

SQUAMISH NATION - DISTRICT OF SQUAMISH

COMMUNITY TO COMMUNITY FORUMS

Squamish, July 24, 2003

Totem Hall, October 2, 2003

District of Squamish, December 9, 2003

1. FORUM OBJECTIVES

The *Squamish Nation/District of Squamish Community to Community Forums* bring local government and First Nation leaders together for discussions aimed at building shared understanding around mutual interests and common responsibilities. The forums encourage reciprocally beneficial relationships based on understanding, trust and respect. The momentum achieved through the forums helps local government and band representatives continue building a collaborative atmosphere to support relationships that will enable the region to reach its fullest economic, social and environmental potentials.

The objectives of this Forum are:

- To create a space to actively engage local governments and the Squamish Nation in the creation of mutually beneficial relationships;
- To build shared understanding around mutual interests and common responsibilities;
- To build a collaborative atmosphere to support relationships that will enable the region to reach its fullest economic, social and environmental potentials; *and*
- To create a rich cross-cultural experience to share with key community leaders in the Sea-to-Sky Corridor, based on the principles of a two-way exchange and open, honest and timely communications.

2. PARTICIPANTS

Squamish Nation representatives, District of Squamish and Squamish-Lillooet area regional district and municipal elected officials and administrators and the RCMP were all invited and all responded positively.

The following is a list of participants and contact numbers for those who attended the Forums on July 24th and October 2nd, 2003 followed by the Cross-cultural Workshop planning session on December 9, 2003.

SQUAMISH NATION

PO Box 86131

Squamish, B.C. V7L 2J3

Tel: (604) 980-4553

- 1) Chief Gibby Jacob
- 2) Councillor Dale Harry
- 3) Councillor Donna Billy, Sisolia
- 4) Councillor Julie Baker
- 5) Chief Dick Williams
- 6) Councillor Byron Joseph
- 7) Councillor Ann Whonnock,
Syexwalya
- 8) Councillor Veronica Baker
- 9) Councillor Tony Moody

DISTRICT OF SQUAMISH

PO Box 310

Squamish, B.C. VON 3G0

Tel: (604) 892-5217

- 10) Mayor Ian Sutherland
- 11) Councillor Raj Kahlan
- 12) Councillor Sonja Lebens
- 13) Councillor Dave Fenn
- 14) Councillor Jeff Dawson
- 15) Councillor Ray Peters
- 16) Councillor Corrine Lonsdale
- 17) Kim Anema, Administrator
- 18) Patrick Robins, Director
Financial Services
- 19) Trudy Coates, Manager
Administrative Services
- 20) Mick Gottardi, Director
Community Development
- 21) Maureen Painter, Head
Librarian

**SQUAMISH-LILLOOET REGIONAL
DISTRICT**

PO Box 219

Pemberton, B.C. VON 2L0

Tel: (604) 894-6371

- 21) John Turner, Electoral Area
"D" Director

RCMP

1000 Finch Drive

Squamish, B.C. VON 3G0

Tel: (604) 892-6100

- 22) S/Sgt. Cliff Doherty

FACILITATION

J. McCandless and Associates Ltd.

1059 Heritage Boulevard

North Vancouver, B.C. V7J 3G7

Tel: (604) 986-9709

- 23) John McCandless

3. ISSUES DISCUSSED

The facilitation plan was shaped collaboratively by the Squamish Nation, the District of Squamish and J. McCandless & Associates Ltd. It called for "a forum to actively engage local governments and the Squamish Nation in the creation of mutually beneficial relationships."

John McCandless, facilitator for this Forum, works with First Nations and local governments to design communication processes that increase awareness of issues and assist in the development of cooperative action plans.

Some of the words and phrases that set the tone for the Squamish forums follow:

"Honesty, openness and respect"

"We need to educate each other"

"Two isolated communities"

"Squamish Nation history sets the tone"

"Talk less, listen more, get things done"

"Build a sense of identity together"

"Lack of reciprocal recognition of our interests"

"Collectively change public opinion"

"Opportunities are endless"

"The time is right to walk forward together"

The agenda for the October, 2003 Forum gives a good representation of the issues discussed in the Community-to-Community Forum process thus far:

SQUAMISH NATION - DISTRICT OF SQUAMISH
COMMUNITY-TO-COMMUNITY FORUM
October 2, 2003 Totem Hall
10 am - 2 pm

AGENDA

PRAYER

INTRODUCTIONS

LIST BY COMPLETION DATE, ACTION REQUIRED, RESPONSIBILITY

TECHNICAL

- ÿ Animal control (S)
- ÿ Sewage treatment (SM)
- ÿ Burning bylaws (M)

