how to proceed. It may opt to have community consultation before proceeding any further.

Given that items from the macro agenda will be scheduled at each meeting, council will have its eyes not only on what’s in front of it, but also on the community’s long term future. At the end of each year council will look back and evaluate its progress along the macro agenda. With this approach, strategic progress will become a reality.

The strategic plan will no longer be a document that sits on the shelf and gathers dust, but will become a living document that guides council and the community towards a better future.

Here are a few points to consider:

- With the macro-micro approach, meeting agendas will always consist of two types of components: reactive components (crises and immediate priorities that must be addressed by council) and proactive components (drawn from the macro agenda).
- In order to make more time available for issues of strategic importance, council will need to allocate less time to minutiae or drop some altogether from the micro agenda.
- Effective councils will let good small issues, and will operate more “from the balcony” and less “from the ground floor.”

Before implementing a macro agenda, it is a good idea to present it to the public for feedback. This form of public consultation is proactive, creative and positive. It is very different from the traditional approach, where the public comments only on contentious issues (a negative focus). The proactive approach will likely strengthen the community, build respect towards council, and boost council’s ability to manage difficult issues.

- Although it is optimal to create the macro agenda at the start of a council’s term of office, it is never too late to start it, half way or even further into its term of office.

Eli Mina, M.Sc., P.R.P., is a Vancouver based consultant, meeting mentor and Registered Parliamentarian. Since 1984, Eli has served his clients by chairing critical, contentious meetings, demystifying and humanizing the rules of order, preventing and dealing with organizational dysfunctions, building better Boards and Councils, and advising on minute taking standards. Eli is the author of “The Business Meetings Sourcebook,” “Mina’s Guide to Minute Taking” and other books on meetings, rules of order and shared decision-making. Eli can be reached at 604-730-0377 or by e-mail at elimina.com. He has numerous articles posted on his web site is http://www.elimina.com.
Policy Updates

SUPREME COURT HEARS APPEAL OF PSAC DECISION

The Supreme Court of Canada has agreed to hear the appeal by the federal government of a decision by the Federal Court that all civilian employees providing support services to RCMP detachments had to be federal public servants employed under the Public Service Employment Act. The Supreme Court in agreeing to hear the appeal, also determined that the Public Service Alliance of Public Employees (PSAC) must pay the federal governments costs of the appeal. The decision follows on a two to one decision on January 6th, 2005 by the Federal Court of Appeal, which declared that municipal policing agreements with two municipalities – Humboldt, Saskatchewan and Antigonish, Nova Scotia – contravene Section 10 of the RCMP Act. The question before the court was whether Section 10 of the RCMP Act requires civilian employees in municipal RCMP detachments to be federal public servants employed under the Public Service Employment Act, or whether it allows municipalities to provide the staff. Section 10 (1) states that “civilians employed on or in relation to local government operations or activities” would be exempt from the federal Public Service Alliance of Canada (PSAC) union and municipal employees are represented by chiefly (but not exclusively) the Canadian Union of Public Employees (CUPE). UBCM has agreed to support in principle seeking intervener status before the Supreme Court of Canada and staff has been requested to provide further information at its next meeting in September. We have collected some preliminary information on the process for applying for intervener status before the Supreme Court of Canada and what the potential costs of taking this action might be. UBCM understands that as a potential intervener, it must prove that it will add something different to the arguments in order to be granted intervener status. It is reasonable to understand that the British Columbia government will also be seeking intervener status before the Supreme Court of Canada in this case to ensure that British Columbia’s issues are represented. The Alberta Urban Municipal Association (AUMA) is also seeking intervener status in the case. UBCM will continue to keep all of the local governments affected informed of our actions as we move forward on this issue.