INTERGOVERNMENTAL

- ÿ Protocol agreement (S)
- ÿ Cross-cultural workshop (S)
- ÿ 2010 Olympic opportunities (S – 1 yr)
- ÿ Community health and safety (SML)
- ÿ Service agreements (S)
- ÿ Expansion of municipal boundaries (S)
- ÿ Land use on IRs (SM)
 - o *Limitations to floodplain development*
 - o *Expanding housing vs economic development*
- ÿ Dyke system: expansion and access (S – IR 24)
- ÿ Gaming opportunities (S – 6 mo)
- ÿ Employment, including opportunities for youth (SML)
- ÿ General partnership opportunities (SML)

POLITICAL

- ÿ BC Rail (S)
- ÿ University (S)
- ÿ Highway 99 (S)
- ÿ Illegal dumping (S)
- ÿ Garibaldi at Squamish (S)
- ÿ Sale of crown land and land exchange (S)
- ÿ Forestry, Tourism (SM)

CLOSING

Note: S= short term

M = medium term

L = long term

4. RECOMMENDATIONS/OUTCOMES

The *Community to Community Forums* at Squamish produced tangible outcomes in the form of practical, achievable deliverables that will generate positive momentum as they are implemented.

Squamish Nation/District of Squamish Cross-cultural Workshop

Squamish Nation and the District of Squamish are cooperating to create a rich cross-cultural experience to share with key community leaders in the

Sea-to-Sky Corridor, based on the principles of a two-way exchange and open, honest and timely communications.

Objectives are

- o To educate each other to create an atmosphere of understanding, respect and tolerance;
- o To create new visions for the future. To move forward with an accurate understanding of the past; *and*
- o To for the Nation to become living and thriving 'players' in the community.

Regional MOU

The Squamish Nation and District of Squamish are cooperating to create a Regional MOU committing local governments to work together in a serious and sincere fashion.

Communications Network

A Communications Network is being set up to serve as the first line of communication for utilization in emergency situations. The goal is to diminish the element of surprise and to develop a unified response in urgent circumstances when possible.

Work Plan

Development of a work plan for 25 issues of cooperative concern between Squamish Nation and District of Squamish. These issues have been divided into Intergovernmental, Political, and Technical categories.

5. FINANCIAL SUMMARY

Meeting Room	\$ 200.00
Facilitation Services including pre- and post sessions	6,000.00
Sessions scheduled/held July 24 , October 2, 2003	
Cross Cultural Workshop Session December 9, 2003	
Printed Material	100.00
Audio Visual Equipment	100.00
Luncheon / Coffee Service	560.00
Forum Report Included	n/c
Miscellaneous (clerical)	<u>200.00</u>
Total	<u>\$7,160.00</u>
50% Forum Funding reimbursed	<u>\$3,580.00</u>

50% Forum Funding outstanding \$3,580.00

To be included in 2004 application

Facilitator Charges February 10, April 6, 2004, and tba Luncheon / Coffee Services to date	165.00
Printed Material	100.00
Audio Visual Equipment	100.00
Planning Sessions for Cross Cultural Workshop	
Miscellaneous (clerical)	<u>200.00</u>
(full application to follow	

APPENDIX A
FORUM FLIP CHART NOTES

Squamish - July 24, 2003

**SQUAMISH NATION / DISTRICT OF SQUAMISH
COMMUNITY TO COMMUNITY FORUM
FLIP CHART NOTES**

Thursday, July 24, 2003
10 AM – 2 PM

Squamish Nation

Chief Gibby Jacob
Councillor Dale Harry
Councillor Donna Billy

District of Squamish

Raj Kahlon, Acting Mayor
Councillor Sonja Lebens
Councillor Jeff Dawson
Councillor Dave Fenn
Councillor Ray Peters
Councillor Corinne Lonsdale
Kim Anema, Administrator

Facilitator

John McCandless

Opening

Prayer, introductions, adopt agenda

Challenges / Opportunities

Identification of issues and prioritization for September agenda

Closing

(1) INTRODUCTIONS

GJ

Principles of discussion

Honesty

Openness

Respect

Agree how to disagree

Change can come from this discussion

Willingness to listen

Concrete goals, timeframes, action plans

Provides the basis for an ongoing process

Joint releases?