Four Pillar Approach

The City of Vancouver has released a report entitled “Four Pillars, Four Years, Where to Now?” The report outlines the measures taken by the city in dealing with the drug problem, which involved the implementation of drug prevention measures, expansion of drug treatment facilities (detox beds etc.), additional social housing, youth programs to increase drug awareness and provide employment opportunities; and enforcement actions to make the area safer. The report also illustrates the importance of the partnership process established under the Vancouver Agreement, with the federal and provincial government, which provided for $4.5 million for economic development, entrepreneurship training, employment etc.; $5.5 million for drug awareness and prevention employment opportunities; and enforcement actions to make the area safer. The report also illustrates the importance of the partnership process established under the Vancouver Agreement, with the federal and provincial government, which provided for $4.5 million for economic development, entrepreneurship training, employment etc.; $5.5 million for drug awareness and prevention employment opportunities; and enforcement actions to make the area safer.

ELIMINATING MARIJUANA GROW-OPS

New ways to address the expansion of marijuana grow operations are under review in Surrey and Abbotsford. The police and the local government safety inspection authority are working with the police and looking at the use of a local government safety inspection authority as a tool to eliminate these type of operations. The focus of the program is to deter the open drug market.

For more information on the measures taken to address the drug problem in the City of Vancouver to obtain a copy of the report go to: www.city.vancouver.ca/fourpillars
COMPREHENSIVE COMMUNITY SAFETY – NEW APPROACH TO CRIME PREVENTION

The federal National Crime Prevention Centre (NCPC) in collaboration with the provincial Ministry of Public Safety and Solicitor General and other federal/provincial agencies intends to adopt a comprehensive approach to addressing crime related problems in British Columbia communities.

C o m p r e h e n s i v e  C o m m u n i t y  S a f e t y  I n i t i a t i v e s (CCSI’s) are a whole community approach to preventing crime and victimization. These initiatives use diagnostic tools to identify and target problem areas at the neighbourhood level so that evidence-based responses to problems can be implemented. As a result, these initiatives possess a greater focus on developing systemic change with regard to crime and victimization. International research shows that crime, violence and fear can be reduced through comprehensive, well planned local and community-based strategies.

The BC Crime Prevention Association has recently received funding under the National Crime Prevention Strategy Crime Prevention Partnership Program, to develop a CCSI Network in British Columbia. Initially, up to eight communities will be engaged in a comprehensive approach to crime prevention through the development and implementation of a CCSI Network. The CCSI Network is a partnership including the federal and provincial government and non-governmental organizations in BC. Its aim is to facilitate an effective exchange of promising practices while providing support such as training, research and evaluation expertise to these communities to develop a local CCSI. Other communities may be invited to become part of the Network at a later time.

The following communities have been approached to be the initial pilot communities in the development of a CCSI Network; Port Alberni, Prince George, Fort St. John, Burns Lake, Kamloops, the Boundary Region, the Cowichan Valley, and Salt Spring Island.

These communities were selected by federal and provincial governments to be part of the new process based on community readiness, community coordinating capacity, local government support, multiple partners, demographic representation, diversity of communities, and willingness to work across sectors.

The framework of the program is to provide assistance to a select number of local governments (8 initially) to address crime related problems in the community.

1st Stage Funding - $10,000 in seed money will be provided to help identify community needs and develop a proposal for those communities that require the funding and want to participate in the initiative – this is intended to assist the community in capacity building and developing the proposal.

2nd Stage Funding – based on the proposal developed, a maximum of $150,000 in funding could be provided to the community for up to 3 years.

In order for the proposal to be considered it will require evidence of local government and police support for the initiative – this may include in kind or other types of support. The process is intended to involve a broad spectrum of the community (i.e., local government, police, health officials, school officials, community organizations etc.) in the development of the proposal and its implementation. If the pilot projects are successful the use of a comprehensive approach to dealing with crime related problems in successful, the intent of the federal government is to make the program available to other communities in the province.

The UBCM supported the proposal and its development of the CCSI Network in principle the expansion of the initiative – this is important to realize that in using this approach it would mean “more money for your policing, more for crime prevention, more money to make your communities safe.”

The additional revenue was forwarded to local governments as an unconditional grant from the Ministry of Community Services under the Traffic fine Revenue Sharing (TFRS) program and local government is formally required to report this revenue under “Transfers from Other Governments – Provincial Govt. Agencies Unconditional Grants”. UBCM undertook a survey of local governments in May 2005 to determine how the traffic fine revenues were being used. The survey indicated that approximately 67% of the local governments that responded were using the revenue for hire new police officers/staff, to build new facilities, and

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UBC NEWS AUGUST 2005 19

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UBCM was born at a Convention in 1905. That first Convention was a two-day affair held in the council chambers of New Westminster’s City Hall attended by 33 local politicians from around the province. It included speeches from government figures, Executive elections, lectures and discussions on policy issues and resolutions, as well as a “lantern lecture”—what we would call a PowerPoint show.

Today, UBCM Conventions last a full week and include clinics, workshops, meetings with provincial officials, policy and resolutions sessions, Executive elections, keynote speakers, and forums for similar-sized communities, with attendance levels nearing 2,000 people!

In those first years, Conventions were held in communities throughout the province, including one memorable year on a steamer to Prince Rupert. But as the number of people attending Conventions has grown dramatically, the places where it can be held have grown fewer.

Conventions are now held in rotation in host communities able to accommodate the large number of attendees and facilities required—every second year the Convention is held in Vancouver. The location and dates of each Convention can be seen in this diagram and the attendance figures for the past century scroll along the bottom.

What has not changed since that 1905 Convention is what Conventions mean to delegates. They are a place to come together to exchange ideas and innovations, strengthen relationships and enhance communications. They are also a place to identify issues of common importance and emerging priorities and interests and to work together to effect change. And in this respect they are as purposeful now as they were in 1905!
1916 – Vernon

In 1916, Vernon was a thriving military camp. The Victoria Daily Colonist reported that the UBCM delegates added to the activity and general air of prosperity Vernon presents as a military centre. Bands of khaki-clad men promenade the streets, mingling with the civilian population in pleasant social intercourse and pursuits. Delegates were treated to a grand gala military review as well as drives to the orchard lands “now crowned with an opulent wealth of luscious fruit.” Delegates sent around a hat and collected $42 for the soldiers’ tobacco fund.

1923 – Prince Rupert

In 1923, delegates held their first session on the steamer to Prince Rupert, then held two days of sessions in the city before boarding the ship for their return journey. According to the Prince Rupert Daily News, “visitors were loud in their appreciation of the reception that had been accorded them here” and unanimous that the trip and “all its attending pleasures would not soon be forgotten... The trip north was certainly an education for many of the delegates.” The ladies also enjoyed a motor launch trip to Salt Lake for a picnic and a swim. The feelings of appreciation were returned by the people of Prince Rupert: as “the steamer pulled away the conventionists were literally overwhelmed with cheers and bouquets from Prince Rupert’s flower gardens.”

1932 – Nelson

The hardships of the Depression meant the Convention was held in June to give the Executive direction for an upcoming meeting with the government. Many municipalities were broke and some would go into receivership within the year. However, the Nelson Daily News reported that Nelson was “in gala dress for the convention” and managed to show off a bit to delegates on their Sunday off. Local citizens drove delegates to the Bonnington Power Plant where “the pretty plant lawn made a fitting site for the luncheon served by wives and daughters of members of the council.” They then returned to Nelson for the opening of the Lakeside Park esplanade, complete with a bagle band. Other delegates motored up the lake, visited the Doukhobor lands and buildings or visited the Nelson jail to see 133 Doukhobor women who were waiting to be shipped to the coast to demonstrate dressmaking and sing Russian songs.

1951 – Harrison Hot Springs

The first order of business on the last day of Convention was to record a vote of censure calling for more discretion in the selection of delegates and guests and that those “who resort to rowdiness should be barred from further attendance.” What had happened after the banquet to warrant this? According to the Victoria Colonist, delegates had “dozens of noisy parties in the sumptuous Harrison Hot Springs spa,” and some admitted to having been “carried away by the holiday atmosphere of this tourist resort, with its fabulous cocktail lounge—the Copper Room—and the many ‘snakerooms’ set up by lobbyists. ‘You couldn’t find a better place to have a party,’ they said, ‘and those hot-and-cold swimming pools will cure any hangover.’”