Meetings open to community depending on nature of subject

Either party can “close” meetings, as a part of respect

Agendas will lead

CL

Challenge = opportunity
Understand needs and parameters

GJ

We need to educate each other. Land Use Plan, traditional territory, how municipal government works
“Demystify”

SL

Passing like ships in the night

(2) CHALLENGES = OPPORTUNITIES

RP

Challenge: need better knowledge of nation government bureaucracy to be effective. i.e. cultural centre, walkway

Opportunity: tourism

Opportunity to get it right

Opportunity to participate

DF

Economic: move from resource to knowledge based economy

Education: types of skills needed

Cultural: opportunity to create more integration between communities.

Knowledge curriculum

SL

Two isolated communities

Difficult to come together regardless of intention

Social needs important

Common language

Trust

Accomplish...

RK

Accept the challenge of developing knowledge, understanding

How the two governments work?

Take the extra step

Frustration can build

KA

Challenge: Squamish Nation history (with others?) establishes tone

Significant obstacle to overcome, two way challenge

Need to know cultural protocols to interact respectfully

Recognize all people are the same with different backgrounds

Problem of the Indian Act
Being more than “politically correct”

DB

Heard much of this before
Tokenism, Prague announcement example
Health board, call First Nations only as needed
Delegation
Proud people – highway signs
Families originated here, generational
Each council says they will build bridges
Let’s get to the issues
Others are in the same boat
A half day cross-cultural session would do it

JD

At base of it, little knowledge or understanding
Talk less, listen more, get things done
Results oriented
Huge challenge, need small steps, big steps too!

DH

To understand Nation one needs to understand the past
Living here, “us” and “them”
May be weakness, but can be strength as well
Doing things together
Squamish Nation largest employer of its own people
Opportunity: build sense of identity together. Start building within this room
Opportunity: Services. Response time. Fire hazard. Police reserve.

GJ

Thank you all
Many expressions of same thing coming from different sides of the table
History important, separation from our lands
Will not happen again, constitutional rights and title
Indian Act atrocious
Treaty process
Opportunity: Lack of reciprocal recognition of our interests
We are both here
Creation of a new direction, partnerships a must
Preference is “inclusive”
Educate each other, get rid of ignorance
Opportunity: offers cross-cultural workshop
Opportunity: collectively change public opinion, inform public
Interest based discussions rather than positional
MOU on intergovernmental protocol
What Squamish Nation is involved in usually ends up with success
Successes we create together

What happens here can be a template
Get out of “black and white” area, need to find a way
Challenge: paternalistic attitude
Hint, don’t assume anything
Lack of trust, are we willing to create a green/grey area?
Opportunities are endless
Out of reserve “box”, i.e. Whistler
Way to do business, based on interests
Garibaldi at Squamish example, we should talk
Sea to Sky Highway
Time is right to walk forward together

(3) SEPTEMBER AGENDA

Employment opportunities and jobs for students
ÿ Partnering to create opportunities beyond District
ÿ Create a good idea and \$ will follow, i.e. Interpretive Centre
ÿ Squamish Youth Corps, federal \$ available

Revise list from January 14th meeting
ÿ Short term, medium term, long term
ÿ Political, intergovernmental, technical

Chip away at ignorance, Olympic corporation strategy, other 300 ha

District support for gaming? 6 months, 350 jobs associated
Destination resort preferred model vs community casino

Councils talk gaming, go on record with result

License transfer, contracts?

Nation animal control bylaw mirroring municipality

Sewage treatment, August 5th award

“Infrastructure” = water, wastewater, curbs and gutters, etc.

Expansion, we need common strategy
Top part of reserve, nature of partnership?
District got 30% Valleycliff. from province

Access to dykes expired, renew. Dykes have changed flow.

Service agreements,

Illegal dumping on reserve, need high profile case and hefty fine

Squamish Nation bylaws?

Hwy 99, District access and egress?, Sea to Sky upgrade, work cooperatively with MoTH, various accesses

Squamish Nation official opposition to Garibaldi at this time, size, land and water issues, 800 acres housing, BC Land & Water

Economic development strategy and work plan for Valley, forestry, tourism

Economic study? Graduate student (JM to research)

Need to be familiar with reserve geographic locations

Next meeting, Thursday, September 18, 10 AM – 3 PM, Totem Hall

APPENDIX B
FORUM FLIP CHART NOTES

Totem Hall – October 2, 2003

**SQUAMISH NATION / DISTRICT OF SQUAMISH
COMMUNITY TO COMMUNITY FORUM
FLIP CHART NOTES**

Thursday, October 2, 2003
10 AM – 2 PM, Totem Hall

Squamish Nation

Chief Gibby Jacob
Councillor Dale Harry
Councillor Donna Billy, Sisolia
Councillor Julie Baker
Chief Dickie Williams
Councillor Byron Joseph
Councillor Ann Whonnock, Syexwalya
Councillor Veronica Baker
Councillor Tony Moody