1961 – Vernon

The war this time was Cold, but Vernon was still prepared. Delegates viewed the Valley’s first fallout shelter and witnessed a civil defense exercise that involved a mock mushroom cloud. For the exercise, delegates were told to imagine “this lovely city as a devastated city flattened by a nuclear explosion. Then watch the Army units and C.D. support units come to the aid of this stricken area.” The other highlight of the Convention was an address by Prime Minister Diefenbaker; over 3000 people heard his address on municipal problems, unemployment and the cold war situation.

Hosting Conventions

For the first 50 years, municipalities fully hosted Conventions without asking for contributions for the meetings and banquets. In 1954, an addition was made to the Constitution instituting a registration fee of $5 to be given to the Host. Now, since a single local government could no longer afford to host today’s large Conventions, they are run on a cost recovery basis.

Counting Conventions

How is it that this year marks UBCM’s 100th year but its 102nd Convention? Well, first, UBCM started with a Convention, and second, a special Convention in 1919 was counted as a regular Convention. The next special Convention was held in 1932, but by then the rules had been changed so that only one Convention per year was counted as THE annual Convention. The only other special Convention to date was in 1978. Other Convention irregularities were that no Convention was held in 1907, but two were held in 1909 (both counted) and that two regular Conventions ended up being held in 1934 (only one counted).
The Municipal Finance Authority of British Columbia will be hosting their Semi-Annual Meeting of the Members on September 27th at 5:00pm in the Vancouver Fairmont Waterfront Hotel, Ballroom A/B. This meeting is held in conjunction with the Annual UBCM Convention and is open for delegates to attend as observers.

Featured at the meeting will be Mr. David Prince, President of Harbinger Capital Markets Research. Mr. Prince will give an economic update on the outlook for the Canadian economy, oil, Canadian dollar and financial markets.

The MFA booth (no. 103) will also be present at the UBCM Convention located in the Vancouver Convention & Exhibition Centre. This year the MFA booth will feature the Municipal Investment Plan. This program offers RRSP’s and non-registered savings plans to local government elected officials, staff and spouses at 20% to 40% below retail management expense fees. A Sun Life Financial representative will also be on site during the conference to answer specific investment plan questions.

We look forward to seeing you in Vancouver!

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**CENTENNIAL QUIZ #2 – ANSWERS**

1) In what decade did Minister of Municipal Affairs Wes Black begin the tradition of provincial government Ministers making themselves available for interviews with UBCM members at the annual Convention?

1950s

2) Arising out of UBCM resolutions calling for a province-wide assessment system, in what decade was the BC Assessment Authority established?

1970s

3) In what decade was the UBCM Group Benefits Plan introduced?

1980s

4) In what time period was local government formally recognized, in legislation, as an independent, responsible and accountable order of government?

1990s

5) Who are the two UBCM signatories and the one provincial signatory to the 2003 Memorandum of Understanding between the Province of BC and the UBCM on Local Government Participation in the Negotiation of Treaties and Agreements?

Attorney General, Geoff Plant
UBCM President, Pat Wallace
UBCM Aboriginal Affairs Committee Chair, Aaron Dimwood
The Crystal Meth Task Force Society was formed to take the Maple Ridge model and help other communities tailor it to their situation. Task forces have already been formed in Surrey, North Vancouver, Greater Victoria, and Oceanside. On September 28th and 29th, members of the society will be on hand at the UBCM Marketplace to discuss their experiences with interested local officials. On September 29th, a workshop will be held at the UBCM convention to inform, and engage local officials in a discussion about taking the next steps.

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Local Government Program Services

...programs to address provincial-local government shared priorities

Traffic Safety Programming

The UBCM is pleased to advise that a program to encourage “pilot projects” in the development of Traffic Safety Programs is now available to its members. This program is a joint initiative between the UBCM and the BCAA Traffic Safety Foundation and is funded by the Ministry of Community Services.