District of Squamish

Mayor Ian Sutherland
Councillor Raj Kahlan
Councillor Sonja Lebens
Councillor Dave Fenn

Patrick Robins, Director Financial Services
Trudy Coates, Manager Administrative Services
Mick Gottardi, Director Community Development

Squamish Lillooet Regional District

John Turner, Electoral Area "D" Director

RCMP, Squamish Detachment

S/Sgt. Cliff Doherty

Facilitator

John McCandless

ACTION ITEMS

- ÿ October 10th, 2:00 pm, cross-cultural workshop planning meeting
(*postponed due to flooding, rescheduling*)
- ÿ Cross-cultural workshop, November 15th (*postponed due to flooding, rescheduling*)
- ÿ December 2nd, 9:00 am – 2:00 pm, community to community forum continuation, District hosts
- ÿ Protocol agreement, first cut from Squamish Nation for next meeting
- ÿ Copy municipal plan to AW

Prayer

Introductions

List by Completion date, action required, responsibility

Closing

PRIORITIES

Gaming opportunities

Sea to Sky Adventure Centre

Protocol agreement

2010 Olympic opportunities

General partnership opportunities

Highway 99 issues

Reserve land use

Nexen lands

Boundary expansion

Cross-cultural workshop

ÿ Two-way exchange

ÿ Opportunities that are generated

ÿ Where Squamish Nation reserve lands are located?

Community health and safety

ÿ RCMP liaison, Lummi banishment model

ÿ Communities must come together on this to have it work

ÿ Peacekeepers important piece in this

GENERAL

SHORT TERM AGENDA ITEMS

- BC Rail land purchase option (Squamish Nation)
 - Transform to reserve, as formerly
 - Harold Calla, demystify tax revenues
- Try not to look at things in isolation, initially become aware of impacts on both communities (Patrick/Harold)
- Is in process (District)
- Organize by action item, summary paragraph, responsibility, timeline
- Organizational tools common to both (JM)
- 11 million upgrade to waste water system, 1/3 each fed/prov/mun, Spring 2005
- Cross-cultural: language makes one aware of who one is
 - Need to understand who Squamish people are
- Share information effectively
- Additions to reserve = expansion of boundaries
- Importance and benefits of cross-cultural learning
- Olympic catalyst to ec-dev opportunities
- Good communications essential
- Regional district involved with LMTAC, treaty commission
- More frequent meetings
- Local government information booklet
- Alternate chairs for meetings

- Opportunity to move from “better understanding of two worlds” to cooperation and fusion
 - Squamish Nation signage throughout community
 - Public art
 - School curriculum
- ÿ Opportunities to keep youth engaged
 - Annual golf tournament as fundraiser
- ÿ Community health
 - need comprehensive drug and alcohol strategy
 - Enforcement only one part
- ÿ Cross-cultural workshop, November 15th
 - Expand to involve chamber of commerce, school board, municipal recreation personnel
 - Partner with others, feds, corporations
 - Break out groups for youth
 - Donna, Ann, Veronica meet with Trudy to develop concept
 - Distribute lands map, possible October field trip
 - Survey workshop expectations from both communities
- ÿ Protocol agreement, first cut from Squamish Nation for next meeting
 - Guiding principles that maximize benefits for both communities
- ÿ 2010 urgent priority, develop cooperative agenda?
- ÿ Squamish Olympic Coordinating Committee to include Squamish Nation
 - Outcome, visible First Nations employment within community, Adventure Centre
- ÿ Waterfront development First Nations involvement and employment

GAMING OPPORTUNITIES

- Casino relocation?
- Establish if wanted, criteria, impact
- What scope? Bingo, etc.?
- District rezoning application, October 6 public information meeting
- Opportunities for cooperation?
- Ontario example
- Explore social impacts, socio-economic impact analysis?
- License transfer from Kamloops
- Casino vs bingo hall? Desirable?
- One of chosen areas for Nation if Council concurs
- License in Vancouver looking to move. Squamish?
- Preferred climate would need to be generated
- Positive community outcomes possible
- Movie prop generated discussion

SEA TO SKY ADVENTURE

- District application for \$
- Request for architectural design, 8000 sq ft
- Tourist centre, retail and office space
- Highway presence, SN interpretive component

- SN wants to be participant in meaningful way, employment, small business
 - Billion + 1/2 for FN tourism, market out there
- ÿ Whistler cultural centre
- ÿ Is district envisioning new businesses? Criteria need to be established. May be concern for FN
- ÿ Bed and breakfast, accommodation
- ÿ Opportunity to move cultural centre from site A to Adventure Centre or downtown location?

HIGHWAY 99 ISSUES

- Environmental and socio-economic assessment process
- October 17 deadline
- Both district and SN are involved
- SN working cooperatively with Lil'Wat
- "Gateway" concept (MoTH)
 - identifies urban situation
 - concept or experience
 - advertising
- initial SN opposition without consultation
- recent litigation, consultation further clarified, accommodation required
- Highway impacts hunting, fishing, medicinal and food gathering, cultural impacts, corridor and wider impacts
- Taylor Way and Marine Dr, 2nd Narrows
- Horseshoe to Lions Bay
- Lions Bay to Rubble Creek
- Rubble Creek to Function Junction

APPENDIX C
CROSS-CULTURAL PLANNING SESSION NOTES

District of Squamish – December 9, 2003

SQUAMISH NATION / DISTRICT OF SQUAMISH
CROSS CULTURAL WORKSHOP PLANNING SESSION
DRAFT DISCUSSION NOTES

Tuesday, December 9, 2003
10 AM – 12 PM, District offices

Squamish Nation

Chief Gibby Jacob
Councillor Dale Harry
Councillor Donna Billy, Sisolia

District of Squamish

Acting Mayor Sonja Lebens
Robin Arthur
Maureen Painter

Facilitator

John McCandless

ACTION ITEMS

- ÿ Squamish Nation – District of Squamish Cross-cultural Workshop, Friday evening February 20th & all day Saturday, February 21st
- ÿ Joint meeting to develop proposal(s) for 15K (Trudy, Robin)
- ÿ Check February 20 – 21 dates (Dale)
- ÿ Identify staff needed to achieve workshop objectives
- ÿ Need to develop structure for youth segment

Principles

- Two way exchange
- Moving forward with an accurate understanding of the past
- Open, honest, direct and timely communications
- Inclusiveness

Objectives

- Create understanding and tolerance
- Create new visions for the future
- Create new history (by moving forward)
- Nation want to become players in the community, living and thriving
- Educate each other
- Create positive atmosphere to go forward

When?

- 1 weekend day, also time for public to view display
- Friday night, all day Saturday
- Cultural Friday night, Saturday cross-cultural
- Friday night and Saturday, February 20th and 21st

- Tie to Heritage Week

Where?

- Totem Hall

Who attends?

- Youth who have an interest and ability to communicate to peers
- Cherry pick key opinion leaders
- Approximately 40 Nation, 40 District
- Higher level people first time, i.e. Chairpersons, CEO's, School Board Chairperson
- Mayors of other communities such as Whistler

Displays

- Picture display (Donna Billy, Krissy)
- Kitsalano evidence transcribed to Cds (Deborah)
- Artifacts (Rudi Reimer, Arnoud Stryde)

Presentations

- Government structures, community protocols, jurisdictions
- Demographic description of communities
 - Tour reserves first (Dick Williams)
- Awareness of local governments
- Opportunities today
- Creating sustainability, economic, cultural, biodiversity, environmental, etc. (business case for sustainability)
- Opportunities tomorrow
 - 2010, ability to construct will be hampered by lack of capacity here, and without capacity nothing happens
 - β Sea to Sky Highway
- Deliverable: statement on maintaining sustainability
- Community checklist (Bob Curdy, Fraser Basin Council)

Presenters

- To hear from the people would be exciting and rich
 - Gibby's mother at 93 years (youth could video if she cannot make it)
- Break out workshop for youth
 - 25 and younger
 - develop range of where our youth are going
 - What are **your** visions and aspirations?
 - **Need to develop structure for youth segment**

Communications

- articles in Chief on who's who
- Booklet including key maps of district and nation
 - Contacts
 - Where, who and how?

- Services
 - Extent of traditional territory
 - Description of treaty negotiations
- Establish a visual record of this collaboration, Cable 10 for video broadcast (pioneers)

Financial

- UBCM
- Provincial intergovernmental, Federal (AI Price)
- Multicultural funding
- Joint meeting to develop proposal(s) for 15K (Trudy, Robin)

- How do we make each other more acceptable?
- Community protocols
- Shared vision
- Share changing of public opinion, community template
- New beginnings, Ground Zero
- Present and future are youth
- Future, career fair aimed at 2010
 - Corporate involvement
- Identify staff needed to achieve workshop objectives
- Check February 20 – 21 dates (Dale Harry)
- Ground Zero, cross-cultural exchange
 - Relationship building
- Nation demographics to District (Dale Harry)