The program is designed to support the development of one community “Traffic Safety Commission” pilot project within the geographic area of each Region Association. Care will be taken to ensure that the successful community has all of the tools it requires for a successful program through the application criteria.

Pilot project communities could be profiled at 2006 Region Association meetings and it is hoped that models developed through this program will provide other communities with the tools they need to embark on similar initiatives.

Seniors Housing and Support Initiative

The Seniors in Communities website is now up and running and can be found at www.seniorsincommunities.ca. A summary of the information learned at the 2005 Area Association meetings has been developed and posted to the site for your information and review. It can be found in the file titled “member consultations” in the document section.

Staff continue to contact those communities who have a story to share regarding the provision of seniors services in the community. Stories are being summarized and posted to the site so that they can be shared with others who are tackling similar challenges. If you have a story that you would like to share, please contact Taira Nakanimu or Sue Clark at 250-356-5134.

There has been considerable interest in the “Seniors in Communities” funding program, which was designed to assist those wishing to hold meetings or workshops to discuss seniors’ issues. To date, fourteen applications have been approved and we continue to receive expressions of interest.

We will continue to entertain applications for funding provided communities will be able to meet the December 31, 2005 reporting deadline. A Monday pre-conference session will be held at this year’s convention to assist us in developing phase two of the Seniors Housing and Support Initiative.

Local Government Program Services

The 2005 Emergency Planning Program

The 2005 Emergency Planning program was launched in June 2005. Building on a very successful 2004 program, applications were encouraged from both regional districts and municipalities wishing to embark on emergency planning activities. Communities interested in joint planning initiatives with their neighbours will be pleased to note a financial incentive for this sort of activity in the 2005 application guide.

The first deadline for submissions under this program was August 1, 2005 and, as of that date, twenty-three applications were received. A second deadline of October 1, 2005 is still available for those in the process of completing 2004 activities or who, for other reasons, were unable to apply before the August 1 deadline.

We are very pleased to note that nearly half of applications received in 2005 are from communities who have not previously participated in the emergency planning program. This expanded interest and involvement is great news for everyone in the province as our communities become better prepared to deal with emergency situations as they occur.

Community Tourism Program

We are pleased to announce that the first phase of the Community Tourism Program was launched July 30, 2005. This “entitlement-based” program is available to all local governments within the province and is designed to assist communities in enhancing tourism activity within the community or region.

Local governments have until March 2007 to access their entitlement. This will allow an opportunity to fully evaluate potential activities and to complete planning activities where necessary. Applications will be evaluated as they are received.

To access funding through this program, applicants are required to submit a proposal that details the project to be undertaken and outline how the project will help them meet their tourism goals. On completion of the project, a report detailing activities undertaken and measurements of success will be required. Complete details of this process are available on the UBCM website.

Advice & Advocacy for Local Government

Lorena Staples, Q.C.
Robert MacBride
Troy DeSousa
Guy McDannold
Kathryn Stuart
Bruce Jordan
Colin Stewart
Peter Johnson
Lui Caravello

Strategic Wildfire Protection Program

Since June of 2004, funds have been made available to communities wishing to develop wildfire protection plans. Fire threat analysis data was developed for the province and has been made available, free of charge, to all communities working on wildfire protection activities. Since the inception of the program sixty-six communities have submitted proposals to the program, and to date over 80% of these applications have been approved and are underway. Those that have not yet received final approval are working with the UBCM and the Ministry of Forests to revise their proposals to ensure the resulting plans are affordable, relevant, and appropriate to the area of application.

Twenty communities have applied to do pilot projects to test fuel management methodologies that could be used by other local governments within the province and has been made available, free of charge, to all communities working on wildfire protection plans, and applications are still being entertained.

Pilot projects are now going through the approval process. An information session discussing all aspects of the “Strategic Wildfire Protection Program” will be held at the convention and invitations will be sent out shortly.